

FINANCIAL TIMES

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The key is which P&L is shown to partners

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A French obsession

How to defy and win the respect of the US

Europe, Page 20



Japanese banking

Prospects of a 'Wimbledon scenario'

Page 21



FT WEEKEND

The Nazis and their insurers

TOMORROW

Russian PM calls for crackdown on state monopolies

Russian prime minister Victor Chernomyrdin, often viewed as the grey patron of the Soviet-era industrial giants, urged his cabinet to restrict the power of Russia's mighty natural monopolies, force insolvent companies into bankruptcy, and create a more favourable environment for small business development. Page 23

WTO urged to take up competition roles
Sir Leon Brittan, the European trade commissioner, called on the World Trade Organisation to examine co-operation on competition issues in the wake of the row over regulatory approval of the planned Boeing-McDonnell Douglas merger, which almost triggered a trade war between the European Union and the US. "I have long believed that we need an international agreement," he said. Page 4

Imperial Chemical Industries became the latest victim of sterling's strength as it predicted a \$150m (\$250m) loss this year from adverse currency movements. Page 23

Israeli strike over telecom sales
Israel's trade union federation staged public sector strikes to protest against the government's decision to sell a 12.5 per cent stake in Bezeq, the state telecommunications company, to Merrill Lynch, the US bankers. The strikes shut the international airport and paralysed trains, ports and utilities. Page 4

LVMH, French luxury goods group, said its plan for a three-way drinks merger with Guinness and Grand Metropolitan would add £130m (£215m) to combined profits of the new group. Page 23; Lex, Page 22

Call for genetic labelling: The European Commission will propose mandatory labels to identify foods, seeds and animal feeds which contain genetically modified ingredients. The proposal requires members' approval. Page 2

Free-range is no hen party, report says

Battery hens may be cramped but free-range chickens face pecking and cannibalism, says a UK report by Sir Colin Spedding, a professor, and chairman of the Farm Animal Welfare Council. "Hens respond to total freedom no better than humans," he said. The Commission in World Farming group called his report "a measly-mouthed let-down for the hens". Page 22

SAP, the German business software company, was on course for a US share listing next year after latest figures confirmed it was enjoying the fastest growth in its 25 years. Page 23

Nazi names on Swiss bank accounts
Holocaust investigators said they had found names of several Nazi war criminals in a list of 1,873 holders of dormant bank accounts published by the Swiss Bank Association. Page 2

Philips revealed a surge in profits in the second quarter, reinforcing investors' confidence in the tough approach of Cor Boonstra, the new chairman of the Dutch electronics group. The rise was much higher than predicted. Philips stressed that it reflected improvements across nearly all its activities. Page 23

S Africa acts to halt murders: South African army units and police were drafted into KwaZulu-Natal province after an upsurge of political violence in which five African National Congress members were murdered. Page 22

Malaysian Airline System, the flag-carrier, was one of the first Malaysian companies to signal that the past weeks of currency depreciation might affect earnings, saying the fall of the ringgit would increase the cost of fuel, purchased in US dollars. Currencies weaken again, Page 5; Editorial Comment, Page 21

Cricket: England were 106 for three at the end of a rain-shortened first day of the fourth test against the Australians at Headingley. The six-match series is level at 1-1.

US jurist dies: Retired US Supreme Court Justice William Brennan, one of the most influential jurists in American history and architect of the individual-rights revolution in the law during the 1960s, died yesterday. He was 91.

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Dealer in stolen Jewish art and Hitler's photographer among names found by investigators

Swiss bank account list includes Nazi criminals

By John Authers
in New York

Holocaust investigators announced yesterday that they had found the names of several prominent Nazi war criminals in the list of 1,872 holders of dormant bank accounts published by the Swiss Bank Association earlier this week.

The association later responded that there was a possibility that at least six criminals named by the Los Angeles based Simon Wiesenthal Center, which has led international hunts for Nazi war criminals, were among the dormant account holders. The association has already contacted the federal authorities over the issue.

The Wiesenthal centre is also demanding that the banks start an inquiry into the assets of individual Nazi criminals and collaborators. This significantly widens the

scope of inquiries, which have previously focused on victims' assets, and on reserves looted by the Nazi government.

Rabbi Marvin Hier, dean of the Wiesenthal centre, said: "Nobody wants to bring out these skeletons. They would be much more embarrassing for the banks than the accounts of the victims. But the Swiss have to take the perpetrators' accounts much more seriously than they have done so far."

Six names on the list also appear on the list of 334 Holocaust "perpetrators" published by the centre earlier this year. These include Heinrich Himmler, Adolf Hitler's personal photographer, Willi Bauer, an alias used by an aide to Adolf Eichmann, Vojtech Tuka, the prime minister of the Nazi puppet state of Slovakia during the war, who was executed there in 1946;

Herman Esser, a former vice-president of the German parliament; Herman Schmitz, chairman of an industrial corporation with factories in concentration camps, and Karl Jager, who put Lithuanian Jews to their deaths.

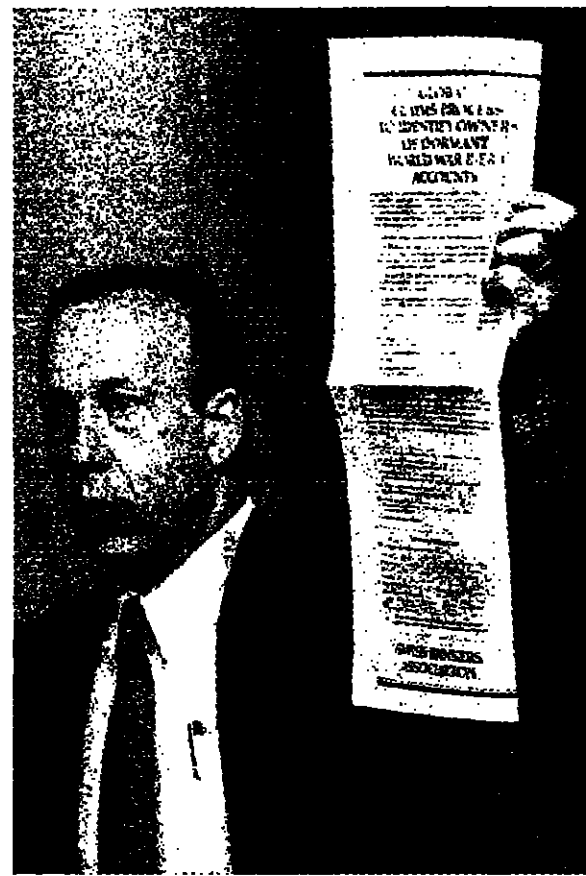
The New York-based World Jewish Congress said it had also found the name of a notorious trader in looted Jewish art on the list. It said the banks should examine their holdings of art and other valuables, as well as dormant accounts, in a search for stolen goods. He added that any assets proved to belong to Nazis should be contributed towards appropriate Jewish and Holocaust memorial charities.

Swiss bankers also face the probability of public hearings by the US Senate once the congressional recess has ended in September. An aide to Mr Alfonso

d'Amato, the chair of the Senate banking committee, who has led a strong campaign against the Swiss banks, said the revelation "calls into question what the Swiss banks did in 1946", when they told US officials they would look for prominent Nazis' accounts.

He said: "Every time they've gone looking over the past 50 years they've found more money and more accounts. What else is there, and how much has been shredded?"

Most Jewish organisations welcomed the decision to publish the list, however, saying it was a move in the right direction. According to Mr Elan Steinberg, executive director of the World Jewish Congress: "I think it's fair to say we've turned a corner. If we continue along this road, this impediment to Swiss-Jewish relations will be removed."



George Krayner, chairman of the Swiss Bankers Association, holds up the list of dormant bank accounts

Kremlin stakes claim in oil company battle

By Chrystie Freeland
in Moscow

The battle for Rosneft, Russia's largest remaining wholly state-owned oil company, intensified yesterday when government officials said the Kremlin would seek to retain a controlling stake in the coveted enterprise.

This contradicted reports earlier in the week that up to 90 per cent of the company would be privatised this year, a possibility which has delighted the powerful Russian financial groups that are already locked in a covert struggle for Rosneft.

"The position of the state is that a controlling stake should remain with the government," an official

at the ministry of fuel and energy said.

Mr Alexander Putilov, the embattled chairman of Rosneft, seemed to confirm the ministry's position, saying that the government was not willing to surrender a controlling stake in the company. Mr Boris Nemtsov, the first deputy prime minister charged with overseeing the energy sector, is also believed to be in favour of retaining a significant state share in Rosneft.

The comments fly in the face of an announcement by Rosneft officials earlier this week, who said a government decree had been prepared authorising the sale of up to 90 per cent of the oil company this year. The contradictions are a

mark of the political and financial passions aroused by plans to at least partially privatise Rosneft, which accounts for some 5 per cent of Russia's crude oil production.

The struggle for the company has already led to a purge of many of Rosneft's top executives, victims of the jousting between leading Russian financial groups seeking to acquire the company.

One of the top contenders for Rosneft is believed to be Mr Boris Berezovsky, a Russian financier and politician who controls the oil company Sibneft, among other holdings. His leading rival is thought to be Mr Vladimir Potanin, head of the Oneworld business group, which runs Sidanco, another leading Russian oil com-

pany. On the personnel front, Mr Berezovsky appears to have the upper hand. Mr Yuri Besspalov, a former government minister who was appointed as Rosneft president this spring, is believed to be allied with Mr Berezovsky. Analysts in Moscow said a recent exodus of senior Rosneft officials appeared to be part of Mr Berezovsky's efforts to install more of his loyalists in the company.

But Mr Potanin's position has been strengthened by a legal fight between Sidanco, the oil company his group controls, and Rosneft. Sidanco is laying claim to Purneftegaz, a well-managed oil-producer in western Siberia which accounts for two-thirds of Rosneft's production. In addition to Purneftegaz, Ros-

neft is prized for its status as the state's representative in production-sharing deals and its stake in vast oil ventures in the Russian far east and the Caspian.

"It's a very sexy asset, it's Russia's last diamond in the rough. That is why the fight over Rosneft is being waged so aggressively," a New York trader said.

Another western analyst pointed out that Rosneft could be worth less than the sum of its parts. "If they lose Purneftegaz, I really have doubts about the future of Rosneft as an independent oil company," said Mr Stephen O'Sullivan, oil analyst at MC Securities. "There's a lot of uncertainty over Rosneft's future and that may make it quite hard to sell."

Germans use military might to stem flood

By Ralph Atkins in Bonn

Germany yesterday expanded the military force defending flood-hit regions in the east of the country into the largest domestic contingency operation for more than 30 years.

As the threat of devastating floods from the rivers Oder and Neisse remained acute, some 3,300 troops were reinforcing river defences.

The army also helped in the operation to evacuate thousands of local residents and provided protection against the threat of looting for the homes of those who have fled.

Special fax and telephone facilities were set up by the military in case of the loss of existing communication networks. Further troops were on standby if needed.

With the floods providing a post-unification test of solidarity between the west and east of the country, Mr Volker Rühe, the defence minister, declared the crisis a challenge for "all Germany".

The military deployment was the biggest since the Hamburg floods of 1962 which killed more than 200 people and left 70,000 homeless, he added.

FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Niederwallstraße 3, 10119 Berlin, Germany. Telephone: +49 30 18 18 18. Fax: +49 30 96 481. Represented in Frankfurt by J. Walter Beut, Wilhelmstr. 1, 60331 Frankfurt, Germany. In London by J. B. Smith, 100 Broad Street, London EC2M 2HT. Shareholder of this company is Pearson plc, registered at the same address.

GERMANY:
Responsible for Advertising content: Colin A. Kennedy. Printer: Harnett International Verlagsgesellschaft mbH, Adm.-Harnett-Strasse 3a, 63303 Neu-Isenburg. ISSN 0174 7383. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 1HL.

FRANCE:
Publishing Director: P. Maravaglia, 42 Rue La Boétie, 75008 PARIS. Telephone (01) 576 8254. Fax (01) 576 8255. Printer: S.A. Nord Edito, 1571 Rue de Caen, F-91010 Evry-Courcouronnes. Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 1HL.

SWEDEN:
Responsible Publisher: Hugh Carey 468 618 6083. Printer: AB Kvalitetstryck. Expressen, PO Box 6007, S-550 06, Malmö.

© The Financial Times Limited 1997. Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 1HL.

Some 40 transport helicopters and more than 1m sandbags have been deployed, as well as - according to Mr Manfred Kanther, the interior minister - "a mosaic" of soldiers, border guards, technical helpers and volunteers.

Mr Kanther and Mr Rühe visited the region yesterday, following a visit by Chancellor Helmut Kohl on Tuesday. The biggest casualties so far have been farmers, threatened with damage that could cost billions of D-Marks.

Wednesday's breach of a dyke holding back the River Oder at Brieskow-Finkenheerd, a few kilometres south of Frankfurt an der Oder, led to widespread flooding of pastures and an operation to rescue tens of thousands of cattle.

But although water levels abated slightly around Frankfurt yesterday, authorities fear further rises as rainwater drains from worse hit regions in Poland and the Czech Republic. River defences were particularly vulnerable in the more northern Oderbruch region, a low-lying area reclaimed in the 18th century.

Earlier this week, the Bonn cabinet promised DM20m (\$11m) of immediate emergency assistance and announced that the Kreditanstalt für Wiederaufbau, the publicly-owned development bank, would provide DM200m in credit at half market interest rates to cover damages.



When the boat came in: a woman barricades her house against the flood in Eisenhüttenstadt, Germany

Poles assess economic damage

OECD says fiscal discipline needed to keep head above water

By Anatol Lieven in London

The Organisation for Economic Co-operation and Development warned yesterday that Poland's catastrophic floods had made it even more important for the authorities to maintain fiscal discipline.

Experts say that the floods, the greatest natural disaster to hit Poland this century, have inflicted more than \$1bn in damage to the economy.

According to the Polish government, more than 500 towns and villages yesterday remained under water - 55 people are known to have drowned.

Mr Val Koromayz, deputy head of the OECD's economic department, told a news conference in Warsaw that the floods would probably "go in the direction of

widening the current account deficit, possibly slowing GDP growth".

Pointing out that Poland already has an imbalance between domestic demand and production, he said: "We recommend fiscal tightening in an appropriate way to take some pressure from domestic demand."

Other western analysts have warned that the floods, on top of a growing current account deficit, could push Poland into the same difficulties which beset the Czech Republic earlier this year.

Polish opposition representatives have suggested that the threat of an economic downturn and spending cuts later in the year account for the governing coalition's determination to hold parliamentary elections as scheduled on September 21,

despite the disruption caused by the floods.

The main opposition parties on Wednesday called for a state of emergency to be declared so that the elections could be postponed until November. President Aleksander Kwasniewski refused, saying that there would be time to clean up the affected areas sufficiently for the polls to be held.

The prime minister, Mr Włodzimierz Cimoszewicz, of the ruling Democratic Left Alliance (SLD), argued that holding the elections on time "would be a sign that Poland is a stable country, which even in the face of serious difficulties, respects democratic rules".

The SLD, the former Communists, have benefited politically from strong economic growth over the past

year. The Market Economic Research Institute said yesterday that GDP grew by 8.2 per cent in the second quarter, and should grow by 6.1 per cent in the third, despite the floods.

Dr Mirosław Gronicki, chief analyst at the Institute, warned that "the economy is definitely overheating" and called for a special flood tax to pay for reconstruction without putting more pressure on the budget.

No significant public opinion polls have been held since the floods struck, so their possible consequences for the elections are not yet clear. The last polls, held by the private Demoskop institute in June, showed the SLD and the main opposition grouping, the Solidarity Election Action alliance (AWS), neck and neck at 21 per cent each.

EUROPEAN NEWS DIGEST

Jospin recruits 'wise people'

Mr Lionel Jospin, the French prime minister, yesterday set up a Council of Economic Analysis, the country's first economic think-tank with a mission to advise the government.

The 32-member council resembles similar institutions in other countries, notably the US Council of Economic Advisers and Germany's five "wise men". It will be consulted on important macroeconomic decisions facing the country, but is unlikely to have any decision-making powers.

Its members, ranging from academics to bank economists, will represent a wide array of political beliefs and economic specialities. They will include Mr Patrick Arlus from the state-controlled financial institution Caisse des Dépôts et Consignations, Mr Jean-Michel Chastin from the private bank BNP, Mr Philippe Herzog, a Communist, Mr Jean Hervé Lorenz, economist for the environmentalist Greens party, Mrs Michèle Debonneuil from the Organisation for Economic Co-operation and Development, and Mr Christian de Boissieu from the Paris Chamber of Commerce and Industry.

Membership will also include foreign economists, such as Professor Tony Atkinson from Oxford University, and Mr Olivier Blanchard from the Massachusetts Institute of Technology.

Samir Iskandar, Paris

FRENCH AEROSPACE

Aerospatiale sale grounded

The French government yesterday gave the clearest indication yet that it does not plan to privatise Aerospatiale, the aircraft, space and defence group. Mr Alain Richard, defence minister, told Le Monde newspaper that he hoped to convince Dassault, another aircraft maker, that its planned merger with Aerospatiale could go ahead "while maintaining Aerospatiale in the public sector".

Mr Lionel Jospin, the prime minister, said last month that he favoured a merger of the two groups, but did not stipulate whether the combined entity would be in the public or private sector. Mr Serge Dassault, chairman of the military aircraft company, has repeatedly made clear that he will merge his company with Aerospatiale only if the combined group is privatised.

David Owen, Paris

WEAPONS ACCORD

More arms cuts in Europe

Thirty nations, including Russia and the US, have agreed to reduce conventional weapons across Europe and to build a framework that will set weapons limits for any new members of Nato. The agreement, reached late on Wednesday at talks in Vienna, will take at least another year to work out in detail, according to one diplomat.

The number of tanks, artillery pieces, combat aircraft and other non-nuclear weapons will be lowered across the continent, following already vast reductions - more than 50,000 weapons destroyed - made in the past five years.

A copy of the agreement shows, for instance, that the US is prepared to cut the number of its battle tanks to 1,812 - that is, by 55 per cent from current ceilings set by the Conventional Forces in Europe treaty.

Russia has also committed itself to reducing the number of weapons it is allowed to hold to at least the levels now deployed. All major parties to the treaty already have far fewer weapons deployed than they are permitted under the treaty ceilings, the diplomat said.

AP, Vienna

TURKISH REPORTER'S MURDER

Police suspects boycott trial

Forty-eight Turkish police officers suspected of involvement in the murder of a reporter while in police custody defied a direct order yesterday from Mr Mesut Yilmaz, the prime minister, to appear at the court hearing their case. Mr Yilmaz, who promised to crack down on human rights violations when he took power last month, publicly instructed his interior minister to "phone the chief of national police and tell him to bring these men to court, wherever they are".

However, none of the officers appeared in the courtroom in the small town of Afyon, and the judges adjourned the trial to August. The defendants have boycotted the trial and have successfully invoked security concerns to move the venue twice.

They are accused of complicity or participation in the death 18 months ago of Mithat Göktepe, a young reporter for a leftwing Istanbul newspaper. The Göktepe affair has become one of Turkey's most celebrated human rights cases.

John Barham, Ankara

GERMAN ECONOMY

Inflation edges up in west

Western Germany's annual inflation rate rose in July to 1.8 per cent, according to provisional figures published yesterday by the federal statistics office. The increase compared with 1.7 per cent in the year to June.

The latest figures are based on results from four federal states. Updated pan-Germany figures will be published in mid-August. Between June and July the consumer price index rose by 0.5 per cent. Among the biggest upward influences were higher prescription charges and car taxes.

Ralph Atkins, Bonn

WARSAW STOCK EXCHANGE

Serious fraud alleged

Suspicion of price manipulation on the Warsaw stock exchange voiced by the Securities Commission (KPW) are the most serious since Poland resumed bourse trade in 1991, a spokeswoman said yesterday. On Tuesday the KPW told the public prosecutor that a group of investors might have illegally manipulated prices, a crime punishable by three years in prison and a fine of up to 5m zlotys (\$1.4m).

Officials at the bourse, KPW and prosecutor's office have given no details about the case. However, the weekly magazine Wprost has reported that a group of 20 investors from the western city of Poznan made more than 50m zlotys over two years speculating on three companies on the parallel market.

Reuters, Warsaw

BASQUE POLITICS

Eta party's march approved

The government of Spain's Basque region gave permission yesterday for the political party which backs the separatist group Eta to stage a demonstration on Sunday despite concerns that it could provoke violence.

Herri Batasuna's planned march last Saturday was prohibited to avert a backlash from people angered by Eta's killing of a young Basque town councillor earlier this month. However, the Basque government's interior department has now decided to allow a demonstration to go ahead in San Sebastian.

Eta's murder of Mr Miguel Angel Blanco prompted huge protests across Spain last week, with an estimated 6m people taking to the streets.

Reuters, Bilbao



President Slobodan Milosevic (left) may have moved his power base but administration is still in great need of money

Workers to gain free stakes in 5,000 businesses before shares are sold for cash

Serbia plans privatisations

By Matej Vipotnik in London

The Serbian parliament has voted to adopt a privatisation law which could lead to the partial transfer of ownership of 5,000 small and medium-sized businesses. The initiative suggests that Serbia, one of the two republics which form rump Yugoslavia, is cautiously moving on the path of market reforms, the last country in eastern Europe to do so.

The first stage of the privatisation is scheduled to begin on October 31 after Serbian parliamentary elections. The current and

retired employees of small and medium-sized industries will be granted priority in subscribing to a free minority stock offering in their company, up to a value of DM400 (\$220) for each year of service. The government is understood to be intending to retain majority ownership in all enterprises.

In the second round, which begins within 120 days of the conclusion of the first shares in companies up for privatisation will be on sale to employees at a discount of 20 per cent, with an additional discount of 1 per cent for each year of service.

Privatisation has to be approved by the management board of the companies which will be privatised.

The opposition has criticised the government for making the privatisation voluntary. Mr Miroslav Labus, professor of economics at Belgrade University and a former senior figure in Zajedno, the coalition of opposition parties, said that the confusing Ownership Transformation Bill which passed on Monday was nothing more than "an effort to improve the image of the government abroad".

The government has also

come in for criticism for deciding to avoid privatisation by voucher and offering stocks for cash, a method with no precedent in eastern Europe.

The privatisation procedures have been criticised for being murky. While government ministries are supposed to prepare a list of enterprises for privatisation, this list will not be published until October 31.

Half of the proceeds of the privatisation will be placed in a development fund. A quarter of the remainder will be paid into a pension and disability fund, and the

remaining money will go to an unemployment fund. No proceeds will be allocated toward the restructuring of the partially privatised enterprises.

There is widespread scepticism among foreign observers about the goals of the privatisation, which is viewed as a government attempt to generate some much-needed cash - but little more.

Some DM500m of the proceeds from the sale of a 49 per cent stake in Serb Telekom last month have already been extended in credit to various ailing state industries.

Spanish battle over digital TV intensifies

By Tom Burns in Madrid

The battle for control of Spain's digital television market has intensified after the purchase by Telefonica, the privatised telecoms operator, of a big stake in a TV company that helped launch a rival digital network.

Telefonica has bought a 25 per cent stake in Antena 3, which helped launch Canal Plus Digital, a network managed by Grupo Prisa, Spain's biggest media group.

Prisa claimed yesterday that Telefonica's acquisition had been inspired by the government, and it branded the move as blatant "political intervention".

Telefonica, which says the purchase forms part of its digital TV strategy, paid Mr Antonio Asensio, a Barcelona-based media baron, P400bn (\$955m) for his stake in Antena 3 and for his 51 per cent stake in Gestora Audiovisual de Medios, which has the rights to broadcast large number of domestic football matches and which formed part of Prisa's television venture.

Mr Asensio's agreement with Telefonica turns the tables once again on a long drawn-out domestic war prompted by the onset of what could be a lucrative pay-TV business. Having originally backed Via Digital, the service favoured by the government, he switched sides at the end of last year

to join Prisa's Canal Plus Digital venture.

Earlier this year he caused a political storm by claiming the government had threatened him when he abandoned Via Digital. The football transmission rights that he controls are viewed as vital to the start up of satellite services.

Prisa, which broadly supports the opposition Socialist party, claims that it has been the object of continual harassment by the government.

The European Commission has upheld the media group's complaint that legislation introduced by the government runs contrary to EU directives.

Earlier this week El Pais, Prisa's flagship newspaper, reported that a sophisticated buggering device had been discovered in the offices of Mr Jesus de Polanco, the group's chairman.

Telefonica became a principal shareholder in Via Digital last year when it was controlled by the government before its privatisation. This satellite service, which is also backed by the state-controlled and heavily subsidised national TV broadcaster, plans to start up after the summer.

The likelihood is Telefonica will now broker a joint venture between Canal Plus Digital and Via Digital through its presence in the equity of both companies.

Gazprom hard line brings results

By Charles Clover in Moscow

The crude but effective strategy of cutting off gas supplies to non-paying buyers in Belarus and Ukraine has worked for Gazprom, Russia's gas monopoly. Both countries agreed within days to cough up nearly \$500m in overdue bills.

Gazprom said yesterday that supplies to Ukraine had returned to normal after a brief reduction of as much as a third in a two-day squabble over non-payment. Two days ago, supplies to Belarus, which had also been interrupted, were resumed after a similar agreement.

The Russian gas giant, forced by the Moscow government last month to pay \$30m in tax arrears, has been looking to settle up with its own non-paying customers.

Its chairman, Mr Rem Vykhirev, met President Leonid Kuchma of Ukraine on Wednesday as the Kiev government acted as a go-between in negotiations between Gazprom and two Ukrainian trading companies, InterGas and United Energy Systems, which buy about 40 per cent of the country's natural gas requirements. They each owe Gazprom about \$150m.

Both Ukraine and Belarus are well acquainted with Gazprom's strong-arm tactics. As soon as supplies were cut, both immediately agreed to begin paying up. Belarus must liquidate its debt of more than \$100m by December, according to a Gazprom spokesman. Details of Ukraine's schedule for paying more than \$300m were unavailable.

According to one analyst, Ukraine's chronic payments arrears to Gazprom all but disappeared after the marketing of Gazprom's gas in Ukraine was taken over by private trading companies. The arrears began to recur when the marketing companies themselves began to have trouble collecting from their customers.

Senior staff at Danish bank found guilty of fraud

By Charles Ferro in Copenhagen

The former managing director of the Gibraltar subsidiary of Denmark's Jyske Bank has been found guilty with three others of defrauding the bank of \$56m (\$93m).

Mr Jan-Henning Spjeldnaes, Mr Michael Metcalfe, Mr Rolf Jacobsen and Mr Wolfgang Herbert Heintz were ordered following a trial in London to repay \$46m.

The bank has already recouped the rest of the money.

Two other defendants, Mr Pablo Zoltan-Frank and Mr Metcalfe's wife, Mrs Julie Gould, were acquitted owing to insufficient evidence. However, the bank will receive the value of a property owned by Mrs Gould. In addition, Jyske Bank will appeal against the part of the decision concerning Mr Zoltan-Frank.

Jyske Bank, Denmark's fourth

largest, acquired the family-owned Gallian Bank in 1987, and Mr Spjeldnaes took the top seat in the new Jyske Bank (Gibraltar). A year later, he began systematically embezzling money through lending schemes with Mr Metcalfe and Mr Jacobsen, according to Mr Peter Sigg Hansen, head of Jyske Bank's legal department.

Mr Heintz, who operated from Ireland, came into the picture

later to help launder the money, Mr Hansen said. The cash was placed primarily in Spain, but also in England, and it is believed that some smaller amounts went to other places including Norway, Ireland and Africa.

The transactions involved transfers of cash and the issuance of bearer's cheques, as well as some property deals. Irregularities came to the surface in 1990 when Jyske Bank discovered that

Mr Spjeldnaes was lending amounts far above his limits.

He resigned in 1992 and in August of that year Jyske Bank filed a suit against him and his associates. The trial began in London last year.

Mr Hansen said that Jyske Bank had asked authorities in Spain to place an embargo on assets being discovered in order to secure them. At this stage the bank had estimated that there

was Dkr180m-Dkr200m (\$26m-\$29m) in assets not invested in land that could be traced and possibly recouped. A 4m square metre tract of land in Spain owned by the group would be sold, and the proceeds handed over to Jyske Bank. The bank said that it believed the court decision had secured Dkr60-Dkr90m.

Mr Spjeldnaes may now face criminal charges.

NEWS: THE AMERICAS

Anti-smoking lobby woos Clinton

By Bruce Clark in Washington

Health campaigners and scientists are lobbying to convince US President Bill Clinton that the terms of the tobacco settlement are not tough enough to deliver the promised reduction in cancer deaths and childhood smoking.

However, the continuing power of the pro-tobacco camp in the US legislature has been highlighted by a Senate vote to retain subsidies for tobacco farmers - and the reluctance of the House of Representatives to

increase cigarette taxes.

The American Lung Association (ALA), a lobby group whose legal action forced the introduction of controversial air pollution standards, said yesterday that curbs on advertising were not sufficient to prevent tobacco companies from appealing to children. The curbs are part of a settlement under which the tobacco industry will restrict sales practices and pay out \$368bn over 25 years in return for some curbs on liability.

In a detailed analysis of

some recently published cigarette advertisements, the association said it was possible to appeal directly to teenagers while conforming to restrictions on the use of colour and the depiction of human beings or cartoon characters.

Ms Penelope Queen, a marketing expert who works for the ALA, described a newly published advertisement for Camel Lights as very attractive to youngsters. "The symbols used - a motorcycle, the wings of an eagle, a camel and the colour black - create powerful visual images that appeal directly

to adolescents," said Ms Queen, a former strategic development director at the advertising company Saatchi and Saatchi.

The administration received another sceptical message about the settlement from a group of scientists consulted on Wednesday by a White House task force which is considering the deal.

The authority granted to the Food and Drug Administration to regulate the use of nicotine and other noxious substances in cigarettes might have unintended results, the scientists said.

Professor Saul Shiffman of Pittsburgh University said if the FDA insisted on reducing the nicotine content in cigarettes, that could induce people to smoke more and expose themselves to even greater health risks.

The ALA's concerns about the loopholes in advertising restrictions are shared by veteran anti-tobacco campaigners on Capitol Hill. But the Senate voted 55-47 against an amendment to stop crop insurance for tobacco growers, and 52-48 against moves to appropriate extra money to combat teenage smoking.

Colombia growth doubts surface

By Sarita Kendall in Bogotá

A significant gap has opened up between government and private sector growth forecasts for the Colombian economy, reflecting disagreement on how soon recovery will take hold and whether it will last.

There are signs that the construction sector is at last beginning to pick up, but industry apparently performed badly in the first half and business surveys continue to show high stocks and low demand.

Mr Jose Antonio Ocampo, finance minister, has shifted Colombia's 1997 growth forecast down to about 3.5 per cent, but two leading economic institutions, Fedesarrollo and Anif, argue the government is still too optimistic and the real figure may be nearer 2.3 per cent.

"Investors have realised the public finance situation is unsustainable," Mr Mauricio Cardenas, director of Fedesarrollo, said at a seminar on Colombia's economic prospects.

Mr Cardenas warned the country could be heading for a Mexican-style crisis in the next two years if corrective measures were not taken. He quoted figures putting the consolidated budget deficit in July at 3.8 per cent of gross domestic product.

Mr Ocampo insisted the budget deficit was manageable and that gradual adjustments would bring it down. The minister's economic growth projection of between 4.5 per cent and 5 per cent for 1998 is at least one point higher than Anif and Fedesarrollo estimates.

The Colombian private sector is especially concerned about the medium and long-term growth outlook.

Mr Sebastian Edwards, formerly responsible for Latin America at the World Bank, argued that liberalisation had stalled and the country was in danger of being left behind.

AMERICAS NEWS DIGEST

Cunanan found dead in Miami

The discovery of the body of Mr Andrew Cunanan, the alleged serial killer, in a Miami Beach houseboat has ended a nationwide manhunt set off by the murder on July 15 of Mr Gianni Versace, the Italian fashion designer.

Mr Cunanan is believed to have shot himself, using the same weapon that killed Mr Versace and at least one of four other victims of a cross-country murder spree.

His body was found late on Wednesday after a lengthy stand-off with police and Federal Bureau of Investigation agents at the houseboat, about two miles from the Versace murder scene.

The houseboat is owned by a German businessman who is the proprietor of a Las Vegas health spa catering for homosexuals. The owner, said to be on holiday, had hired a caretaker, who summoned police after hearing a gunshot and seeing a man in the residence.

The Miami Beach neighbourhood where Mr Versace had a house is the centre of a large and open homosexual community. Mr Cunanan, 27, was described by his own mother as a male prostitute. Mr Versace was also homosexual, and in the immediate aftermath of the killing, there was speculation the two might have met, but no link between the two or motive for the murder has been established.

Henry Hamman, Miami

GLOBAL WARMING

Clinton seeks a strategy

US President Bill Clinton met scientists yesterday to discuss the effects of global warming as part of the administration's effort to convince voters that action has to be taken to curb greenhouse gas emissions.

At a United Nations environmental conference last month he asked for six months to develop his environmental strategy. Next month, he is scheduled to meet environmentalists in Rhode Island. And in the autumn the White House will host a conference on ways to boost the economy while reducing emissions.

December, more than 180 nations will meet in Kyoto to sign a treaty to attack global warming with binding targets and timetables. The US, with only 4 per cent of the world's population, emits 20 per cent of the world's greenhouse gases.

Heather Bourbeau, Washington

US PARTS STRIKE

GM stops assembly line

General Motors said yesterday that it had sent home 2,700 workers and halted an assembly line in Flint, Michigan, because of the latest in a series of strikes at car plants that have bedevilled its north American operations this year. The moves are the first sign of the far broader problems that could follow if the strike drags on.

The latest dispute started on Tuesday at an assembly plant in Warren, Michigan, that supplies transmissions to virtually all of GM's north American plants. Just as in a strike at two brake plants in Dayton, Ohio, early last year, the shortage of parts could quickly bring the company's assembly lines to a halt.

GM faces accusations of breaking plant-level agreements by reducing employment numbers to levels where its remaining workers have been left overburdened. GM has indicated it is prepared to face extensive stoppages to win the sort of cuts in headcount it believes it needs to compete on an equal footing with Ford and Chrysler.

Richard Waters, New York

Chinese funds 'plot' thickens

By Bruce Clark in Washington

If China did hatch a plot to buy influence in US elections - as the Federal Bureau of Investigation, and an increasing number of US politicians think - it seems to have been knocking on a half-open door.

The latest hearings of a Senate probe into campaign finance abuses have highlighted the eagerness with which Republicans and Democrats alike pursued donations from wealthy ethnic Chinese entrepreneurs - without asking too many questions about their links with Beijing.

The panel has gathered fresh details of a \$2.1m loan guarantee supplied by Mr Ambrose Young, a Hong Kong businessman, to a Republican "think-tank" - and promptly transferred to the party's electoral war chest.

Mr Haley Barbour, the Republican National Committee chairman who obtained the contribution, was warned by advisers that, in return, he might be expected to lobby for Mr Young's business interests in China, according to documents obtained by the Associated Press.

Meanwhile, Sen Joseph Lieberman, one of the panel's leading Democrats, has

explained how his belief in a concerted Chinese effort to buy influence had strengthened. He had been given a "series of classified documents" containing evidence of a "Chinese government decision to carry out... a legal lobbying campaign".

The following day, after Senator Fred Thompson, the Republican committee chairman, spoke in darker terms of a Chinese plot, Senator Lieberman obtained an FBI briefing which contained enough evidence to convince a "reasonable person" there was a Chinese plot or plan to influence the 1996 Congressional elections, including sending money to congressional candidates.

But there was not enough evidence Beijing plotted to influence the presidential race, or even that it carried out its plan to sway the Congressional race.

The prospect of further startling revelations has been enhanced by the panel's decision to override the Justice Department's advice and grant immunity to five witnesses in exchange for testimony. They include four Bushinist nuns, now expected to testify about a 1996 fundraising event at their temple attended by vice-president Al Gore and arranged by the controversial businessman-lobbyist Mr John Huang.

Top jobs marks to vibrant US 'Sun Belt'

By Gerard Baker in Washington

The "Sun Belt" of the southern and western US will continue to be the main source of jobs growth for the next five years, according to an influential economic forecasting group.

Nineteen of the 20 fastest growing regional metropolitan areas are in western or southern states, with Las Vegas, Nevada, topping the list, says DRI/McGraw Hill, the Massachusetts-based private sector group.

The report highlights the continuing geographical trend of the last 30 years of a shift in relative employment levels from the Rust Belt of the north-east and Midwest to the Sun Belt.

But it also emphasised the strong US employment growth is a nationwide phenomenon. The superior performance of the west and south is a relative, not an absolute one and all 114 major metropolitan areas surveyed are expected to experience some job growth in the next five years.

Other rapidly growing

Where the work is...

Annual % change in employment growth (1997-2002)

- 1 Las Vegas, NV
- 2 Raleigh-Durham-Chapel Hill, NC
- 3 Austin, TX
- 4 Riverside-San Bernardino, CA
- 5 Boise, ID
- 6 Orlando, FL
- 7 Phoenix, AZ
- 8 West Palm Beach-Boca Raton, FL
- 9 Sacramento, CA
- 10 Atlanta, GA

Source: DRI/McGraw-Hill

...and isn't

- 106 New York, NY
- 106 Passaic, NJ
- 107 Cleveland, OH
- 108 Toledo, OH
- 109 Newark, NJ
- 110 Scranton, PA
- 111 Springfield, V
- 112 Youngstown, OH
- 113 Buffalo, NY
- 114 Jersey City, NJ

Source: DRI/McGraw-Hill

cities are Raleigh-Durham, North Carolina and Austin, Texas. Of the leading locations for employment growth only Omaha, Nebraska is north of the Mason-Dixon line and east of the Rockies.

The fastest growing areas are expected to maintain recent trends of job gains. In Las Vegas, the labour force is projected to grow at an annual rate of 3.7 per cent for the next five years.

A steady influx of new residents, climate of rapidly growing high technology industries, expanding export markets and competitive business costs are the primary reasons these particular regions will experience the strongest percentage gains," said Ms Sara Johnson, chief regional economist for DRI/McGraw Hill.

At the bottom of the list, the weakest growth is expected to be concentrated in three states - industrial New York, New Jersey and Ohio. Jersey City, across the Hudson river from New York, is the metropolitan

area forecast to experience the weakest growth in the US, at 0.2 per cent a year until 2002.

The number of Americans claiming first-time jobless benefits dropped last week to the lowest level in nearly a year, in the latest sign of a strong jobs market. Renter reports from Washington. Weekly jobless claims fell to 299,000 in the week to July 19 from a revised 341,000 the week before. That was far below the 382,000 level economists had forecast. The drop pushed weekly claims to their lowest level since the week to July 27 1996, when they were 297,000.

The four-week moving average, which helps to smooth out week-to-week swings in the data, also fell. The average of claims stood at 340,750 last week, down from 349,000 the week before. The number continuing to claim benefits rose slightly to 2.3m in the week ended July 12, the latest for which data were available.

NEWS: INTERNATIONAL

UN issues ultimatum to Angola's rebels

By Barnaby Phillips
in Luanda

The United Nations Security Council has threatened Angola's armed Unita movement with sanctions unless it complies with the terms of the 1994 Lusaka Peace Accords, which ended the 19-year civil war between Unita and the MPLA government.

The Security Council warned that economic and travel restrictions would be

imposed on Unita if the movement did not take "irreversible and concrete steps to immediately fulfil its obligations".

A spokesman for the UN Observer Mission to Angola (MONUA) said the UN was exasperated by Unita's failure to say how many armed men it still retained, and refusal to relinquish control of its territory. A UN official said: "Unita have told us this week that they still have an army of about 3,000 men, but

frankly, our intelligence tells us that they have many more than that."

The UN's increasingly public exasperation with Unita comes at a time when some members of the Angolan government are openly calling for a return to hostilities. Angola's President Jose Eduardo dos Santos warned that the country was "in a situation when an armed conflict is imminent". However he appeared reluctant to bow to international pres-

sure to hold another face-to-face meeting with the Unita leader, Mr Jonas Savimbi.

Diplomats in the capital Luanda said they doubted whether sanctions would have more than a psychological impact on Mr Savimbi, who refuses to leave his headquarters in Angola's central highlands. "There has been an arms and fuel embargo on Unita since 1993, but even the UN now admits that this is being flouted

with impunity," said one diplomat.

He noted that Unita's control of Angola's enormous diamond resources would soften the impact of any economic sanctions. "Diamonds are the easiest commodity in the world to smuggle," he said, "and although Unita has run out of friendly governments, there will always be individuals who will do business with them." Analysts estimate that Unita earned \$500m from its dia-

mond sales in 1996.

The Security Council will probably wait until August 15 before deciding whether to impose sanctions. On that date the UN's special representative to Angola, Alimoune Blondin Beye, is due to report on the situation in the country.

A UN spokesman in Luanda said: "The ball is now in Unita's court: they know what they have to do, and when they have to do it by."

- ☐ UK 'reviewing' donations
- ☐ More protests tomorrow

Kenya under pressure from aid donors

By Michaela Wrong in Nairobi

Kenyan campaigners calling for constitutional reform prepared a second wave of mass action yesterday as the government came under increasing pressure from donors and the business community to make concessions.

Diplomats and business leaders said the authorities' handling of an unlicensed pro-reform rally due tomorrow in the port of Mombasa, a tourist hub with a tradition of political volatility, would be under close scrutiny.

A repeat of the incidents seen in Nairobi on July 7, when riot police clubbed and shot unarmed demonstrators at a similar protest and at least nine people died, would send the worst possible message to the outside world, they said.

"If the authorities do the same thing in Mombasa it would be very, very silly," said a western aid official. "You can't ignore human rights abuses and it would definitely hit donor sentiment."

A leading Kenyan businessman said: "Let the demonstrators say what they want to say, and if there is violence, let it be their fault, not the fault of the police. What we need now is a full to allow dialogue."

Britain on Wednesday became the latest donor to spell out that aid to Kenya was now on the line, notwithstanding President Daniel arap Moi's pledge last week to amend a constitution which gave him the upper hand in forthcoming elections.

Ms Clare Short, International Development Secretary, said she was "very worried indeed" about the situation and was reviewing Britain's aid agreement with its former colony. "We cannot tolerate that sort of behaviour and continue to contribute the level of aid donations that Britain has historically given to Kenya."

A UK official said Britain would monitor the situation in Kenya until the elections took place.

The British threat, which follows similar warnings from Germany and the European Union, puts at stake only \$20m in annual aid. But Kenya simultaneously faces possible suspension of its International Monetary Fund loan programme, a move which would do its international credibility enormous damage.

An IMF delegation wound up its visit to Nairobi this week and is now reporting back to the board, which will decide the fate of a three-year structural adjustment facility. Although the fund's main complaint is rampant corruption, international anger at the repressive political climate is bound to play a role in the final decision.

Ordinary Kenyans and the donor community were momentarily relieved when Mr Moi promised to redraft a range of colonial-era laws and set up a commission to carry out big constitutional reforms after the elections.

But the suspicion has now grown that Mr Moi is simply playing for time and any substantive changes will not be introduced long enough before the polls to affect the outcome.

In a fresh sign of inflexibility, the ruling Kiku party yesterday rejected involving the umbrella body that has spearheaded the constitutional reform campaign in discussions, saying the grouping of church leaders, lawyers and human rights activists had no electoral mandate.

Mr Moi has refused to meet the National Convention Executive Council, opting instead for talks with individual opposition leaders.

The approach at one point threatened to split the pro-reform lobby apart but it frayed out its differences on Tuesday and agreed all dialogue should take place through the NCEC.

Zimbabwe's budget spurns IMF advice

By Tony Hawkins in Harare

Zimbabwe's finance minister, Mr Herbert Murerwa, yesterday presented a largely standstill budget, spurning IMF advice to raise consumption taxes and curb public spending. He also imposed a tax on pensions.

The main surprise was the substantially lower budget deficit for 1996/97 of 7.1 per cent (before grants and privatisation income) rather than the 10 per cent that Mr Murerwa himself had forecast only a fortnight ago. This was the result of revenue inflows which were almost 15 per cent higher than forecast a year ago at \$236.7bn (US\$2.35bn), while spending at \$232.4bn was less than 4 per cent above estimate - far lower than anticipated given last year's large post-budget civil service wage award. Revenue was \$232.5bn or 10 per cent higher than Mr Murerwa estimated in May.

While this will have pleased donors who are being asked to support Zimbabwe's still-to-be-finalised second economic reform programme, the fact that Mr Murerwa has budgeted for a still larger deficit of 8.9 per cent of GDP in the 18-month period to December 1998 (the fiscal year is being aligned with the calendar year), will be seen as a retrograde step.

The most plausible interpretation is that a mini-budget - or new taxes - will be imposed in the first half of

1998, after renewed negotiations with the IMF. The only significant tax changes announced were a 2.5 per cent reduction in the rate of corporate tax to 35 per cent but this will only take effect in January 1999, and the decision to tax savings further.

Mr Murerwa announced a 15 per cent tax on the profits of pension funds and 15 per cent tax on interest paid on government treasury bills.

Government spending (annualised) will increase 31.5 per cent in 1997/98 (38 per cent of GDP), while revenue increases 27 per cent.

Mr Murerwa predicted a slowdown in economic growth to around 4.5 per cent this year from his estimate of 8 per cent in 1996, accelerating modestly to 5 per cent next year. He is optimistic about inflation, expecting it to exceed 21 per cent this year and declining to 12 per cent by the end of 1998.

The IMF had advised Mr Murerwa to raise taxes on petrol and diesel and to increase duties on tobacco and alcohol, but the minister said such tax increases would have an adverse effect on sales and inflation.

The IMF and World Bank are unlikely to be happy with a budget in which interest costs account for 22 per cent of total spending and the wage bill 39 per cent, leaving very little for capital and other essential public spending.



Aircraft at the airbase in Kulyab, Tajikistan, supplying arms to anti-Taliban forces

Defector's double cross turns tide on Taliban

By Charles Clover
in Moscow

The advance of commander Ahmed Shah Masoud's soldiers within rocket range of Kabul, the Afghan capital, has set diplomats racing back and forth across central Asia this week as momentum in the Afghan conflict shifts decisively, if momentarily, to the anti-Taliban forces of the north.

Yesterday, central Asian leaders from Kazakhstan, Uzbekistan, and Kyrgyzstan met in the Kyrgyz resort of Cholpon Ata to discuss the new situation. Six weeks ago, the regional powers had huddled to discuss an imminent victory of the Taliban, who in late May took over the entire north of Afghanistan aided by a key defection of General Abdul Malik.

Mr Abdul Malik, however, then defected and massed 500 Taliban fighters in

the streets of Mazar-i-Sharif, routing the Taliban from the north.

This week, anti-Taliban forces commanded by Ahmed Shah Masoud, who many observers believe to be aided by Russia and Iran, took the villages of Karabagh and Istaf just to the north of Kabul, which has been held since last September by the Taliban.

Pakistan has officially recognised the Taliban, and is believed by many observers to be actively supporting the movement, explaining its recent diplomatic intransigence.

Meanwhile, Russia and Iran continue to recognise the government of Burhuddin Rabbani, the former president of Afghanistan who heads the Jamiat-i-Islami along with Mr Masoud, opposing the Taliban. The Jamiat is supplied from an airbase in Kulyab, Tajikistan, and most experts con-

sider the source of the aid to be Russia.

Experts agree that Russia's aim in Afghanistan is two-fold, to protect the central Asian states of the CIS from the Taliban, and to preserve central Asia's dependence on Russia by discouraging southern transport routes for central Asian exports, primarily oil and gas. US company Unocal and Saudi company Delta are negotiating for the right to build oil and gas pipelines from Turkmenistan to Pakistan which would cross Afghanistan.

Earlier this week, US deputy secretary of state Strobe Talbott affirmed the strategic interest of the US in the Caspian Sea region in a speech in Washington, emphasising the US commitment to avoid a new "Great Game" between Russia and the west in central Asia and the Caucasus.

Israelis strike over sell-off

By Judy Dempsey
in Jerusalem

Israel's trade union federation yesterday staged public sector strikes to protest against the government's decision to sell a 12.5 per cent stake in Bezeq, the state telecommunications company, to Merrill Lynch, the US bankers.

The international airport, trains, ports and utilities were shut, even though some of Bezeq's employees had gone back to work following a court order earlier this week.

The Histadrut labour union is demanding that workers be informed about future privatisation plans, signalling to the government that it could face wider and longer strike action if any deals are done behind the union's back or indeed if privatisation hits at Israel's core state companies, such as the defence industries and Israel Electric.

Bezeq union officials claim that they were not told about the government's decision to sell for \$500m a 12.5 per cent stake to Merrill Lynch. They also want the proceeds of the deal to be paid into pension and compensation funds as the company embarks on cost-cutting in preparation for telecoms liberalisation in two years' time.

The government said the strike was "unnecessary" and would not affect its plan to open up the economy to more competition.

NEWS: WORLD TRADE

WTO urged to act on competition rules

By Emma Tucker in Brussels

Sir Leon Brittan, the European trade commissioner, yesterday called on the World Trade Organisation to examine co-operation on competition issues, in the wake of the row over regulatory approval of the planned Boeing-McDonnell Douglas merger which almost triggered a trade war.

"I have long believed that we need an international

agreement on competition rules and smoother co-operation between national competition jurisdictions," said Sir Leon. "Otherwise there are bound to be more and more clashes when powerful competition authorities seek to deal with the same case, applying different rules."

The commissioner said that although a crisis had been narrowly averted in the Boeing case, similar problems would continue to

arise until an effective international agreement on the application of competition rules was in place.

The EU and the US came to blows over the merger after the Commission threatened to block the deal unless Boeing made substantial changes to it. By contrast, the US Federal Trade Commission nodded through the deal with no conditions.

The Commission's tough stance angered politicians in

the US, who accused Brussels of defending the interests of Airbus Industrie, the European consortium that competes against Boeing.

After a last-minute concession by Boeing, the Commission granted regulatory approval on Wednesday. But Boeing said it would have preferred a joint approach by the two regulatory authorities.

"From a company standpoint it would have been far

preferable if whatever remedies were sought, were sought jointly," said Mr Richard Albrecht, the executive vice president of Boeing.

Sir Leon, with Mr Karel Van Miert, the competition commissioner, has proposed a blueprint for competition co-operation to the Council of Ministers which was fully endorsed by the member states. This led to the setting up of a working group in the WTO, about which the US

was less enthusiastic than the EU.

"In the light of the Boeing case, this WTO activity needs to be given high-level attention," said Sir Leon. "We must explore all the implications of competition policy for the world trading system, so that WTO members can take a fully considered decision on how best to deal with these implications in the next major round of WTO talks."

Contest heats up for huge Yangtze power contracts

At the vast Three Gorges dam site on the Yangtze, sign counts down the 113 days to go until the river is diverted - a milestone in the construction of the world's biggest hydroelectric scheme. In Beijing 1,000km to the north officials are close to another milestone: the choice of bidders from among six international consortia to supply turbines and generators for the first stage of the \$36bn project - the world's largest, and most controversial, civil engineering project.

"We are very close to making decisions. This is the last round of technical negotiations," said Mr Li Yong'an, deputy general manager of the Three Gorges Project Corporation.

China had planned to announce the successful bidders by June, but bid evaluation has proved more complicated than expected.

Mr Li is coy about the likely successful tenderers, but he indicated that although a Russian-led group was striving to stay in the race, frontrunners were the Europeans, Japanese and North Americans.

These consortia include

- Six consortia vie for \$2bn turbine and generator sales
- Three Gorges winners to be announced next month

France; a Japanese group led by Mitsubishi Heavy Industries; Voith and Siemens of Germany and General Electric of Canada; and ABB Power Gen of Switzerland and Kvaerner of Norway.

But so intense is the competition that tenderers have continued to improve their bids as the selection process reaches its climax. In the past few days Mr Boris Nemtsov, Russia's first deputy prime minister, relayed a fresh offer of lower prices and more generous financing to support the bid by Energomachexport.

A sixth consortium, involving Impsa of Argentina and Turbotom of the Ukraine appeared to have fallen by the wayside.

The stakes could hardly be higher for the world's suppliers of heavy duty power generation equipment. Contracts for 14 700MW power units, including turbines and generators, will be worth about \$2bn, but perhaps just as important is the exposure

for successful bidders.

As Mr Paul Chan, senior vice president of ABB China, says: "Success will provide a worldwide entry ticket for the next two decades to large-scale hydropower projects."

On completion in 2009 the Three Gorges dam will produce 84.7bn kWh of electricity, one ninth of the national total. China, which regards the project as a symbol of its modernisation, shrugs off criticism from environmental and human rights groups, who oppose the resettlement of about one million people whose homes will be inundated.

Mr Li said five criteria were being used to assess bidders: these were technology, international reputation, price, technical transfer, and financing.

The consortia had offered exceptionally competitive financing with export credit terms which exceeded those for other large engineering projects in China such as the

French-built Daya Bay nuclear power station. Financing offers covered 100 per cent of the cost of equipment with repayments over 21 years. He said France had provided very good terms to support the bid by the French-led consortium.

The Three Gorges Project Corporation plans to announce the successful bidders by August, and expects detailed commercial negotiations will be completed by the end of the year, allowing the project to move forward on schedule.

Mr Li indicated China would select two or possibly three consortia to supply the 14 power units on the grounds that such a large engineering task would be beyond the capacity of even the world's biggest engineering companies.

"From our point of view it would be more desirable to have just one consortium because it would be simpler," he said. "But it would be impossible for any one company to supply more than four units a year."

Mr Li discounted "political interference" in the final selection. "Our number one criterion is to select the best and most efficient set of tur-

Generating competition



1st stage bidders for Three Gorges dam

CONSORTIA	FINANCING
GEC - Alsthom, Neyric of France	Colombia
Mitsubishi Heavy Industries, Hitachi, Nissan, Toshiba of Japan	Export-Import Bank of Japan
Impsa of Argentina, Turbotom of Ukraine	Not available
Voith and Siemens of Germany, General Electric of Canada	Hermes EDC of Canada
LMZ (Energomachexport of Russia, Sulzer of Switzerland)	Bidder government
ABB Power Gen of Switzerland, Kvaerner of Norway	Swiss government ECG of UK

bines and generators," he said. "We have five criteria and not a single political criterion among them."

He said China had been very frank in its discussions with Russia, which has most visibly sought to use political leverage to support its bid. He described the Russian price as "relatively high", adding that its equipment "technologically speaking is not the most advanced".

Mr Li said the project, which began in 1994, was "on budget" and "on schedule." Beijing is providing half the funding. Yn100bn

(\$12.3bn), from the central budget, with the balance being raised through commercial bank loans, issue of corporate bonds and a stock market listing. Three Gorges dam was listed on the Shanghai bourse this month.

Plans to raise funds on international capital markets have been set aside for the time being because adequate sources of financing are available domestically, but preparations have been made for a listing in Hong Kong when the "time is ripe."

Tony Walker

China in new offers to WTO

By Frances Williams
in Geneva

China's decade-old application to join the World Trade Organisation appears to have made headway in intensive bilateral talks with trading partners in Geneva this week.

However, there is still no sign of the hoped-for comprehensive offer by Beijing to open China's market to industrial and farm goods from abroad. This is expected to be a focus of the planned autumn summit between US President Bill Clinton and Chinese President Jiang Zemin.

Beijing was expected to bring forward the first instalment of this offer by the end of July, ahead of the August 1 meeting of the WTO's working party drafting China's membership terms. China's most recent tariff offer was tabled last December when the Beijing government undertook to cut tariffs after WTO entry to an average of 15 per cent from the current 23 per cent.

In bilateral talks this week and next before the August 1 meeting, China's trading partners are pushing for further big reductions in tariff and non-tariff obstacles to industrial and farm trade as the price for Chinese WTO entry next year. China is also being pressed to allow the entry of more foreign banks, insurance companies and other service suppliers.

Trade officials said yesterday that Beijing had already submitted revised offers on a number of rules-based issues including a reduction in the scope of state trading companies, measures concerning statutory inspection of imports and a phase-out of certain state subsidies to industry.

Andean Pact in talks with Caricom

By Raymond Collin
in Caracas

The Andean Pact and the Caribbean Community (Caricom), today begin negotiations towards a free trade agreement.

"The first technical meeting between the two groups takes place in the context of the 1995 Miami Summit and our efforts to reach a hemispheric free trade area by the year 2005," said Mr Freddy Rojas Parra, industry and commerce minister of Venezuela, a member of the Andean Pact.

In 1993 Venezuela began reducing or liberalising its tariffs to Caricom members but does not enjoy similar access to Caribbean markets. Government officials see large potential to boost the limited trade between the two blocs, while many entrepreneurs remain optimistic.

Caricom's goal is to match the Andean Pact common external tariff of between 5 and 20 per cent by 1998. Caricom has also signed a trade agreement with Colombia.

According to Uruguay's president, Mr Julio Maria Sanguinetti, Venezuela is seen by members of the South American common market, Mercosur, as a potential "bridge" to Caricom and Central America.

Relations between Venezuela and its closest Caricom neighbour, Trinidad and Tobago, were overshadowed in recent months by a fisheries dispute. Several fishing vessels have been detained by Venezuela's coastguard, which says they have infringed its maritime sovereignty. The two countries are negotiating a two-year fishing rights treaty to replace one that expired in 1995.

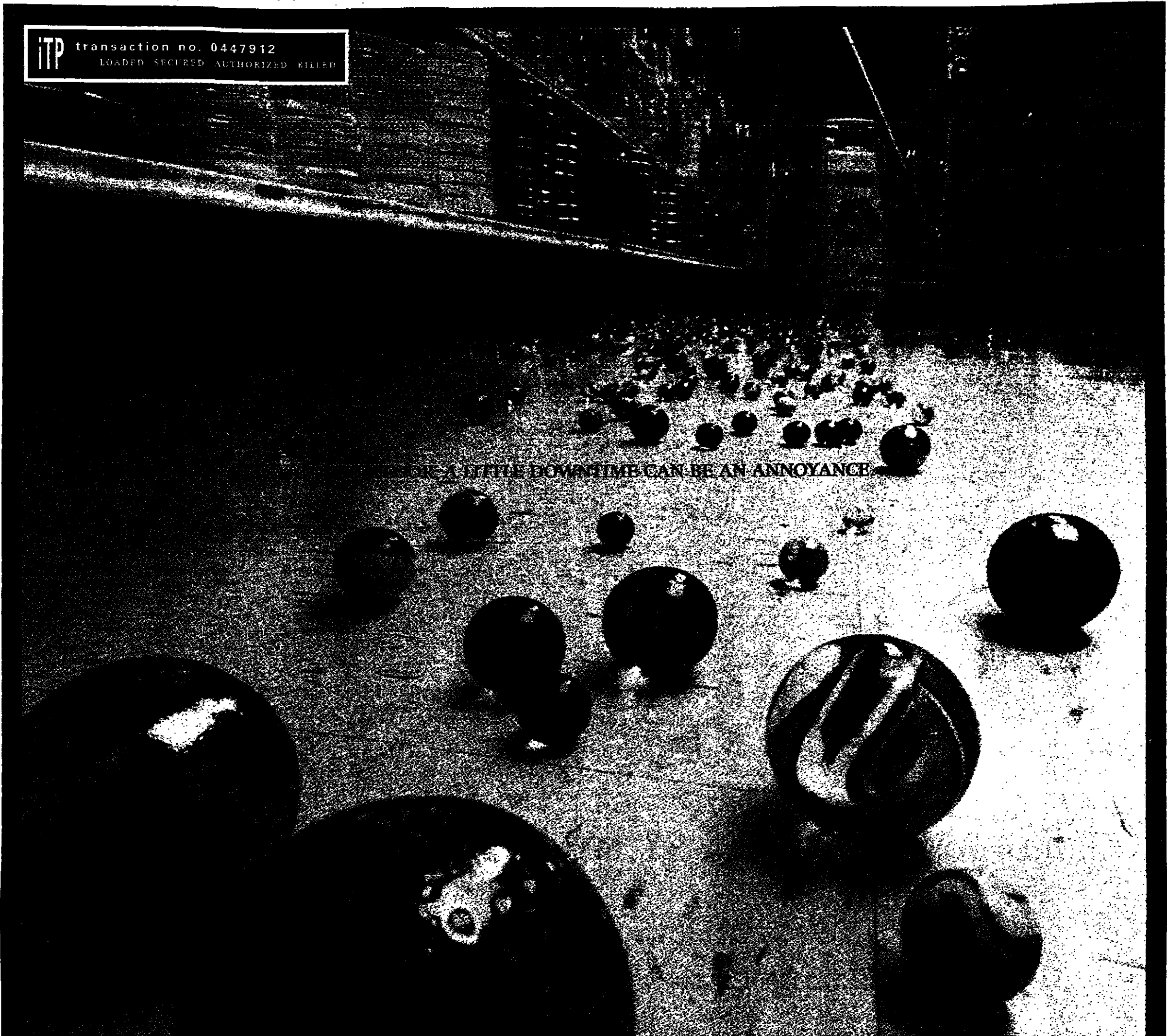
The Andean Pact is made up of Venezuela, Colombia, Ecuador, Bolivia and Peru.

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Korea eases overseas borrowing curbs

By John Burton in Seoul

South Korea yesterday eased curbs on overseas corporate borrowing and injected new funds into the banking system to prevent a credit shortage and more big bankruptcies, after the near-collapse of the Kia car group.

Worries exist that the near-bankruptcy of Kia, Korea's eighth-biggest conglomerate, may trigger a chain of corporate collapses as heavily exposed domestic financial institutions grow cautious and withdraw funding to highly leveraged industrial groups.

The government said it would abolish restrictions that prevent conglomerates getting high-interest foreign loans with a rate 100 basis points above Libor. It would also allow all Korean companies to issue securities

abroad instead of limiting it to those with an international credit rating of BBB or above.

The government will provide Won1,500bn (\$1.7bn) to 61 commercial and merchant banks during the next two weeks to ease any capital shortages. This follows another Won1,500bn injected into the banking system last week.

Moody's said it had downgraded the outlook for the four state-owned banks to reflect a negative outlook it recently issued for Korea's sovereign rating of single-A1, the fifth-highest grade in Moody's 16-stage scale.

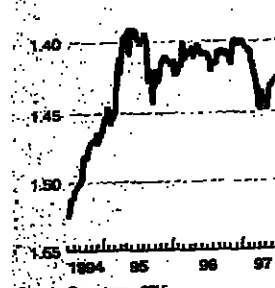
The banks - Korea Development Bank, the Industrial Bank of Korea, the Export-Import Bank, and the Housing & Commercial Bank - are mainly responsible for the government's overseas borrowing requirements to finance industry.

Currencies weaken amid fresh turmoil

By James Kyng and Ted Bardacke in Kuala Lumpur and William Barnes in Bangkok

South-east Asian currencies fell again yesterday amid signs that the past three weeks of tumbling values has hit infrastructure projects and top companies in the region. The Singapore dollar was the main casualty yesterday, falling to a 32-month low. But other regional currencies were hit, too.

Singapore dollar
Against the dollar (\$S per US\$)



Dr Mahathir Mohamad, Malaysia's prime minister, criticised "rogue speculators... wanting to destroy weak countries in their crusade for open societies, to force us to submit to the dictatorship of international manipulators". His remarks unsettled the market.

He suggested, without elaborating, that laws might be needed to protect regional currencies. But dealers and economists warned that regulation would undermine the region's free market credentials. "I don't think capital controls would prove effective in this situation and could be counter-productive," said Mr Desmond Suple, head of Asian currency research at Barclays (BZW) in Singapore.

Economists said that capital outflows, which are replacing speculation as the main cause of current currency weakness, would be little curbed by imposition of restrictions on offshore lending, such as are in place in Singapore.

The reason why corporations in Thailand, Malaysia, Indonesia and the Philippines are selling local currencies to buy US dollars is partly to hedge their currency risks and partly to repay debts. Regional brokerage SocGen-Crosby estimates that up to US\$25bn in Thai corporate debt comes due in July.

Across the region, the cost of the depreciation is being keenly felt. In Thailand, authorities yesterday threatened to rethink Hopewell Holdings' involvement in the Bangkok rail project. Last week Hopewell, a Hong Kong based company, said it would seek a tariff rise to make up for the damage caused by the baht devaluation.

In Malaysia, talks on how much to pay ABB, the Swiss Swedish engineering company, to build Asia's biggest

hydro-electric dam failed to reach accord. Malaysian Airlines said the rising cost of its fuel, which it buys in US dollars, would affect earnings.

Hopes for an imminent end to the turmoil appear bleak, economists said. The baht yesterday slumped to a new low of B132.75 to the US dollar before ending the day higher at just under B132, against B132.40 at Wednesday's close.

Anticipating a time of tight liquidity, Bangkok Bank, Thailand's biggest, lifted its minimum lending rate yesterday by 1 percentage point to 13.75 per cent.

Currency depreciations in Thailand and elsewhere will add to difficulties in funding projects

SE Asia infrastructure finance problems loom

The renewed hostilities yesterday between the Thai government and the Hopewell Holdings, one of the region's biggest conglomerates, over development of a \$3.7bn Bangkok road and rail system highlight the problems in concluding privately financed infrastructure deals in the region.

Bankers say the recent currency depreciations in Thailand and elsewhere will add to growing funding difficulties and could cause the recent heavy rise in Asian construction of power plants, water and transport systems to slow.

Private sector investors have led the way in funding Asia's infrastructure in recent years, generating funding for operators such as Sir Gordon Wu's Hopewell Holdings, which is now struggling to advance its Bangkok road and rail scheme.

Asia's big deals

By country 1996 (projects)

Hong Kong (26)	\$19.4bn
Indonesia (72)	\$14.1bn
Thailand (31)	\$9.4bn
China (54)	\$8.4bn
India (28)	\$6.9bn
Malaysia (13)	\$6.6bn
Pakistan (13)	\$2.7bn

Source: Project & Trade Finance Database

developer to hit problems. Some of the 11 overseas and seven local companies which recently signed power purchase agreements with the state-owned Electricity Generating Authority of Thailand (EGAT), are looking to renegotiate terms following the collapse of the baht.

They include Mission Energy of the US, Tomen Corporation of Japan and Imatran Voima of Finland.

Work on the \$3.15bn Bakun dam in Malaysia also has been frustrated by contract disagreements between the project manager and ABB of Switzerland, the lead contractor.

Pakistan and IMF near \$1.6bn loan accord

By Farhan Bokhari in Islamabad

Pakistan and the International Monetary Fund yesterday announced they were close to a loan agreement which could help the country regain standing with foreign lenders.

The \$1.6bn loan, to be disbursed during the next three years under a combination of ESAP (Extended Structural Adjustment Facility) and EFF (Extended Finance Facility), still needs to be

formally approved by the fund's executive board.

A visiting IMF official strongly endorsed Pakistan's recent economic reforms, suggesting the final approval may become a formality.

News of the expected agreement sent share prices up by almost 1.8 per cent on the Karachi stock market.

Businessmen in Islamabad said an agreement would eliminate the danger of Pakistan defaulting on its foreign debt repayments of \$2.5bn, due by December. In

recent months, Pakistan's growing trade deficit and rising pressure to keep up with its debt repayments had led analysts to predict a default in the next six to 12 months.

Bankers said that without an IMF accord, lenders would be reluctant to help Pakistan meet its loan repayments. The financial year that ended last month saw the annual trade deficit rise to its highest ever of \$3.37bn; official foreign exchange reserves at just over \$1bn are only enough to finance

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The Financial Times plans to publish a Survey on the

Moscow as a Business Centre

on Wednesday, September 17

For further information, please contact:
Patricia Surridge in London on
Tel: +44 171 873 3426
Fax: +44 171 873 3204
or
Nina Golovayenko in Moscow
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Vietnam faces the prospect of power crunch next year

Vietnam may have just finished counting votes in an election but will soon be counting the cost of the crippling political inertia that preceded the poll.

With decision-making virtually frozen for the past 18 months as a leadership struggle raged in the Communist party, the timetable has slipped on a series of crucial power projects.

That, experts and officials say, raises the spectre of a power crunch next year which could hurt local industry, scare foreign investors and jeopardise economic growth. "It's not good news and I think it could be quite serious," said one foreign energy company executive.

"If the projects had gone ahead as scheduled, there wouldn't be a problem."

A senior official at the industry ministry acknowledged the problem but said it would be short-lived: "We will have a short period of shortage because some power stations will [only] be completed in 1999. We are trying to find solutions."

When foreign investors flocked to Vietnam a decade ago, the government realised its crumbling Soviet-built power systems would soon be overwhelmed. With factories mushrooming across Vietnam's southern industrial heartland, electricity sales have grown faster than expected: by 20 per cent a year since 1983, the World Bank says.

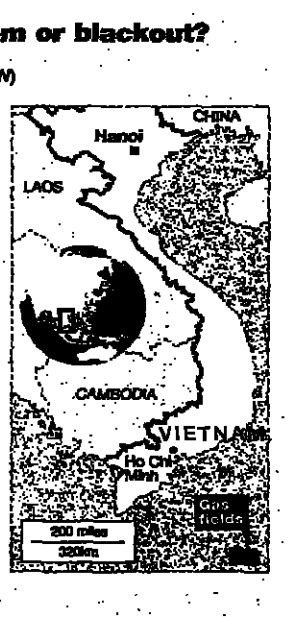
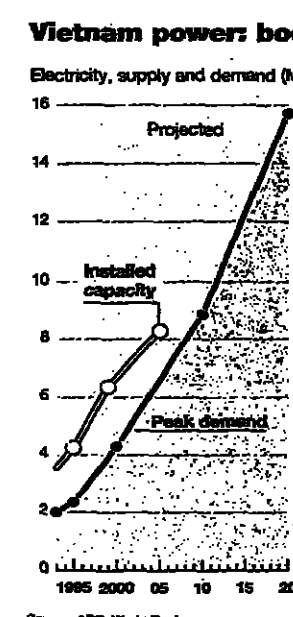
The solution: four power stations at Phu My, south-east of Ho Chi Minh City. Once ready, they will add 2,400MW to present nationwide capacity of 4,000MW, helping fuel an emerging "growth triangle" south-east of the former Saigon. Each will use gas piped from a discovery made by British

Petroleum, Norway's Statoil and India's Oil and Natural Gas Commission (ONGC) in Nam Con Son Basin, 400km off the south coast.

Ensuring the gas is available by 1999 is critical to the success of Phu My, and thus to averting a power shortage. But government talks with BP/Statoil on pricing and tariff arrangements associated with a \$1.5bn scheme to exploit the gas have gone slowly.

Mr Barry Bidston of BP in Ho Chi Minh City was confident deadlines could be met, but conceded it was "quite an ambitious time scale" for this project. Political uncertainty over the leadership issue is partly to blame. But bureaucratic incompetence is also a factor.

Hanoi's Soviet-trained bureaucrats are more qualified to handle socialist production targets than analyse commercial rates of return. Nobody is co-ordinating the



foreign adviser said.

Another issue is that not everyone in Hanoi seems convinced of the need for private finance to meet Vietnam's future power needs, huge even without the Phu My project.

The World Bank estimates Vietnam needs \$7.4bn invested in power over the next five years, and that most of that will have to be negotiated with private investors on a build-operate-transfer (BOT) basis.

Some suspect bureaucrats are holding out for foreign multilateral funding, reducing the need to make the kind of politically tough concessions normally required under BOT. But the foreign adviser said: "The government simply doesn't have the money, and the donors won't provide it."

Jittery foreign investors are already opting out of the national grid and crumbling transmission systems by building their factories in industrial zones with their own power plants.

Others are taking no chances. Indochina Building Supplies, a joint venture making tiles near Ho Chi Minh City, has installed an in-house generator. So has the American Standard company across the road.

In a sign of official nervousness, the Saigon power company recently sent inspectors round the city's biggest hotels to see how many have their own back-up generators.

Mr Nixon Chung, manager of the New World Saigon hotel, is steeling himself for the opening of a clutch of new hotels and office blocks. "Six months down the road, when they're in operation - I'm not feeling that comfortable," he says.

Jeremy Grant

currencies
eaken amid
resh turmoil

CONTRACTS & TENDERS

Prequalification of Firms for Lahore City Solid Waste Collection & Disposal

The Metropolitan Corporation of Lahore (MCL)

Invites reputed and experienced Firms
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OVER 3000 TONS OF SOLID WASTE**
Generated daily by 6 million inhabitants of Lahore,
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The MCL intends to enter into contract with a reputed firm for the purpose.
The Solid Waste is of municipal nature. It comprises of various categories
which can generate revenues locally.
At least 500-1000 Tons of above said Solid Waste is estimated to produce
manure etc. for the rural surroundings of Lahore.
Prequalified firms will be requested to forward their Technical and Financial
proposals including financial investments if desired.

Government Support is Assured.

The plant which may produce gases, energy and manure
etc. will be given preference. Interested International/Local Firms
engaged in similar Projects/Works or having similar experience
are requested to forward their credentials etc.
to the undersigned latest by 10th August, 1997.

ADMINISTRATOR
Lahore Metropolitan Corporation
Jinnah Hall, Shahrah-e-Quaid-e-Azam Lahore,
Pakistan
Tel No. 92-42-7325494 / 7353159 Fax. No. 7237118

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
COMPANIES COURT
NO 10453 OF 1997
IN THE MATTER OF
NETWORK MANAGERS (UK)
LIMITED
AND IN THE MATTER OF THE
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that, in pursuance of the order of the High Court of Justice, Chancery Division, Companies Court, No 10453 of 1997, made on 10th July 1997, the following notice is hereby given to the creditors of the above named company.

AND NOTICE IS FURTHER GIVEN that the said company is directed to appear before the High Court of Justice, Chancery Division, Companies Court, No 10453 of 1997, on 10th August 1997, at 10.30 am, for the purpose of the said order.

ANY CREDITOR or Shareholder of the said company who is not a party to the said order, and who is entitled to be heard in relation to the said order, is requested to appear before the High Court of Justice, Chancery Division, Companies Court, No 10453 of 1997, on 10th August 1997, at 10.30 am, for the purpose of the said order.

A COPY of the said order will be sent to any such person upon request by the undersigned.

DATED this 22nd day of July 1997
DAVID LUTTON ALCOY
13 LONDON WALL LONDON EC2A 4JF
Tel: 01605 30278
Fax: 01605 30279
Solicitor for the above named company

PUBLIC NOTICES

SECTION 8
WATER RESOURCES ACT 1991
ENVIRONMENTAL ACT 1996
NOTICE IS HEREBY GIVEN that on 10th July 1997, the following notice is hereby given to the public in relation to the proposed works of the above named company.

ANY PERSON who is not a party to the said order, and who is entitled to be heard in relation to the said order, is requested to appear before the High Court of Justice, Chancery Division, Companies Court, No 10453 of 1997, on 10th August 1997, at 10.30 am, for the purpose of the said order.

A COPY of the said order will be sent to any such person upon request by the undersigned.

DATED this 22nd day of July 1997
DAVID LUTTON ALCOY
13 LONDON WALL LONDON EC2A 4JF
Tel: 01605 30278
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PUBLIC NOTICES



NOTICE OF MODIFICATIONS TO THE LICENCE OF BRITISH TELECOMMUNICATIONS PLC UNDER THE TELECOMMUNICATIONS ACT 1984.

- The Director General of Telecommunications (the "Director"), in accordance with section 12(2) of the Telecommunications Act 1984 (the "Act"), hereby gives notice that he proposes to make modifications to the licence granted to British Telecommunications plc ("BT") on 22 June 1984 (the "Licence").
 - Condition 13 of the Licence provides for agreements for the connection of systems providing connection services. Condition 16A provides for the publication of information relating to Condition 13 agreements. Condition 16B requires BT to refer to determination by the Director the charges for Standard Services. Condition 20B provides for the production of audited financial information. Condition 46 concerns the provision of Private Circuits.
 - The principal modifications which the Director proposes to make to the above Conditions and their effect are the introduction of new mechanisms of regulating BT's "wholesale" charges to other network operators by:
 - modifying Condition 13 to remove the power of determination by the Director of charges or any other terms of interconnection agreements, and changing the cost base of interconnection charges from historic fully allocated costs to forward looking long run incremental costs (plus mark up for common costs), and the imposition of obligations on BT to agree interconnection on terms and conditions (including charges) which are non-discriminatory and reasonable;
 - BT must publish notice of any change to a charge with information on components of services and routing factors;
 - Private circuit services will be removed from the ambit of Condition 13 and Condition 46 will be deleted, so these services will be required to be provided under Condition 1;
 - Once the licences of operators entitled to interconnection under Condition 13 have been modified to bring them into line with these modifications, the Director will be required to consider any issues concerning the provision of services by an operator to BT with reference to the provisions of the operator's licence;
 - When charge controls do not apply, and the Director considers a charge for a service unlikely to be competitive before 30 September 2001 to be reasonable, he may impose a charge cap;
 - Implementing a new framework of charge controls to apply from 1 October 1997 to 30 September 2001 and giving BT flexibility to set its own interconnection charges depending on the competitiveness of the interconnection service concerned:
 - For Competitive Services: BT will be free to set charges (subject to the generally applicable provisions of its licence and general competition law), new services will be deemed competitive unless the Director determines them otherwise;
 - For Prospective Competitive Services (those which are expected to become competitive during the period of the current licence): the Director will impose a cap of RPI-X on charges for each service to be applied to the interim charges for 1997/98 for each service so that charges may not rise in real terms. This will essentially be a back-stop provision - as services become competitive, charges will be driven down below the cap level;
 - For Backhaul and Non-Competitive Services: charges will be introduced on 3 separate baskets of interconnection services to ensure that charges reflect efficiencies BT could be expected to achieve in a competitive market so as to reduce its network costs. The weighted average of the starting charge (charges to be agreed between BT and the Director before the modifications come into effect) for services in the baskets will be allowed to increase by no more than RPI-X each year if the change in RPI is greater than X, or must fall by at least X-RPI if the change in RPI is smaller than X. The value of X proposed for all three baskets is 0%.
 - imposing as a corollary of the greater freedom given to BT to set charges an obligation on BT to demonstrate that its charges are reasonably derived from the costs of the service;
 - requiring requirements in Condition 16B (deleted) on BT to offer services and charges which are not unduly discriminatory and to publish a Standard List identifying inter alia Standard Service charges and details of components of services and routing factors and to determine that a service market is competitive;
 - absorbing Condition 16A (which requires the publication of interconnection agreements) into Condition 13;
 - modifying Condition 20B to reflect the end of determination of interconnection charges and the charge to the cost base for interconnection services. Provisions which require BT to maintain current cost accounting records on the same basis as those prepared on an historic cost basis are inserted and BT will be required to produce statements of long run incremental costs;
 - BT will be required to publish any comments made by the Director on the financial statements;
 - BT's obligation to produce historic cost statements will end with the financial year 1997/98;
 - Final charges for 1997/98 will be based on the Interim Financial Statements.
- The Director also proposes to make a number of minor and consequential modifications for the purposes of the modifications mentioned above.
- The Director proposes to make the modifications because they will provide a framework which is more appropriate for a maturing and increasingly competitive market better reflecting the requirements of commercial businesses in competitive markets make investment decisions. He proposes to make the modifications referred to in paragraph 3(i) above to improve the examination and investigation by the Director of whether charges offered are properly and reasonably derived from costs.
- Further explanation of the reasons for the proposed modifications are set out in OFTEL's consultative documents "Network Charges from 1997" (December 1996 and May 1997), and its statement "Network Charges from 1997" (July 1997).
- The Director is required by section 12(2) of the Act to consider any representations or objections to the proposed modifications which are duly made and not withdrawn. Following such consideration, the Director proposes to make the modifications forthwith subject to BT's consent to them.
- Representations or objections to the proposed modifications may be made to the Director by 22 August 1997 and should be addressed to Chris Taylor at OFTEL, 50 Ludgate Hill, London EC4M 7JF (0171 634 8850) from whom a copy of the proposed modifications may be obtained on or after 25 July. Any confidential material should be clearly marked as such and separated out into a confidential annex. All representations or objections received by OFTEL with the exception of material marked confidential, will be made available for inspection in OFTEL's library. Short comments can also be e-mailed to OFTEL at netcomp@ofel.gov.uk.
- Following 22 August, there will be a 2 week period to 5 September during which interested parties are invited to comment on the representations and objections received.

BRAZILIAN NAVAL COMMISSION IN EUROPE - BNCE

NOTICE OF PUBLIC TENDER NR. 065/97

Notice is hereby given that the BNCE with offices at: 170 Upper Richmond Road, London SW15 2SH, is accepting tenders for the supply of One Automatic System for Tube Bending with High Performance CNC Tube and Pipe Bender and Measure Tube Data Centre. Details of this Public Tender are available, on request, at the above address or contact:

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PROPOSED MODIFICATIONS OF THE LICENCE OF BRITISH TELECOMMUNICATIONS (BT)

- The Director General of Telecommunications (the "Director"), in accordance with section 12(2) of the Telecommunications Act 1984 (the "Act"), hereby gives notice that he proposes to make modifications to the licence granted to British Telecommunications ("BT") on 22 June 1984 (the "Licence").
- The Director proposes to make the modifications, described in the Schedule below (the "Schedule") to provide a degree of additional regulatory reassurance that BT will continue to adhere to its licence obligations in the United Kingdom in the light of the company's progressive globalisation. Further explanation of the reasons for the proposed modifications are set out in OFTEL's Consultation Document "Domestic Obligations in a Global Market" (March 1997) and its Statement of 24 July 1997.
- The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and not withdrawn. Subject to such consideration and BT's consent, the Director proposes to make the modifications forthwith.
- The consultation procedure comprises two stages. In the first stage, representations on or objections to the proposed modifications may be made to Rosemary Buck, OFTEL, 50 Ludgate Hill, London EC4M 7JF (telephone 0171 634 8822, fax 0171 634 8847) by no later than Friday, 22 August 1997.
- Any confidential material should be clearly marked as such and separated out into a confidential annex. All representations and objections received by OFTEL with the exception of material marked confidential, will be made available for inspection in OFTEL's library.

confidential, will be made available for inspection in OFTEL's library. Comments on this document (if they are relatively short) can also be sent to OFTEL at the following e-mail address: press.office.ofel@gnet.gov.uk

6. In the second stage of consultation, interested parties are invited to send comments to OFTEL no later than Friday, 5 September 1997 on the representations and objections received in the first stage. Copies of the proposed modifications can be obtained from Rosemary Buck at the above address.

The Schedule
Proposed Modifications of the BT Licence
It is proposed to modify the licence to insert a new Condition (expiring on 21 June 2004) unless the Director otherwise determines) which will require BT not to do anything which would materially detract from its ability during the remainder of the licence to comply with its licence obligations to provide telecommunication services and any licence and statutory obligations to provide such services to a specified standard.
The Condition will require BT to submit annually a certificate as to whether, in the opinion of its board of directors, it has infringed the Condition during the year. The Director will be empowered to require BT to obtain an auditor's report as to whether it has appropriate systems and processes for the certificate to be given and whether these have been followed.

CONTRACTS & TENDERS

INVITATION TO EXPRESS INTEREST IN KELLER S.p.a. In Amministrazione Straordinaria

Keller S.p.a. a metallurgical and mechanical engineering company in Amministrazione Straordinaria, operating in the railway sector, has an industrial installation in the city of Palermo - Italy, with a production facilities and a development and formation centre, located in the proximity of the railway station of S. Lorenzo Colli, also included is a warehouse for stocking the material with a covered area in the east industrial zone.
The company covers a total area of 55,000 sq.m. of which approximately 37,000 sq.m. are covered, with two facilities linked to the Italian Railways network.
The company is carrying out a production resumption plan under article 2, comma 5 of the April 1979 law n. 95 (Prodi law) approved by the Minister of Industry on December 22, 1994.
Its order book corresponds to approximately 650,000 hours still to be developed. The commissioner intends to initiate the proceedings for the sale of the industrial complex, excluding its existing debts and receivables, other than those specific operating debts and receivables, with the objective of maintaining the same employment level, and therefore:
INVITES
all parties who may be interested in the acquisition should express their interest to such effect by registered letter addressed to:
Prof. Maria Martellini,
Commissario della Keller S.p.a. in A.S.
Presso Notaio Sergio Casali,
Via Fatebenefratelli n. 4
20121 Milano
such letter should include details of the interested party which should be a joint stock company or another collective body, highlighting the first ten partners and a copy of its latest approved balance sheet.
All parties who will express interest in the manner mentioned above by September 15, 1997 may count on the maximum confidentiality in regards to the existence and the contents of their communication and therefore obtain, upon signing a confidentiality agreement, an information document containing the essential data on the Company.
On completion of the information procedure, the commissioner reserves the right of starting the proceedings for the sale on terms and conditions which will be object of a public announcement.
This notice does not in any way constitute:
■ an offer to the public within the meaning of Article 1336 of the Italian Civil Code;
■ a solicitation to public saving, in that the subject of the future sale will not be either directly or indirectly constituted by shares or by assets of any kind.
This notice and all relationships arising therefrom are subject to Italian law and jurisdiction.
Il Commissario della
Keller S.p.a. in AS
(Prof. Maria Martellini)

NEWS: UK

The procedures are clear for the proposed forum, even though a suitable site has not been found

Parliament for Scotland takes shape

By John Kampfner,
Chief Political
Correspondent

On September 11 a referendum will ask voters who live in Scotland if they want a parliament in Edinburgh, the capital, and whether it should have tax-varying powers.

Pending approval, almost certain whatever the turn-out, legislation will go through the House of Commons. The in-built Conservative majority in the House of Lords may try to stop it, but will be reluctant to interfere too much for fear of hastening the death-knell of the unelected upper chamber.

That legislation should be completed by mid or late 1998. Elections to the new parliament are planned for the first half of 1999, with a transitional period until January 2000.

The parliament has, as yet, no home. The Old Royal

High School in central Edinburgh, envisaged for the same purpose in the 1970s, is deemed outdated.

But the procedures are clear. There will be 129 members of the Scottish parliament, to be known as MSPs, sitting in one chamber. Of these, 73 will be elected as at present, in a constituency first-past-the-post system. One new constituency will be formed by separating Shetland and Orkney, the islands off the north-east coast of Scotland. The remaining 56 will be chosen - seven each from the current eight European parliamentary constituencies - under an additional member variant of proportional representation.

Members of the Lords and Commons can serve simultaneously as MSPs. The parliament will be elected for a fixed term of four years, or earlier if at least two-thirds of them vote for dissolution,



The Vigil for a Scottish Parliament, in Edinburgh, set up in 1992 after a gathering of home rule demonstrators

or fail to agree the choice of first minister.

The first minister will be *de facto* prime minister of Scotland, with powers to appoint an executive (cabinet) of unspecified size. Salaries of MSPs and executive members will be determined by the senior salaries review

body and paid for out of the Scottish budget. Given the likely lack of a majority for a single party under the new voting system, that government could form a coalition. MSPs will also elect a presiding officer (speaker) and

two deputies. Scottish law officers will be appointed by the Queen, who remains head of state. Nearly 12,000 civil servants working for the present Scottish Office, mainly in Edinburgh, will transfer functions to the parliament and will be paid by it, although they will continue to belong to the civil service. They will liaise closely with government departments in London. The job of Scottish secretary will remain, with a small staff, to co-ordinate between Edinburgh and London.

Editorial Comment, Page 21

Foreign companies boost engineering

By Peter Marsh

Foreign-owned companies are the principle source of ideas helping competitiveness in the UK engineering sector, says a European Commission report, which criticises UK-owned companies' lack of innovation and marketing strengths.

Most UK engineering companies are preoccupied with short-term profits and lack "qualified labour and technological competence," says the report prepared for the commission by Germany's Munich-based Ifo research institute.

The report concerns the European Union's mechanical engineering industry, which has annual sales of

European Commission's report criticises the domestic sector for its 'lack of innovation'

Ecu234bn (\$257bn) and employs 2.2m people.

While the UK scores especially poorly, Ifo says in the past decade all of Europe's mechanical engineering industry has become less competitive in relation to the US and Japan, particularly in high-tech areas.

UK spending on research and development lags behind EU nations such as Germany and France, the report says. British manufacturers suffer from low quality standards and failing to take advantage of low UK wages to build world businesses.

Large investments in the UK by foreign-owned companies have helped to raise standards. "It is mainly the activities of foreign companies in the British mechanical engineering industry which prove that, under present conditions in Britain, it is possible to produce good technical products which can compete on the international market."

Between 1986 and 1994, Britain's share of world trade in mechanical engineering products dropped from 7.2 per cent to 5.9 per cent. Germany suffered a

large fall from 25.8 per cent to 20.2 per cent, while the decline for France was from 6.3 per cent to 5.6 per cent. Over the same period Italy increased share from 9.7 per cent to 10.2 per cent.

Excluding exports to each other, the overall share of EU countries in world trade in mechanical engineering fell from 47 per cent to 40.3 per cent in the eight-year period. Japan increased its share from 22.5 per cent to 23.6 per cent, while the US share went up from 19.2 per cent to 21.2 per cent. Value added per employee

in Britain in 1994 was Ecu38,600, well below the EU average of Ecu43,800 and the figures for the US and Japan of Ecu64,100 and Ecu94,500 respectively. The comparable figures for Italy, Germany and France were Ecu45,300, Ecu46,400 and Ecu41,600. Behind the relative success of Japan and the US are high investment levels in selected technologies, in particular electronics, which are relevant to development of new products, the study says. Monitoring the evolution in the competitiveness of the EU mechanical engineering industry, Ifo Institute, Postchingerstrasse 5, D-81679 Munich. Fax 00 49 89 9224 1461

Landmark ruling in RTZ legal aid case

By John Mason,
Law Courts Correspondent

The prospect of UK-based multinational companies being sued in the British courts over the actions of overseas subsidiaries in developing countries was opened yesterday by a landmark House of Lords judgment.

The law lords ruled that a former employee of an African subsidiary of RTZ, the mining conglomerate, could bring a £400,000 (\$668,000) compensation action in the High Court because legal aid was unavailable in Namibia, where the subsidiary operates.

In a majority ruling, the lords decided that although Namibia was the appropriate place for the hearing, the lack of legal aid there meant that in the interests of justice it could be brought in the UK.

Mr Edward Connolly, a Scottish maintenance engineer, claims he was poisoned by uranium dust while working for Rossing Uranium. He was later diagnosed as suffering from cancer of the larynx.

He began an action against RTZ in Britain but the courts struck it out on the basis that it should be heard in Namibia.

Lord Goff said that, as a general rule, an action in the British courts would not be allowed to continue simply because financial assistance was not available in the appropriate forum. However, the position was different if it could be shown a claimant would not receive justice elsewhere.

Dissenting, Lord Hoffmann said to allow the case to proceed on the basis that legal aid was not available in Namibia meant an action launched by a rich claimant would be blocked while an action by a poor plaintiff would not. It also meant the more speculative and difficult the action, the more likely it was to be allowed to proceed in the UK with the support of public funds. "Such distinctions will do the law no credit," he said.

Overseas orders hit by strong sterling

By Robert Chote and
Wolfgang Münchau

British manufacturers have reported the biggest collapse in their export prospects for almost 17 years, as sterling's strength empties overseas order books.

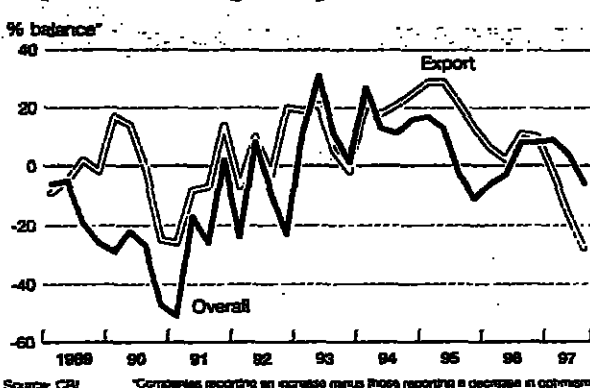
Manufacturers' optimism regarding their export prospects has fallen further in the last four months than at any time since October 1980, according to the latest quarterly survey from the Confederation of British Industry, the biggest employers' lobby.

The decline in confidence follows four months during which export orders have been falling at their fastest rate since 1991 - a trend which is expected to continue. Twice as many manufacturers have reported declines in export orders over that period than have reported rises.

Factory output is expected to continue increasing, however, as domestic orders are rising at their fastest rate for more than two years. But manufacturers' expectations for demand have turned out to be over optimistic in each of the last nine quarters.

Mr Andrew Buxton, chair-

Export outlook gloomy



man of the CBI's economic affairs committee, said the dichotomy between weak export and strong domestic demand left the Bank of England, the UK central bank, facing a tough decision on monetary policy. But he concluded that "any interest rate rise in the short-term would be unwelcome."

Mr Buxton added that Mr Gordon Brown, the chancellor of the exchequer, should have done more to restrain consumer spending in his Budget, but "now we have got to live with the situation we have got."

The survey was carried out between June 20 and July 9, at which time the pound averaged DM2.92 and \$1.87. Since then sterling has continued to appreciate against the D-mark, closing yesterday at DM3.06. Against the dollar it remains at \$1.67.

The drop in export orders has not yet shown up as a fall in shipments overseas. Excluding oil and erratic

items, export volumes in the three months to May were 2.7 per cent up on the previous three months, the Office for National Statistics reported yesterday.

The UK's trade gap with the rest of the world improved from £989m (\$1,651m) in April to £508m in May, to the surprise of City economists. The underlying deficit, which excludes oil and erratic items, declined from £1,475m to £953m, the lowest level in almost six years.

But in previous periods of currency appreciation, the impact of declining competitiveness on exports and the trade deficit has only appeared after a long lag.

Prices are now a greater constraint on export orders than at any time since 1981, the survey found. Export prices have fallen for the fifth successive quarter and at a rate unmatched since 1973, although sterling's strong exchange rate has also helped reduce costs.

Embassies may fall victim to spending review

By Robert Chote and
Nicholas Timmins

The sale of embassies overseas, a hypothetical health tax, a new housing benefit which would cover homeowners as well as tenants and widespread disposal of public sector assets will all be examined in the government's comprehensive spending review, departments made clear yesterday.

At the same time, four cross-departmental reviews will seek a new local government finance system and examine spending on criminal justice, rural policy and housing.

Each department has promised to reassess its basic objectives, look at the scope for asset sales and investigate opportunities for further partnerships with the private sector, including contracting services out and transferring municipal authority houses to local housing companies. Departments are also being encouraged to look at ways of achieving objectives "by instruments other than public spending".

The reviews, whose impact will start to be felt in next year's spending round, are intended to ensure that the government does not lose control of expenditure in the run-up to the next election. Mr Alastair Darling, the chief secretary to the Treasury, said they were also intended to "shape public spending to the end of the century and beyond". While examining which assets can be disposed of, the reviews also aim to promote "opportunity and employment, investment and fairness," he said.

The Department of Social Security's terms of reference are notable for listing the "encouragement of financial independence" as a first objective. It is also to consider alternatives to public spending "such as other forms of collective or private provision".

Mr Frank Field, the minister for welfare reform, said that did not mean abolishing the state earnings-related pension scheme, as its retention is a manifesto commitment. But he predicted that the development of new forms of pension saving would see people more often voluntarily by the next election so that "people will not think it is an issue".

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UK NEWS DIGEST

BT faces new licence rules

British Telecommunications will have to certify each year that it does not neglect its UK customers in its drive for global expansion, under a proposal tabled yesterday by Ofcom, the telecoms industry regulator. The proposal comes at a crucial time for BT, which plans to acquire MCI Communications, the second-biggest long-distance operator in the US, for \$20bn. Those plans have come under scrutiny since MCI issued an unexpected profit warning. Yesterday, however, BT said the proposed new licence condition was "unnecessary" and emphasised that it continues to invest heavily in Britain. Aside from its Concert joint venture with MCI, BT has more than 70 other joint ventures deals in more than 40 countries. BT announced yesterday that its Italian venture, Albacom, would be expanded after Eni, the Italian energy group, agreed to take a 35 per cent stake and make its national fibre optic network available.

● The Ministry of Defence will today sign a contract with a consortium led by BT to manage most of its fixed telephone communication systems across the UK. The 10-year deal worth £200m (\$313.5m) will go to the INCA consortium.

Paul Taylor

NUCLEAR INDUSTRY

Pressure for new waste strategy

Pressure on the government to come up with a new strategy for storing nuclear waste intensified yesterday when its main advisers said "fundamental questions" were raised by the scuppering of a plan to build a storage site in north-west England. The Radioactive Waste Management Advisory Committee said in its annual report that the dismissal of the project this year had "wide-ranging implications" for the nuclear industry, in particular for Nirex, the body responsible for nuclear waste management.

The £1.9bn (\$3.1bn) storage facility was earmarked for construction around 2020. It is needed for long-term storage of nuclear waste from UK power stations and from reprocessing of spent fuel in contracts with overseas customers won by British Nuclear Fuels.

Anti-nuclear campaigners interpreted the report as raising further questions about Nirex's future. But Nirex, set up in 1982 by the nuclear industry to manage new facilities for the disposal of nuclear waste, said people calling for its demise were "a bit sad". It had no plans for winding itself up.

Peter Marsh

HELICOPTER CRASH

RAF to co-operate with inquiry

The Royal Air Force said yesterday it would co-operate fully with the new House of Commons defence committee after MPs questioned the official inquiry into the 1994 Chinook helicopter crash. "If the committee make representations to us about the crash we shall consider what they have to say to us very carefully and we shall respond," said the RAF last night, referring to the Mull of Kintyre crash in Scotland, which killed 25 Northern Ireland Intelligence experts and four air crew.

As reported in the FT on Thursday, at a private meeting this week, the committee agreed to question the MoD's verdict that the crash of the Chinook Mark 2 resulted from "gross negligence" on the part of the two pilots - Flt Lt Jonathan Tapper and Flt Lt Richard Cook. This verdict conflicted with a fatal accident inquiry into the crash by a Scottish law officer which was unable to reach a firm conclusion. At a meeting last week with defence ministers, ex-RAF crew pointed out "operational aspects" related to the Chinook which had not been considered, it emerged last night.

Mr Andy Fairfield, a former Chinook pilot and long-standing colleague of Flt Lt Cook, said yesterday that the day before the crash, test pilots at RAF Boscombe Down had suspended flight trials of the Mark 2. "The pilots were deeply concerned about the 'unquantifiable' reliability of the FADEC," said Mr Fairfield, referring to the computer systems controlling Chinook engines.

Jimmy Burns

EDUCATION

Teachers' register to be set up

A national register of competent teachers is to be set up under the guidance of a new General Teaching Council, the government announced yesterday. The GTC, to be launched in 2000, will have a central role in raising the status of the profession, putting teachers on a par with lawyers and doctors. As such, it will be given a key role in barring incompetent teachers from the classroom. The chief education minister would reserve the final right to sack teachers but the GTC could ensure that teachers were "struck off" the register. But teachers' unions, which have long campaigned for a GTC, responded angrily to the proposals to limit union representation, claiming the government was "trying to drive a wedge between teachers and their unions".

Simon Targett

CITY REGULATION

Plans to hold directors to account

Investment banks and other financial institutions will have to ensure that senior directors are held to account for failures in controls by stating clearly how responsibilities are divided, under new regulatory proposals. The Securities and Investments Board, responding to controversy following the collapse of the UK merchant bank Barings in February 1995, calls for firms to be able to show exactly what jobs all senior managers hold. The chief City regulator said minds would be concentrated and any internal confusion or ambiguity exposed if all firms had to demonstrate the division of responsibilities, and all individuals had to acknowledge them formally.

"The purpose of this proposal is not retribution, it is to prevent things going wrong in the first place, but perhaps the possibility of retribution will concentrate the mind," said Sir Andrew Large, SIB's chairman.

John Gapper

Cultural displays mask unease over Northern Ireland talks

The kerbstones are brightly painted in patriotic red, white and blue. Many of the small terrace-houses in the once predominantly Protestant area of south Belfast, the Northern Ireland capital, are still draped with loyalist flags and bunting left over from July 12, when the defeat of the Catholic King James by Prince William of Orange is celebrated by the Protestant community. But behind this display of cultural identity is a deep unease at the way the peace process is progressing.

The arms issue, dominating Wednesday's critical vote at the multi-party talks is only part of the problem. Protestant anxiety is heightened by the perception that the government's "confidence-building measures" are all being directed towards the minority Roman Catholic community.

Protestants, who account for about 58 per cent of the population, have historically dominated politics in Northern Ireland. But elections this summer

Protestants are finding it difficult to adjust to demographic changes, writes John Murray Brown

saw them lose control of Belfast and other local councils. They are finding it hard to adjust.

In the 1971 census, Protestants made up 20 per cent of Londonderry's west bank population - on one side of the River Foyle, which divides the city. By 1991, the most recent census, they comprised just 5 per cent, or 2,500 people. Mr Alistair Simpson, a local community worker, estimates there are less than 100 Protestant families there today.

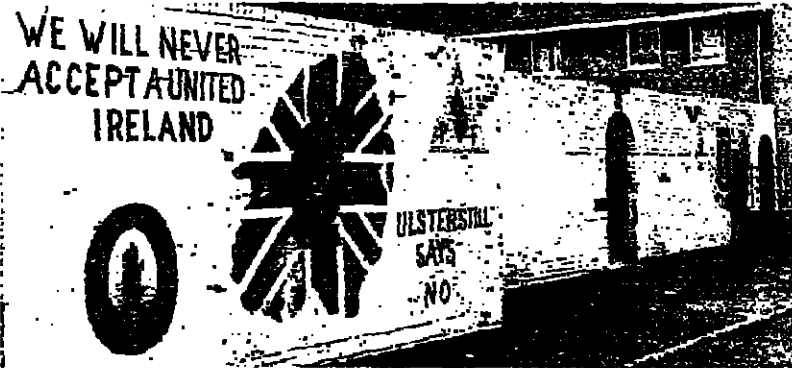
These demographic trends are repeated elsewhere, in Newry and other largely nationalist towns. Roman

Catholics now form the a majority in four of the province's six counties; Protestants left the rural west at a rate of 2 per cent a year between 1971 and 1991, moving to what they regard as safer territory.

"We used to have several flute bands in this area. Now we couldn't raise one," says one community worker.

This sense of siege is exacerbated by the perception that employment legislation is favouring Roman Catholics. To the consternation of unionist politicians, Ms Mo Mowlam, the Northern Ireland secretary in the UK government, is committed to "combat discrimination in the workplace".

Mr Dermot Nesbitt - economics lecturer at Queens University, in Belfast, and a candidate for the pro-British Ulster Unionist party in the recent general election - concedes that Roman Catholics account for a disproportionate number of the unemployed, but he attributes this to a higher Roman Catholic birth rate and higher Protestant migration. Mr Nesbitt dissented from the recent government-appointed Standing Advisory Committee on Human Rights review of fair employment legislation. He was the only committee member with a background in economics. "If they want to give Catholics confidence, the report should have said there is fair employment. By sug-



A Protestant area of Belfast: suspicion over jobs laws fuels a siege mentality

gesting there was still discrimination, it pleased neither side," he says. Mr Graham Gudgin, director of the Northern Ireland Economic Research Centre, goes further and argues that Roman Catholics took a majority of the 45,000 net jobs created over the past 25 years - a claim publicly rejected by Mr Bob Cooper, chairman of the Fair

Employment Commission, set up in the mid-1980s to redress the anti-Catholic bias in work practices.

As the region's traditional industrial base, with its mainly Protestant workforce has shrunk, the new information-based industries have tended to employ women. Official statistics show Roman Catholics take a disproportionate 47 per cent of all female jobs. To many Protestants, the FEI is still known as the "Fenian" Employment Commission. Fenian is a 19th century word for Irish nationalists; it is now used as a derogatory term for Roman Catholics.

While Roman Catholics account for 40 per cent of those available for work, only 38 per cent are actually in jobs. Mr Nesbitt believes that if this gap is to be closed then "less than fair" employment policies must be adopted because of the higher birth rate in the Roman Catholic community - they account for half the school age population. "Otherwise you are simply chasing a moving target," he adds.

Are chief executives the most accomplished people at recruiting their top teams? The question is worth considering given their involvement in such procedures and their self-belief in their decision-making powers.

It would be natural to conclude that people elevated to such positions are the best placed to select those they want working alongside them. After all, they got their jobs, we can assume, because of their ability to make the right decisions.

It is this ability, however, that prompted the initial question. It was raised by Mr Tol Bedford, a veteran civil service recruiter in the UK and the former director of consulting with the now privatised Recruitment and Assessment Services.

Mr Bedford, who retired from the civil service last year, is chief psychologist at PSL, a company which specialises in psychological assessments of candidates for senior posts. Mr Bedford pioneered such work in the civil service. Psychological assessments have become routine for all top civil service appointments.

A specialist in psychological assessments for top jobs explains his views to Richard Donkin

An open mind on recruitment

His speciality is to carry out projective tests on candidates, a slightly more time-consuming procedure than normal questionnaire-type psychometric tests. These encourage people to discuss their opinions of others. Typically he will present the candidate with two people - say Lady Thatcher and Mr Tony Blair - and ask them to say which they regard more highly and why. This kind of approach, argues Mr Bedford, is much more difficult to fake than a standard personality test and can be used as a guide in subsequent interviews.

It was the mention of Lady Thatcher that led Mr Bedford to comment on decision-makers. She once remarked, he recalled, that she usually made up her mind about a man within 10 seconds of meeting him and rarely changed her opinion. This made her feelings of betrayal against prominent members of her cabinet, such as Lord

Howe, all the more painful when she was deposed as Tory party leader.

"Very senior people are often the worst people to make selection decisions because the precise qualities needed to make good leaders are inimical to making good selection decisions. They make up their minds instantly," says Mr Bedford. Good selection, he suggests, needs the recruiter to keep an open mind and to weigh up the evidence about ability, experience and character before making a choice.

If only the former prime minister had been aware of the expertise at her fingertips.

Retention strategy

Much has been written in the past year or two about the need for people in work to improve their employability. The theory is that job security will be less of an issue if employees are

confident that they have the skills and abilities to walk into another job should their existing post disappear.

Acquiring such skills, however, can be expensive and time-consuming. While some of the better employers are beginning to provide more intensive training and assistance for people seeking to pursue outside interests, the record for many companies in such areas is patchy.

The Frankfurt-based European arm of American Management Systems, the technology and management consultant, believes its career development programme is proving an important retention tool at a time when poaching of top IT specialists to meet skills shortages is becoming an issue for many information technology companies.

A recent report by the Gartner Group gave some idea of the size of the problem. It forecast that over the next two years, computer

systems development companies that failed to plan retention strategies for IT project managers, programmers and testers would see leaving rates quadruple. This is because of the intensifying demand for people needed to work on the worldwide problem associated with systems which have not been programmed to operate beyond 2000.

The European office of AMS believes it has a development programme that will keep its best people on board. Its "technical architects" programme provides an annual training budget of \$500,000 to which 60 of its top IT specialists have access.

These top 60 so-called "architects" are given the freedom to use the training budget in any way they choose for the benefit of their personnel development.

"The architects control the budget for the individual development and can choose

the development methods which they think are best suited to them," says Mr Klaus Elix, AMS chief technology officer for Europe, who devised the project.

Typical expenditure might consist of participating in international conventions or buying software packages for testing. The theory behind the programme, he says, is that the employee knows best when assessing learning opportunities.

Another important aspect of the programme is the way it places a premium on technical specialists who may not want to move into management. "We want people to understand that they don't have to be a manager to be successful in this company," he says.

The idea is that the programme will keep specialists excited about their work and give them the freedom to explore new systems and strategies. "The role of these technicians on a project that

builds a system is analogous to that of a building architect on a construction project," says Mr Elix.

Preservation point

A recent front-page story in Computer Weekly, the UK specialist paper, pointed to plans by Electronic Data Systems, the systems outsourcing company, to involve its staff in identifying jobs that could be eliminated. The story quoted a letter to staff from Mr John Bateman, head of the company's Europe, Middle East and Africa division, which said: "If you know of a position which can be eliminated, a contractor replaced by an EDS employee or an open job that need not be filled, speak up. You need to be involved in slimming the organisation because it is your own job you are preserving."

The company has since admitted that the letter could have been more sensitively worded. It was not its intention, said EDS, to encourage employees to point out others who should be listed for redundancy. The aim was to identify work that could be better organised. It was a mistake, perhaps, to talk of jobs when the real issue was better organisation of the existing work. The company has stressed that many people whose work is displaced in the exercise could find themselves redeployed.

Although the involvement of staff in redeployment may have seemed surprising initially, given the sensitivity of the issue, it may be preferable to the alternative where management simply announces cutbacks with the minimum of consultation.

Another notable aspect of the letter is that it left little doubt that the staff employee, at EDS at least, is still regarded as more important than the temporary worker. Those who champion the advantages of temporary posts over permanent jobs should take note that, when it comes to the bottom line, the temporary jobs still tend to be the first to go.

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Closing date for applications will be Wednesday 6 August 1997.

JPMorgan

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وعلاوات ممتازة ومناخ خاصة

عميلنا هو أحد أقسام المصرف الإسلامية المرموقة والناجحة جدا لملك معروف في المملكة المتحدة. وتتألف قاعدة عملائنا من مؤسسات الأعمال والمستثمرين من القطاع الخاص الذين تسوق لهم مجموعة واسعة من الاستثمارات الإسلامية ومنها التجارة والربا في السلع للملاحة والتأجير والمقارن والأموال العقارية. ونظرًا لتوسع نطاق أعمال القسم بشكل جوهري، فقد برزت حاجة ماسة إلى تعيين موظف يتمتع بقدر عالٍ من الاحتراف ليترأس دورًا قياديًا في تطوير الوظائف التسويقية والمبيعاتية للقسم على نحو أكثر تركيزًا وتخصصًا.

شروط الوظيفة

- ضرورة امتلاك سجل وظيفي حالي في مجال الاستثمار التسويقي في
- المنتجات الإسلامية على وجه التحديد.
- يفضل الإلمام باستعمال جهاز الكمبيوتر.
- معرفة شاملة بطبيعة العمل والتواصي الثقافية والاجتماعية في الشرق الأوسط.
- ضرورة إجادة التحدث باللغتين العربية والإنجليزية بطلاقة.
- أن يكون مستقرًا عن توسيع قاعدة التسويق لعملاء البنك وتطوير
- أفاق عمل جديدة له.
- إدارة الفريق المسئول عن تطوير أعمال للمستثمرين من القطاع الخاص.
- تبنى وتطبيق أنظمة تعقب وإعداد تقارير خاصة بتطوير العلاقات مع العملاء.
- تولي مسؤولية تدريب وتطوير الموظفين.

ومن شروط التقدم للوظيفة أن يكون طموحًا وعلى قدر كبير من التحفز والرغبة في العمل ضمن فريق ممتاز بلغامية مستمرة. كما أن للمهارات العالية في الاتصالات ضرورية جدًا بالنسبة للمتقدم إلى هذه الوظيفة.

إذا كنت خريجا وتسمي إلى الانضمام إلى فريق عمل ناجح ومستمر في الاتساع، الرجاء إرسال بيان السيرة الذاتية (CV) باللغة الإنجليزية الخاص بك إلى Phillip Wright أو Beda Jervie بمصلحة خيرية أو اتصل هاتفيا لخفاضة تفاصيل الإعلان بصورة أولية.

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The European Bank for Reconstruction and Development has a vacancy for this position of Deputy Resident Representative of its Kazakhstan Resident Office, which is based in Almaty. EBRD operations in Kazakhstan are anticipated to grow rapidly over the next few years and the office is expected to expand in line with this, from its current staff of 10. The position is an important one for the Bank, with an attractive remuneration package to reflect this.

Tasks: ☐ The Deputy Resident Representative will report to the Resident Representative and provide support for his/her Representative activities and those of the Bank's representatives. ☐ Promote actively the Bank's financial services and opportunities within the private and public sectors. ☐ Develop business plans submitted to the Resident Office and provide support to prospective clients on the preparation of such plans. ☐ Lead, or assist in, the origination, structuring and negotiation of projects which are driven by the Resident Office. ☐ Where necessary, provide support to the project teams in such activities. ☐ Participate in the monitoring of ongoing projects. ☐ Develop a thorough knowledge of specific sectors in the country (the team is developed according to the needs of the Bank). ☐ Provide administrative and other support to the Resident Representative in managing the Resident Office. ☐ More in-depth project assignments will follow based on experience and performance, and the growth of the Bank's portfolio in Kazakhstan.

Qualifications/experience requirements: ☐ Degree with a high level of banking/finance/business studies, preferably MBA graduate. ☐ Background in business plan evaluations and in the preparation, supervision, monitoring and monitoring of loan and/or equity investments. ☐ Thorough knowledge of financial modelling. ☐ Work experience with at least one of the following: ☐ Financial analysis and reporting. ☐ Project management. ☐ Business development. ☐ Client relations. ☐ Risk management. ☐ Legal and regulatory issues. ☐ Taxation. ☐ Accounting. ☐ Information technology. ☐ Human resources. ☐ Communications. ☐ Environmental issues. ☐ Social issues. ☐ Public relations. ☐ Media relations. ☐ Government relations. ☐ International relations. ☐ Research and analysis. ☐ Policy development. ☐ Evaluation and monitoring. ☐ Training and capacity building. ☐ Institutional strengthening. ☐ Technical assistance. ☐ Project management. ☐ Business development. ☐ Client relations. ☐ Risk management. ☐ Legal 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Assistant Manager- Investor Relations



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Due to on-going development, we need someone to take responsibility for all aspects of treasury accounting, budgeting and working capital management. You will also provide effective, timely and accurate financial information to facilitate improved control of 3Com Europe's Treasury Management activities.

The constant evaluation of systems and procedures will be an on-going objective, as will the recommendation of strategies that will lead to significant productivity gains through systems automation and integration across the European region and with the world-wide HQ.

The role requires a high degree of interaction and co-operation with other financial professionals, business managers and outside advisers. An ability to work effectively with multi-disciplinary

teams and influence others, through logical and reasoned arguments, is essential.

You should be a qualified accountant with one year's post-qualification experience, preferably from within a corporate treasury or banking environment, have experience of US GAAP gained within a multi-national environment and be highly computer literate with a proven track record of systems design and implementation. 3Com is a particularly fast-paced and demanding environment where responsibility is given and expected to be taken and where flexibility and commitment must be seen as prerequisites.

Please send your CV together with current salary details to our consultant, Karen Hestfield, Hestfield Hargreaves Ltd, Grosvenor Hall, Bohore Road, Raywards Heath, West Sussex RH16 4BN. Tel: 01444 416636. Fax: 01444 416002.

3Com

SENIOR COMMODITIES CONTROLLER

London Based

Our client, a major US Investment Bank, has an exciting opportunity within the Commodity division. As a manager, leading a team of commodity controllers, you will cover reporting to the US head office. Applicants should meet the following criteria:

- Candidates will be graduates and qualified accountants (ACA or equivalent), with at least 5 years' post qualification experience. Detailed knowledge of US GAAP and US financial regulations as applied to commodities and securities trading will be necessary.
- Good knowledge and understanding of physical and derivative commodity products traded in the international energy and metals markets will be needed.
- Financial services experience is a pre-requisite, specifically to include expertise in accounting and control procedures in respect of a wide range of OTC and listed derivative products.
- Knowledge of US tax rules and the application of transfer pricing policies in a financial services environment will be needed.
- Consultancy and project management experience gained in a financial services organisation would be advantageous.

Prospects for progression are excellent for the right candidate.

Applicants should forward their Curriculum Vitae in strict confidence to: Alastair Lyon, The Confidential Reply Handling Service, Ref: 1024, AIA, 5 St John's Lane, London EC1M 4BH.

Closing date: 18th August 1997.

Applications will only be sent to this client, but please indicate any organisation to which your details should not be forwarded.

aia

HR MARKETING & COMMUNICATIONS

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CAREER OPPORTUNITY IN KUWAIT

Alghanim Industries, a leading and dynamic Kuwaiti conglomerate, with portfolios of industrial and trading interests which include Automotive Distribution, Electronics and Office Equipment, Engineering, Transportation and Travel, Insurance and Advertising is seeking a talented professional to fill the position of

CORPORATE TREASURER

Reporting to the Executive Vice President and Chief Financial Officer, you will establish short and long term financing strategies for the group, negotiate, secure and manage the required finances with local and international banks, and other financial institutions. You will also coordinate the Treasury requirements of all the groups, divisions and subsidiaries, provide advice to executive management on funding investments and loans and ensure the appropriate handling of FX, assess the risk and exposure to FX and money markets, and develop strong and efficient management reporting systems.

You must be capable of promotion to the Chief Financial Officer position, therefore, experience in financial control/accounting and credit is required.

You will be a University graduate preferably with a Masters degree, with no less than 12 years experience in treasury management/accounting. You will have recent senior level experience in Corporate Treasury preferably in the Middle East. A strong "hands-on" operator, effective communicator and a shrewd business manager, you will understand the needs of a complex multi-faceted organization, and have plenty of commercial acumen in dealing with Middle East banks and financial institutions.

If you match the requirements for this challenging position, please fax or e-mail your detailed CV, in strict confidence to:

Director of Human Resources.
Fax No. (965) 4847244/4846819
E-mail: suhail@alghanim.com

Alghanim INDUSTRIES

NOMURA

Emerging Markets Equity Analysis

Nomura International plc is the European arm of The Nomura Securities Co., Ltd., which operates through a network of 70 offices in 30 countries worldwide. Part of a premier international investment house with a strong global presence, our operations - head-quartered in London - reflect the cross-cultural, cross-product needs of our client base.

Continuing growth within the Emerging Markets business has created a need for several exceptional individuals to join our high-profile Equity Research Teams examining new business opportunities in Russia, Romania, Poland and the Middle East. Fluency in English and the appropriate local language is essential, with additional languages a definite advantage.

To succeed in these demanding posts, applicants will need some knowledge of the research/analysis function as well as a minimum of two years' experience within the relevant local domestic financial market. An outstanding academic track record is essential, including an MBA and preferably a further post-graduate qualification. In addition, your strong sense of team spirit will be matched by excellent communication, presentation, analytical and quantitative skills.

We ask a great deal. But in return the career challenges and financial rewards are everything you would expect from a major international investment house.

Excellent Salary

London Based

Please write with your
CV and covering letter to:
Rebecca Bailey, Human
Resources Department,
Nomura International plc,
1 St Martin's Lane,
London EC4A 3DF.

ANALYST Central and Eastern Europe

RZB-Austria London Branch is expanding its Investment Banking activities and is seeking to recruit a person for its Research Department.

The job will involve:

- comprehensive analysis of the economies, industries and companies of Central and Eastern Europe;
- frequent travel throughout the Region to assist with the development of new and existing relationships;
- writing reports on companies in fluent English to tight deadlines.

The right Candidate:

- will have an academic background in international Economics;
- will possess a minimum of three years experience of undertaking project based assignments throughout the region, including Russia, Slovenia and Croatia;
- will have the ability to communicate fluently in Russian, Polish and ideally one other Central European language;
- will have experience of market analysis, a knowledge of CEE trade agreements, and exposure to foreign trade transactions.

A competitive salary is offered, together with the usual Bank Benefits. To apply, please write in confidence, enclosing your curriculum vitae, including details of current remuneration to Ms Anna Telesman, Personnel Officer.

RZB-Austria
36-38 Bowdoin Lane
London EC3R 8DE

OPERATIONS AND ADMINISTRATION MANAGER EMERGING MARKET OPPORTUNITY

The Albanian-American Enterprise Fund is seeking a hands-on style, action-oriented individual to lead the Operations and Administration team at a new commercial Bank that will be established by the Fund in Tirana, Albania. Reporting directly to the Chief Executive Officer of the Bank, this Albanian-based Executive will be responsible for:

- Assisting the CEO in all aspects of setting up this new Bank
- Staff recruitment
- Premises selection and improvement
- Operating systems selection and installation
- Preparation of workflow charts and job descriptions
- Training of personnel in the various Operations departments
- After start-up the role will be to manage all aspects of the Bank operation and its Administration. The Bank will emphasize international trade and payment services to the corporate and institutional markets and will have an active Treasury Department.

The person appointed to fill this challenging and rewarding role should have a strong mix of the following experience and characteristics:

- Several years of hands-on experience in bank operations management
- Team builder and coach
- Self-starter
- An ability to operate within an environment of limited resources
- Lived and worked in a developing country (desirable)

The AAEF is a private investment fund established by the US Government to promote private sector development in Albania.

Please send CV's to The Albanian-American Enterprise Fund,
14 East 68th Street, Suite 407, New York, NY 10022

Moscow Representative

The Bank of New York has an outstanding opportunity in its Moscow-based Representative Office. The selected individual will be expected to expand existing relationships and develop new business opportunities with Russian financial institutions.

Our minimum requirements include a college degree and at least 5 years of successful experience in a U.S. or Western European bank or in the finance department of a multinational corporation. The successful candidate must be self-motivated, relationship-oriented and possess excellent written and verbal communication skills. Fluency in both Russian and English is required.

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NEW
YORK

We offer a competitive salary and benefits package. Please send your resume to: The Bank of New York, Personnel, One Wall Street, 13th Floor, New York, NY 10036. Attn: LT-MR. Equal Opportunity Employer

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Financial Times

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Price Waterhouse
EXECUTIVE SEARCH & SELECTION

Capital Markets - Middle East

Vice President Initially London Based

Do you think you could make your mark on a trillion dollar capital markets industry? Are you absolutely key to the success of your current employer? Does your present job allow you to make a real difference? Be honest with yourself, you want new territory - somewhere where you really will make an impact.

A big reputation

Our US affiliate has completed over \$5 billion of capital markets transactions for a select network of high growth companies. We have established an operation in Europe, based in London, to provide capital markets support for our European affiliates (our first has raised over \$1.6 billion of equity capital in the past 18 months), and are poised for the next ambitious stage of our growth - the Middle East.

The name of the game

You will work directly alongside the European Managing Director (an American) and take responsibility for helping existing management to develop a strong following in the Middle East institutional/high net worth marketplace. At the same time, you will capitalise on your ability to establish a strong rapport with investors through the media of presentations and roadshows, creating and expanding new and undeveloped markets and finding fresh approaches to raising equity. The learning curve will be steep as we seek to develop an extremely forward thinking product. After one year's training in London, there will be regular travel to the continent and heavy liaison with the US, leading ultimately to relocation to the Middle East. As our European affiliates grow, and as you demonstrate your capabilities, significant opportunities for growth in responsibilities and personal net worth will emerge.

The strategy

You must be focused on long term value creation - we are not looking for the 'hit and run' salesperson. We are

looking for a 'relationship builder' who has the right blend of passion, teamwork and skills to become an integral part of our drive towards establishing a significant presence in the Middle East capital markets.

How will we know you are up to the job?

Because you are going to show us an outstanding record of academic and career achievement. This will include strong and rapid progress in the financial services sector where you have a relationship management role dealing with sophisticated institutional accounts. Fluency in Arabic is critical; moreover, we will be watching for the marks of a strong communicator and team player with the ability to rapidly grasp new concepts in an industry that is in the very early stages of a significant worldwide restructuring. You will respond to the stimulation of an intellectually challenging work environment that demands deep reserves of mental and physical energy - at present we are a small office so the need for teamwork is vital.

So is it the right time to move up?

This really is a rare opportunity to get in on the ground floor of a company that is growing significantly. We are making a big commitment to building a business over here which offers a significant professional and financial upside to an individual who shares our vision.

Write to our advising consultants, David Hunter or Alistair McNeish, quoting reference L/1736/FT at the address below. Alternatively call Alistair on 0171 939 3293 for a discreet conversation about the impact you want to make.

Executive Search & Selection
Price Waterhouse
Southwark Towers, 32 London Bridge Street
London SE1 9BY
Fax: 0171 378 0647
E-mail: David.Hunter@Europe.notes.pw.com



The European Bank has a unique challenge to assist the countries of central and eastern Europe and the former USSR in their transition to market economies. The European Bank supports projects through lending, taking equity positions and providing technical assistance.

The Project Evaluation Department assesses the performance of completed projects to compare their results with expectations at appraisal of the investment.

The information from lessons learned, is being used to improve the quality of future projects.

Along with a competitive compensation and relocation package, we offer action and achievement in a truly historical enterprise.

The Project Evaluation Department requires (m/f)

Principal Evaluation Officer

Private Sector Investment Operations

Reporting to the Director of Project Evaluation:
☐ Undertake independent post-evaluation exercises of private sector investment operations.
☐ Prepare Operation Performance Evaluation Review reports.
☐ Review and analyse private sector operations.
☐ Address operation performance issues with senior executives and Board members of corporations, government officials and other parties.
☐ Review the evaluation reports with all Bank units involved.
☐ Organise, develop and conduct lessons-learned workshops on private sector operations for Bank staff.
☐ Recruit, select and supervise industry expert consultants for the post evaluation exercises.
☐ Help improve the evaluation procedures and report performance, such as the Operations Manual and the on-line evaluation Lessons-Learned database.

Requirements: ☐ MBA or equivalent. ☐ At least 5 years professional experience as banker, project finance or credit expert in an international commercial/merchant bank. Comparable experience in financial function in private sector company also accepted. ☐ Work experience in an international development finance institution an advantage. ☐ Work experience in central and eastern European countries desirable. ☐ Excellent oral and written English required for report writing and presentations. ☐ Knowledge of Russian, German and French desirable. ☐ Strong interpersonal and negotiating skills. ☐ Ability to work in a small team of professionals. ☐ Ability to travel extensively and to work under tight deadlines.

To apply, please send your detailed CV in English, quoting reference number FT1102 to: Sarah Ball, Human Resources, Personnel Department, European Bank for Reconstruction and Development, One Exchange Square, London EC2A 2EH. Fax number: 41 171 338 6097. E-mail: BallS@ebrd.com. Closing date for applications: 6 August 1997.

All applications will be acknowledged. Please help by not telephoning.

TRAINEE MANAGERS

Prestigious company in Central London seeks hard working, honest and above all, financially motivated graduates (25-35). Potentially very high remuneration, with a view to management and profit share. No previous experience necessary. Contact:

CHRIS BERGER
0171 576 7731



EUROPEAN RADIOCOMMUNICATIONS OFFICE

Head of Office

The European Radiocommunications Office Council, part of the European Conference of Postal and Telecommunications Administrations (CEPT), is seeking a Head of Office to manage currently a team of 14 at the European Radiocommunications Office (ERO) located in Copenhagen.

Candidates must:

- have proven managerial skills and experience at a senior level
- in a politically sensitive environment, possess excellent negotiating skills, an in-depth knowledge of the ITU and an awareness of EU institutions and the WTO
- have a background in telecommunications, in particular radiocommunications
- have excellent organisational, interpersonal, analytical and drafting skills
- be fluent in English with a working knowledge of French or German
- be a national of one of the 43 CEPT member countries.

The post is based in Copenhagen, but will involve travel. The duration of the appointment is initially foreseen to be 3 to 5 years with a possibility of extension.

An attractive remuneration package including salary in the region of DKK 550,000 per annum tax-free is envisaged.

Detailed information concerning this post can be obtained from the ERO at the address below. Applications in English including a curriculum vitae may be posted or faxed, to be received by the ERO by 5 September, 1997. Correspondence should be marked 'Confidential' and 'Head of Office vacancy' and should be sent to:

Mr J Karjalainen, ERO Council Chairman
c/o ERO
Midlarmolen 1
DK-2100 COPENHAGEN
Denmark
Fax: +45 35 25 03 30



INTERNATIONAL OPPORTUNITIES

Orbit Satellite Television and Radio Network is the leading Pay Television Service operating throughout the Maghreb and Middle East. Exponential growth in our subscriber base has led to the need to decentralize and thus recruit subscriber management and credit card operations specialists for management positions throughout the territory. Positions exist both at the executive and middle management levels.

Pre-requisite experience includes pay television subscriber management, or credit card operations management either in the financial services sector or at a major service establishment. Proven track record in improving customer service in a demanding environment, as well as international experience would be significant advantages.

The positions offer competitive salaries in desirable international locations, including Cyprus and the Gulf states.

Applications should be sent in confidence to:

Lesley Clark, Orbit Communications International Ltd.
Berkeley Square House, Berkeley Square, London W1X 5LB
United Kingdom
Fax 0044 (171) 493 3381



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Toby Finden-Crofts on +44 171 873 4027



CHIEF EXECUTIVE

Salary - Circa £50,000

UCIT is seeking to appoint a Chief Executive to lead the formation of a new community financing institution in Northern Ireland.

SUPPORTED BY THE INTERNATIONAL FUND FOR IRELAND

The Concept
The Ulster Community Investment Trust is an alliance of independent bodies in Northern Ireland. The Trust has been formed to create a powerful new financial instrument which will provide investment capital for a range of projects and programmes in the most disadvantaged areas of the province. The members of UCIT are committed to pooling their joint assets to leverage other private and public sources of finance in their common interest. There is considerable support in the United States for the concept. The target initial capitalisation will be £20m with continuing growth projected to £100m as the fund develops its portfolio. The fund will range from housing projects to community business. Our principles are simple - to operate commercially in the longer term community interest. Our ambition is for a new financial instrument which is active and interventionist with a commitment to nurturing community enterprise at all levels. Our desire is to build a credible institution which can achieve bank status for the community.

The Task
Your job will be in conjunction with our overseas colleagues, Shorebank of Chicago and Priula SPA, Italy to:
 - build the prospectus and business plan
 - source investor commitment
 - establish sound professional systems
 - set the operational framework
 - have the project to launch by end 1997
 As Chief Executive you will be a member of the Board of UCIT.

The Person
You will have a track record of leadership in a multi-disciplinary and multi-partner financial environment where you will have demonstrated an ability to succeed with innovative products. You must have good motivational skills, strong marketing credentials, sound business judgement and a proven understanding of investment techniques. Moreover we will expect an empathy with and a passionate commitment to the concept of community banking.

Applications, including CV, in the first instance at the address below to Myles Kavanagh, The Acting Project Director, Ulster Community Investment Trust.
 Closing date for application will be Friday 29th August 1997.
 INTERPOINT - International Trade Centre - 20-24 York Street, Belfast BT1 5AD - Tel: 01232 315003 Fax: 01232 315008

SOVEREIGN CAPITAL S.A.

WORLDWIDE SECURITY & FUND MANAGERS

Seeks TOP sales people for our options, futures and equity divisions

Qualifications needed:

- You are presently employed in a sales division
- You are very successful in your present position
- Language qualifications: English - one or several other languages
- You are willing to relocate abroad and begin work as soon as possible

Job description:

- Sale of financial services by phone to companies situated all over the world
- We offer you:
- A salary with a potential of at least \$100,000 per year based on a fixed salary and a high commission
- Very favourable terms for bringing client portfolio
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If you match this profile, please mail or fax your application and CV to:

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RUE DU MONT-BLANC 4 • CH-1201 GENEVA • SWITZERLAND
PHONE: (+41) 22 909 8000 • FAX: (+41) 22 909 8060

Williams de Broë

Investment Management

As part of our long term plans to expand our Private Client Investment Management division we are seeking to recruit graduate trainees with at least two years post graduate work experience.

Candidates are expected to demonstrate a clear career commitment to Private Client Investment Management through either work experience and/or qualifications. They must also demonstrate good communication skills, an analytical approach to problem solving, a high degree of computer literacy and an ability to work within a strong team environment.

We are offering a comprehensive two year structured training programme and a highly competitive starting salary commensurate with the successful applicants qualifications and experience.

Please write enclosing your full CV to:
 Mr S Fraser, Williams de Broë Pte, 6 Broadgate, London EC2M 2RP

ACCOUNTANCY APPOINTMENTS

Continental Europe Planning Manager

Major FMCG Organisation West Paris Suburbs

Excellent Package Including Comprehensive Large Company Benefits

Our client is an international FMCG organisation with leading positions in its markets across Western Europe. It manufactures, distributes and markets a range of household name branded products which are recognised for their quality and variety.

Headquartered in the suburbs of West Paris, the Continental Europe Division accounts for approximately 60%, or £500million, of total sales and forms a highly autonomous division of a UK based organisation.

A recent restructuring has created the need to strengthen the Continental European operation with the appointment of a senior finance professional. Reporting to the Continental Europe Finance Director, the appointee will focus on the commercial finance aspects of the business. Specifically, this will include:

- Giving timely and insightful Financial Analysis to the Continental Executive Team
- Leading the budgeting and business planning processes, ensuring that all commercial developments are given rigorous financial appraisal
- Providing analytical challenge to the Country Finance Directors and Plant Accountants

- Reviewing major capital expenditure proposals
- Developing robust models to give maximum analytical focus within a pan-European environment
- Leading a small but high profile team of Business Analysts.

A qualified finance professional, you have gained an impressive record of achievement within an international consumer goods related environment. You are aged 30 to 40, target oriented and constantly striving for exceptional results. Your success to date can be attributable to high levels of commercial acumen underpinned by excellent financial and PC skills. Fluency in English and "hands on" financial experience within a mainland Europe base are prerequisites.

An attractive package and the potential to develop an outstanding career within a genuine meritocracy complete the opportunity. Interested candidates should contact Jonathan Jones at Jones Christopher enclosing your full CV and remuneration details. Please quote JJFT 3030 on all correspondence.

Initial interviews will be held in London and Paris.

JONES • CHRISTOPHER
FINANCIAL RECRUITMENT CONSULTANTS

Jones Christopher, 4th Floor, Linen Hall, 162-168 Regent Street, London W1R 5TB. Tel: +44 (0) 71 306 3292. Fax: +44 (0) 71 734 6280.

We are privileged to have mandates from a Top Tier Global Player, and require

FIXED INCOME SPECIALISTS for numerous openings.

This bank is in expansion mode and in particular we require:

- **Bond Options trader** - 2-5 years experience
- **Senior Arbitrage trader** - 7 years experience
- **Quant minded people** for proprietary trading (and/or) market making - on the cash bond desk as well as the derivatives desk
- **Structurers** - support the marketers, develop strategy and trading ideas - 2 years experience.

On all above openings we must have MA or Ph.D level degrees in Physics, Maths, or related disciplines.

Contact us - with the assurance that you will be treated with complete confidentiality.

Ann Williams & Co
Search & Selection

Telephone: 44(0)171 556 7066 Facsimile: 44(0)171 556 7494

Suite 105,75 Cannon Street, London EC4N 5BN

ACCOUNTANCY APPOINTMENTS

Tektronix

EUROPEAN ACCOUNTING MANAGER

BUCKINGHAMSHIRE

£33 - £40k + CAR

Tektronix Inc. is a multinational corporation, with a group turnover of \$2 billion. Operational for 50 years, Tektronix is organised along three divisional lines worldwide: Measurement Business Division, Video Networking Division and Colour Printing and Imaging Division.

Due to the centralisation of all European accounting and reporting activities into the UK Business Service Centre based in Marlow, a new position has been created to manage all general accounting and finance activities for the Germanic countries within Tektronix Europe - this includes Germany, Switzerland and Austria.

Reporting to the European Financial Controller, the role will encompass the following:

- Managing the balance sheet, accounting for operating results, and reporting for Germany, Switzerland and Austria
- Providing accounting expertise to the Divisional Controllers
- Managing certain Pan-European processes and process improvement projects
- Co-ordination of outsourced activities (audit, tax, payroll etc)
- Ensuring financial systems are working as designed and their use is optimised.

This high profile position would demand the individual to have the following background:

- Fluent German
- Proven track record of project management and process improvements

- Have a sound working knowledge of ORACLE or other similar systems, plus Microsoft Office
- Have a disciplined and organised approach
- Combine excellent communication skills with an acceptance and appreciation of the different cultures in Europe
- Experience of working within a matrix organisation
- Qualified accountant ACA/ACMA or equivalent in Germany, Switzerland or Austria.

Interested candidates should send a current CV including salary details to Catherine Lucas at Robert Walters Associates, 42 Thames Street, Windsor, Berks. SL4 1PR. Tel: +44 1753 831515, fax: +44 1753 678908. Email: catherine.lucas@robertwalters.com

ROBERT WALTERS ASSOCIATES



LONDON WINDSOR AMSTERDAM BRUSSELS NEW YORK HONG KONG SYDNEY WELLINGTON AUCKLAND

Operations Controller

LONDON

US INVESTMENT BANK - EUROPEAN REGION

£ SIX FIGURE PACKAGE

Our client is one of the largest and most respected financial institutions in the world, with annual revenues exceeding \$25 billion and employing over 50,000 people globally. In Europe, The Middle East and Africa, it employs over 4,500 people in 21 cities in 16 countries. These offices offer a full range of capabilities in capital markets, investment banking and private banking world-wide.

Due to the continued expansion of the firm's activities in the region, a key role now exists, focusing on the control of the operations function which supports one of the largest capital markets trading businesses in the world.

THE ROLE:

- To lead the development of a regional operational/financial control group for a full scale multi-currency, multi-entity, multi-product capital markets trading environment.

- Quantify and report the operational and financial risks of the business to senior management.
- Design, test and successfully implement critical operational and accounting systems.
- Ensuring that the organisation is operating in compliance with both European and US regulations.
- Create proper succession plans for local management.

THE REQUIREMENTS:

- A qualified accountant or MBA (with a concentration in finance) possessing up to 12 years brokerage experience.
- Detailed knowledge of the full realm of operational processes that are present in a full scale capital markets trading environment.
- Excellent experience of accounting and financial processes including detailed financial statement knowledge

- An understanding of front end trading and risk management systems and how they impact upon the back office systems and ultimately the books and records of the firm.
- Detailed knowledge of both European and US regulatory rules and regulations.

Successful applicants will be able to demonstrate a track record of achievement and possess the drive to implement change both quickly and effectively within one of the world's leading financial institutions.

If you would like more information on this position, please forward a detailed curriculum vitae, quoting Ref. OPC/DT3, to Morgan McKinley at Wellington House, 125 Strand, London WC2R 0AP. Tel: 0171 557 7222 • Fax: 0171 836 3456 • Email: morgan-mckinley.co.uk

Morgan McKinley



Kenya Airways

FINANCE DIRECTOR

Substantial Package

NAIROBI, KENYA

Following the successful flotation of Kenya Airways in 1996, this national airline has now completed the first phase of its transition from a small independent African airline to a partnership with KLM Royal Dutch Airlines, providing a network of services worldwide. The important strategic alliance with KLM, through its significant shareholding, is proof of a commitment to co-operation throughout all facets of the business and marks Kenya Airways' continuing transformation into a world-class airline. The airline currently operates scheduled passenger and cargo services to 24 international and 4 domestic destinations and employs over 2,800 people.

The current Finance Director will shortly be returning to the UK having played a significant role in the flotation process, therefore a new Finance Director is sought to play a key role in the continuing change programme.

The Position

- Report to the Chief Executive with overall management responsibility for the finance function.
- Work closely with the Chief Executive and be a key figure in the business planning process, focusing on fleet development, aircraft financing and new business ventures.
- Maintain and further develop all key financial arrangements for all co-operation/joint venture projects with KLM.
- Negotiate with various Government officials and maintain relationships with key stock-brokers and investors.

The Requirements

- An experienced and highly commercial finance professional with a recognised accounting qualification and exposure to the airline industry.
- The necessary maturity, stature, diplomacy and first-class presentation skills to interact effectively with senior business, government and banking officials.
- Self-motivated, creative and analytical individual, with the confidence to take the initiative, develop new ideas and assess their impact on the organisation as a whole.
- International in orientation with a sensitivity to cultural aspects of the position. Previous overseas experience, although desirable, is not essential.

Please send your CV with current salary details to: David Burton, K/F Selection, 252 Regent Street, London W1R 6HL, quoting ref: 9051A/04.

Alternatively send by fax on 0171-312 3380 or by e-mail to kfs-london@kfsselection.com. Internet Home Page: <http://www.kfsselection.com>

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

OPPORTUNITY IN PROMINENT PLC GROUP

FINANCIAL PLANNING AND ANALYSIS

c. £80-£90,000 + full range of benefits

M4 CORRIDOR

Recognised as one of the leading players in its market, our client is a substantial UK PLC which operates on a truly international basis. To ensure continued growth, and build upon its existing market-leading status, the company has embarked upon a number of strategic initiatives, reviewing a wide range of internal systems and processes on a global basis. Group Finance plays a key part in these initiatives, continually seeking to improve the service it provides to the operating businesses. As a result, a challenging new position has been created for an individual to play an important part in shaping a new operating strategy for the group.

The Position

- Work as part of a small high-profile Group Finance team, interfacing with and assisting the business units to maintain alignment with group strategy.
- Ensure all financial and commercial information provided to the PLC Board is objectively presented, realistic and important, identifies appropriate risks and opportunities.
- Critique and challenge the business reporting and forecasts where necessary and influence the Group reporting in a proactive manner.
- Act as a commercial information source for the PLC Directors and be a key contributor to a variety of strategic group-wide projects connected with the supply of management information.

The Requirements

- Graduate calibre, results-oriented, qualified accountant, with a well developed commercial and customer focus and clear potential for longer term career development.
- Exposure to Head Office financial management which has been harnessed to a period spent working at operating company level.
- An objective individual who can listen, influence and persuade, develop new ideas and approaches, establish their value and gain necessary acceptances.
- Possess the personality and interpersonal skills to create impact and credibility through evident adding of value.

Please send your CV with current salary details to: David Burton, K/F Selection, 252 Regent Street, London W1R 6HL, quoting ref: 9051B/04.

Alternatively send by fax on 0171-312 3380 or by e-mail to kfs-london@kfsselection.com. Internet Home Page: <http://www.kfsselection.com>

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

Revolutionising International Tax

Streamlining - the future for international tax groups has begun

PW in London

Salary to £70,000 + benefits

The best business solution in years. Many international tax structures can now be scrapped as Streamlining transforms the way groups do business. Our international tax team is looking for the best tax managers and senior managers to deliver a winning mix of leading-edge international tax techniques, transfer pricing and change management skills.

Proven Ability. You must already have at least two years' post-qualification experience as an accountant, or have three or four years of good basic grounding in corporate tax, gained in a UK or US international legal/accounting environment.

Relationship Building. Your strong interpersonal skills should strengthen a multi-disciplinary team working to win business in direct contact with clients. You will need to motivate other tax specialists, research assistants and support staff.

Project Management. You will be required to control and co-ordinate large, multi-location teams of professionals. You will be meeting demanding deadlines and be using state-of-the-art IT applications for research, presentation and delivery. In addition, we are looking for technical creativity, innovation,

flair and strong influencing and communication skills. You will be working in an environment offering all the resources, stimulation and opportunities of a truly global network. London based, but certainly ready to travel.

You will be from the accountancy profession, a law firm, a tax authority, industry or commerce, in the UK or the US. You will be looking to join us at the level of tax manager, or senior manager with partnership prospects, and high salary fitting the very challenging nature of the job.

An excellent salary, to £45,000 in the case of a manager, will be supported by a range of employee benefits, including a flexible remuneration scheme, which allows you to influence the shape of your total benefits package to meet your personal needs.

Our partner, Justin Woodhouse, is available on +44 171 939 6750 for a discreet, confidential and informal discussion. Alternatively, write to him with your CV, at:

Price Waterhouse, No.1 London Bridge, London SE1 9QL. Fax: +44 171 939 4377. Email: Justin.Woodhouse@Europe.notes.pw.com

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GROUP FINANCE MANAGER

Bucks/Berks

to £40,000 + Bonus
+ F/E Executive Car
+ Benefits



BISON

Bison Group is the market leader in its field, manufacturing bespoke concrete and steel structural products for the construction industry. The Group is highly dynamic growing through invention and innovation and is continually seeking to improve its products and manufacturing methods to maintain its premier status. Factories are strategically situated in the UK with one in Mainland Europe (a target growth area for the Group).

Based in the Head Office and reporting to the Group Finance Director, this is the pivotal role liaising between operations and senior management.

Specific responsibilities will include:

- Group management reporting and financial control.
- Responsibility for the budgeting/forecasting process.
- Analysis of critical operating business issues and the provision of innovative solutions.
- Providing assistance and guidance to subsidiaries on all finance issues.
- In conjunction with other Senior Managers, developing high quality IT systems (both operational and accounting).

The successful candidate will be a qualified Accountant possessing financial and business experience ideally gained in a multi-site

construction/manufacturing environment. In addition you must be able to demonstrate commercial awareness and have the ability to effect change with tact and diplomacy. Excellent systems/IT skills are a pre-requisite as is a 'hands on' approach and outgoing personality.

Interested candidates should contact Neal Utting or Jeremy Downes at Harrison Willis, 15 Station Road, Reading, Berkshire RG1 1LG. Tel: 01189 391003. Fax: 01189 393337. E-mail: hwgroup@hwgroup.co.uk <http://www.hwgroup.co.uk/hwgroup>

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potential stock options
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Our client, a Swiss based public holding company active worldwide in metals, minerals and other commodities, is one of the fastest-growing businesses of its type and enjoys a distinct competitive edge of engaging only in ventures which are demonstrably low-cost producers. Its association with the majority shareholder affords the Company considerable advantage in monitoring changing market environments and in identifying/developing new investment opportunities.

The remit involves extremes, from routine accounting activities to those of ensuring the standards of good corporate governance throughout international interests; specifically: financial and management reporting, tax and treasury management (including working capital and cash flow forecasting), budgeting, internal auditing, implementing cost accounting procedures for subsidiaries, administrative and secretarial duties, advising on best practice/procedures, enhancing information systems and ensuring strict financial disciplines are applied throughout the Group. The job entails much travelling on overseas assignments of limited duration.

Candidates, aged early to late 30's - with authority, drive, resilience and who are highly adaptable - are expected to have a degree/professional accounting qualification and at least five years' relevant experience gained in the extractives industry, ideally base metal mining. Exposure to developing countries will be a further advantage. Fluency in English and Spanish (or at least a very good working knowledge of the latter) is essential.

Please write or, preferably, fax in complete confidence, enclosing a suitably detailed curriculum vitae to:

Graham R W Walker
Calderwood Han Limited
4 Queen Anne Mews, London W1M 9DF, UK
Telephone (44) 171 436 4493, Fax (44) 171 636 1920



Buena Vista Home Entertainment

Buena Vista Home Entertainment is a hugely successful sales, marketing and distribution organisation, marketing its videos on behalf of Disney, Touchstone, Miramax and Hollywood Pictures, as well as distributing the latest CD Rom products from Disney Interactive. As part of the Walt Disney Company, they are committed to the values of creativity, integrity and quality that have been their hallmark throughout the years.

They're for thinking on.

SENIOR FINANCE ANALYST

Here at BVHE, we're only interested in those who can think big, wide - and on their feet. A star performer (but not a prima donna), you'll be a cool, outgoing and credible character, ready for an incredible challenge.

We have in us this isn't your average finance job. Not only because of all the commercial exposure you'll receive right across this demanding but fun environment. Not only because you'll be working for a company that markets such films as Pulp Fiction, Die Hard and Toy Story. But also because it's such a people oriented role. Basically you'll need to be as good with people as you are with numbers, having the confidence to influence the strongest personalities throughout the business and introduce your own initiatives.

You will be involved in all the financial aspects of the retail business, including producing campaign sales forecasting analysis, in-house marketing spend and producing cost saving initiatives. All to tight deadlines.

A recently qualified accountant, you'll have already been working as a Financial Analyst within an huge environment for at least 2 years. Your computer skills will include Excel V3, Powerpoint, Harvard Graphics and premenb Word. Have you got the personality and brains to be our next star attraction? Please write with full CV to: The Recruitment Department, 3 Queens Lane, Street, Hammersmith London W6 9PL. Closing date: 7th August 1997.

Part of the Magic of the **Walt Disney** Company



Operational Audit Manager

Greater London

c. £42,500 + Car + Bens

Save and Prosper, a leading provider of retail financial services, is wholly owned by Flemings, one of the largest UK independent merchant banks. The company is not only one of the best known in its field but it also has the highly developed resources and management skills necessary to succeed in a highly competitive market.

The Operational Audit function is driven by a highly focused team of professionals who have the vigorous support of the main board. The Department has responsibility for reviewing the UK business effectiveness, procedures and controls and providing constructive advice to business management. There is a strong emphasis on adding value to all aspects of the operations.

To meet the demands of this rapidly changing company an experienced audit

manager is required to oversee, plan and control specific projects making recommendations for improvement. This highly visible role is acknowledged as an excellent entry point for an outstanding candidate wishing to develop a career within the overall group.

The ideal candidate will be a 'Big 6' trained ACA with approximately 4 years PQE and previous retail banking experience, either through public practice or a similar banking environment. It is essential that applicants have strong intellectual capabilities coupled with good analytical skills and the energy and diplomacy to deal with staff at all levels.

For the successful candidate we offer a competitive basic salary together with an outstanding range of non salaried benefits.

Interested applicants should write in the strictest confidence to Robert Walker or Brian Hamill at Walker Hamill Executive Selection, forwarding a brief résumé quoting reference RW 3406. All direct applicants will be forwarded to Walker Hamill.

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HAMILL**

103-105 Jermyn Street
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London SW1Y 6JP

Tel: 0171 839 4444
Fax: 0171 839 5857

Head of UK Internal Audit

City - c.£50,000 + bonus + bank benefits

Our client is a global banking group with a strong international focus. Based in London, the group's UK Banking Operations offer a wide range of corporate and private banking services to its high profile clients and are a vital component of the group's worldwide network of branches and subsidiaries.

An ambitious dedicated finance professional is required to manage the Bank's audit team. You will be responsible for creating an annual plan for Operational, Automated Information Systems, Compliance, and Financial Audits within the UK branches of the bank, so adding value to the business and aiming to improve overall operational effectiveness.

Candidates will be qualified accountants with internal audit experience gained at managerial level, preferably within a financial services institution or, alternatively from within

a large corporate or accountancy firm. You should have excellent IT and relationship management skills in order to have the credibility to command respect at the highest level. A knowledge of banking products and fastidious attention to detail, allied to strong commercial awareness are all vital in order to succeed in this role.

Please write outlining your suitability to the position and enclosing a curriculum vitae with current remuneration details to Richard Pooley at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH, fax: 0171 931 1022, (ref: RP139) or email: rpooley@cc.ernst.you.co.uk

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Product Accounting - Equity Derivatives

Global Investment Bank

£40,000 - £75,000 + Bonus

As a premier European market maker and an undisputed leader in the global financial services, our client seeks to expand and strengthen its structured product area in equities by building from their reputation and worldwide presence. This is a unique opportunity to contribute to this commitment by helping to increase its product control area to keep pace with their overall expansion. They are therefore seeking to recruit two individuals with relevant equity derivatives experience to join their growing team.

For the more senior role, the ability to direct change, manage a team, evaluate the current structure within the department and make any necessary changes, will be required. The individual will act as a point of reference with respect to the product mix as well as evaluating how new equity derivative products will be accounted for. The second role is for a Product Accountant who will

be responsible for calculating the daily P&L, reconciliations and product structures. He or she will contribute to the growth and development within the department and can anticipate good career progression.

Both positions will encompass providing a focal point for senior management and traders, overseeing the production of management reporting for the equity derivative business and providing specialist knowledge on the development of accounting policies, procedures, systems and products.

Should you wish to be considered for this opportunity, please send a current CV, including daytime telephone number and salary details, to the advising consultants Harvey Nash Plc, 13 Bruton Street, London W1X 7AH. (Tel: 0171 333 0033, Fax: 0171 333 0032). Please quote reference number HNF203FT. You may also apply via http://hnp.co.uk/harvey_nash

HARVEY NASH

Financial Controller

Competitive Salary Package

West Midlands

Excellent opportunity for highest calibre Chartered Accountant looking to make a first move from the profession into a challenging and responsible management role.

THE COMPANY

- £225m turnover distribution subsidiary of market-leading international manufacturing group.
- Strong customer focus in challenging, competitive market sector.
- Committed to people development. Considerable scope for talented individuals to influence and progress.

THE POSITION

- High visibility role. Build professional finance function to meet evolving business needs and group requirements.
- Forge excellent relationships internally at senior level and externally with customers and advisors.

- Manage, coach and motivate team. Develop commercial and financial awareness across business.

QUALIFICATIONS

- Wide-ranging business exposure, commercially astute and technically strong. Experience of managing change and leading/developing significant teams.
- Mature, confident, resilient. Exceptional communication and influencing skills. Keen to develop career on international scale. Determined to succeed.

Please send full cv, stating salary, ref B170704 to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB

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Group Finance Director

Challenging opportunity within this UK FTSE 250 engineering group with market capitalisation in excess of £500 million. Following a recent reorganisation and internal promotions, a talented finance professional is required to assist the Chief Executive in implementing an aggressive global strategy to strengthen the Group in its core markets.

THE ROLE

- Focus on strategic/commercial input, working with Chief Executive and other Board members/Senior managers to deliver significant organic growth. Acting as a business partner and sounding board able to spot opportunities and implement change.

- Maintain tight financial management and control through an established head office and provide guidance and direction to the divisions, whilst assisting with the development of external relationships with the City, Institutions and the broader community.

- Work closely with Board colleagues in the identification and delivery of acquisitions and strategic alliances on an international scale.

THE QUALIFICATIONS

- Mature and ambitious, broadly based graduate calibre accountant, aged late 30s+ likely to be a Divisional Finance Director/Financial Controller of a significant industrial-based plc or a Group Finance Director of a smaller plc

- Resourceful and clear communicator and presenter, able to evaluate and negotiate business opportunities, think laterally and translate a demanding strategy into tangible results - an all-round business professional.

- Credible at board level with experience gained in multi-site, multi-country operations where significant change has been accomplished, organic growth achieved and acquisitions/disposals completed.

Leeds 0113 230 7774
London 0171 298 3333
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Selector Europe, Tel: 0201 740777,
Oldsummers House, Redburn Close,
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CORPORATE FINANCE MANAGER

INTERNATIONAL SERVICE SECTOR GROUP

HOME COUNTRIES

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- A high profile opportunity within a quoted group with sizeable operations in the UK and Continental Europe. Recently undergone major change and now seeks to develop and strengthen its core business.

- New senior position providing a significant challenge for a Corporate Finance professional. Reporting to the Group Treasurer as part of a focused, high calibre Corporate Finance and Treasury team designed to steer the organisation through an exciting period of evolution.

- Challenges of this role include M&A and disposal projects, divisional restructuring activities, business development analysis and the management of the capital expenditure process. Other tasks could include lease restructuring and similar projects.

- Graduate, probably an ACA/MBA who has gained experience in Corporate Finance activities in either Big 6 or blue chip industries. Will have had exposure to transactions. International business experience would be an advantage.

- Commercially motivated, proactive, analytical and confident. Able to develop and drive corporate finance solutions safely and with sensitivity for the business. Well developed relationship management skills and a team led approach to problem solving in a commercial environment.

- A rare opportunity to be fundamental in the development and implementation of finance solutions that will advance this business into the next phase of its growth and beyond. Able to contribute immediately yet have the potential to keep pace with this aspiring business.

Please apply in writing quoting reference 1393 with full career and salary details to:
Keith McCann
Whitehead Selection
11 Hill Street, London W1X 8BB
Tel: 0171 290 2043
<http://www.whitehead.co.uk/whitehead>

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Finance Opportunities at The Leading Edge

Thames Valley

Our client, a publicly listed company, develops, owns and operates leading edge wireless telecommunications in Europe, and in the emerging markets of Asia and Latin America. They operate in sectors with explosive growth potential, and have recently completed a major funding round to fuel the next phase of the company's ambitious expansion plans. As a result they are looking to recruit 2 high calibre individuals to play an integral part in shaping the future direction of the business in Western Europe, and to assist the company in an IPO of those operations in 1998 and beyond.

Group Financial Controller (Ref: SA38/1053)

The Role

- Reporting to the Chief Financial Officer
- Control and consolidation of Group accounting and MIS activities
- Budgetary co-ordination and control, and provision of a value added management reporting service
- Significant involvement in mergers, acquisitions and international taxation.

The Person

- Aged 28-40
- Qualified Chartered Accountant. Preferably "Big Six" trained with a significant record of achievement to date
- Strong knowledge of GAAP and IAS
- Experience in communications, media or technology an advantage, although exceptional candidates from other industries or the profession will be considered.

Both roles require communication and presentation skills of the highest level, coupled with the ability to thrive within an entrepreneurial culture. In return they offer an exceptional opportunity to fully develop your career potential in an emerging organisation at the forefront of technology, and whose prospects for value creation are excellent.

For further information in the strictest confidence, please contact Graham Guess on 01753 759600. Alternatively send or fax your resume quoting the appropriate reference number to Morgan & Banks PLC, Breckham House, Lancaster Place, London WC2E 7EN, fax no. 0171 240 1052. <http://www.morganbanks.com>

E-mail: info@morganbanks.com

Excellent Packages

Financial Planning & Analysis Manager (Ref: SA38/1054)

The Role

- Reporting to the Chief Financial Officer
- Lead the firm's financial analysis and business planning activities in Western Europe
- Support the CFO in new business evaluation and financing
- Product launch evaluations, pricing strategies and customer, market profitability studies

The Person

- Aged 28-40
- Qualified Accountant with a minimum of 5 years' post qualification experience or exceptional MBA
- In depth experience of Financial Analysis, Strategic Planning and Financial Modelling
- A background in service, telecommunications or other hi-tech related industries would be advantageous, although applications from other business sectors and the profession will be welcome.

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ACCOUNTANCY
SPECIALISTS

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FINANCIAL CONTROLLER

c. £50,000 + full range of executive benefits

SOUTH MIDLANDS

Our client is the market leader in its sector having grown its business dramatically through both acquisition and organic growth. Its distribution division is key to its success and, supporting its multi-site operations throughout the UK, it now needs an outstanding finance professional to provide the financial leadership that the division requires. This is an exceptional career opportunity.

The Position

- Ensure that the division's finance strategy supports its broad business objectives by working closely with the Managing Director.
- Develop and improve all aspects of financial planning, control and budgeting, including the preparation of monthly and annual management accounts.
- Support the development of a new accounts structure within the division.
- Manage divisional finance staff and build effective working relationships with other finance staff within the group.
- Undertake group project work under the guidance of the Group Finance Director.

The Requirements

- Experience in the financial management of a manufacturing multi-site organisation either as a divisional Finance Director or Controller.
- Skilled in managing change, both in the structure of an accounts function and in the improvement of existing financial controls and procedures.
- ACMA or ACA qualified with a strong commercial orientation.
- A credible, confident and knowledgeable finance professional with excellent interpersonal skills and a high level of intellect.
- The ability to progress further within the Group.

Please send your CV with current salary details to: Damaris Maron, K/F Selection, Concorde House, Trinity Park, Bickenhill Lane, Solihull B37 7ES.

quoting ref: 90056/C. Alternatively send by fax on 0121-782 2524 or by e-mail to kfs-birmingham@kornferry.com. Internet Home Page: <http://www.kfselection.com>

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

financial accountant

The Naval Support Command
Bath
c£37,000 + benefits

The aim of the Naval Support Command (NSC) is to support the Fleet in peace, crisis and war. The Chief of Fleet Support (CFS) heads up the NSC and is a Top Level Budget (TLB) holder within the Ministry of Defence. Employing some 18,000 people, three quarters of whom are civilian staff, the NSC is located at a number of sites throughout the United Kingdom.

Project CAPITAL
The accounting and financial planning methods for the Department are being revolutionised. Under

QUALIFICATIONS/EXPERIENCE

- qualified Accountants holding membership of one of the CCAB bodies;
- considerable post-qualification experience in a large organisation;
- dynamic and flexible with excellent communications skills;
- well organised with some project management/IT experience.

TERMS

- three years fixed term appointments with the possibility of extension to two years and permanency;
 - membership of non-contributory Principal Civil Service Pension Scheme;
 - limited relocation package.
- For further details and an application form (to be returned by 15th August 1997), write only to Mrs L. Hunt, Accountancy Personnel, Room 24, Pinestep East, Lower Bristol Road, Bath BA1 5AB. Please quote Ref: AP/5/6/14. Interviews are due to be held during September 1997. Candidates may be considered for other similar posts within the MoD.

We are an equal opportunities employer and are fully committed to equal opportunity policies. The Ministry of Defence positively welcomes applications from suitably qualified individuals, irrespective of racial origin, sex or disability.



Ministry of Defence

accounting will lead to better ways of measuring the capabilities of the Armed Forces, and those who support them, enabling better decision making at all levels.

The Financial Accountant will join the Finance and Business Development (FBD) group and will assist with the effective implementation of resource accounting within the NSC. A more complete job description will be made available on application.

Pénzügyi Igazgató

Chief Financial Officer

Budapest Bank Group

GE Capital is one of the world's largest and most successful financial services companies and part of GE's \$70 billion global enterprise, operating in more than 100 countries around the world. GE Capital employs over 13,000 people throughout Europe in a variety of business lines and continues its growth in the region with an average of one European acquisition every two weeks. In 1995, as an important step in Central and Eastern European business development, it participated as a strategic investor in the successful privatization of Budapest Bank Group.

Budapest Bank Group is one of the leading financial institutions in Hungary. Apart from strong commercial and retail banking activities, it has also been introducing new services on the market. As part of the ongoing reorganization and further development of the bank the most important task of the banking group's CFO (based in Budapest) will be to revamp and operate a financial system meeting both Hungarian and international standards.

We offer a top management position requiring financial acumen gained, ideally, in the financial services field, in a corporate environment, along with substantial management experience with an international company. The candidate will be characterized by a multicultural attitude, a structured way of thinking, readiness to cooperate, and preferably change management experience. The incumbent will possess personal attributes which guarantee quick integration into the bank's management and the GE Capital organization. Together with impeccable English skills, a strong knowledge of Hungarian is also required.

This challenging task will enable the applicant to join one of the world's most successful companies in one of Central Europe's most stable and fastest growing countries.

Please send your resume in strictest confidence to: H. Neumann International, Rák György u. 34, Budapest, Hungary, H-1128, Fax: (36)-1-155-0570, Tel: (36)-1-214-4000

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FINANCE DIRECTOR

AMBITIOUS HIGH PROFILE MEDIA GROUP

LEEDS

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- Hands-on, operationally focused role. Huge scope to upgrade and strengthen all aspects of financial management. Key member of new management team implementing an ambitious change agenda. Intent on improving business and operational performance throughout this demanding multi-site business.
- Initial priorities will include implementing leading edge financial systems and disciplines, developing rigorous financial controls and improving performance standards. High visibility

and considerable interaction with the operational units is expected.

- Graduate calibre, qualified accountant with previous experience operating at a senior level within a £100m+ turnover business operating across multiple sites. Demonstrable record of implementing change and positively impacting on business performance is essential.
- Well organised manager. Passionate about excellence and quality delivery. Practical approach to problem solving and a 'do it now' mentality. Capable of adopting a flexible range of influencing styles necessary to handle the dynamics of change.
- Results orientated with a clear focus on delivering measurable benefits. Team player with potential for further development within an organisation in the midst of significant transformation.

Please apply in writing quoting reference 1404 with full career and salary details for: Phil Bannbridge, Whitehead Selection, 11 Hill Street, London W1X 8BB, Tel: 0171 290 2084, <http://www.ghoct.co.uk/whitehead>



MINISTRY OF DEFENCE MANAGEMENT ACCOUNTANT

THE UNITED KINGDOM HYDROGRAPHIC OFFICE TAUNTON, SOMERSET c.£28,000 + BENEFITS

The United Kingdom Hydrographic Office (UKHO) was founded in 1795 and has since developed into a world authority in its field, providing Admiralty charts and publications to mariners worldwide. On 1st April 1997 the UKHO became a Government Trading Fund with a turnover of £37million, and employs some 850 staff.

The move to Trading Fund has meant the development of commercially focused management information and accounting systems in support of a vibrant business that is seeking new opportunities and developing new products. You will play a key role in providing professional support to the UKHO business.

QUALIFICATION/EXPERIENCE: You will be a qualified Management Accountant with commercial experience in a manufacturing environment. You will be able to handle the further development and implementation of new financial and management accounting system. This will include project accounting, the operation of a standard costing system, and the use of financial accounting packages for the production of accounts in accordance with generally accepted accounting practice in the United Kingdom (UK GAAP). Practical experience of Activity Based Costing would be helpful.

TERMS: three year fixed term appointments with the possibility of extension to five years and permanency; membership of a largely non-contributory Principal Civil Service Pension Scheme; limited relocation package.

For further details and an application form (to be returned by 22nd August 1997) write only to Mrs L. Hunt, Accountancy Personnel, Room 24, Pinestep East, Lower Bristol Road, Bath BA1 5AB. Please quote reference AP/5/6/14 on all correspondence. Interviews are due to be held during September 1997.

Candidates may be considered for other similar posts within the MoD.

We are an equal opportunities employer and are fully committed to equal opportunity policies. The Ministry of Defence positively welcomes applications from suitably qualified individuals, irrespective of racial origin, religion, sex or disability.



Finance Expert required for International Account Team

Candidates should have a relevant degree and/or professional qualification with a minimum of four years' experience in financial accounting.

The job holder will be required to:

- provide advice and guidance regarding the use of alternative financial instruments within risk transfer solutions
- support the Account Manager with respect to Portfolio Management
- conduct financial reviews of select/targeted customers
- assist with financial planning and budgeting issues.

The successful candidate will also be required to have experience of implementation and development of financial accounting systems.

Please apply in the first instance with your CV and covering letter quoting reference FA/ZR to: Alan D Spillman, Versutus Advertising, The Old Sorting Office, Rosemount Avenue, West Byfleet, Surrey, KT14 6LA, who will forward your application.

WANTED

Highly qualified,
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SENIOR FINANCIAL
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Knowledge of European book-keeping system, English/Russian.

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Good conditions.

Resume to:

Fax: +007 095 4523081

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HCI is a privately owned multinational group of companies involved in the distribution of industrial chemicals throughout North, Central, South America and Europe. Continued growth and international promotion now requires the search for a young, qualified accountant for the Group Audit Department. This high profile team provides an integral part of HCI's overall financial controls as well as being an ideal entry point for future Financial Managers on a global basis.

Responsibilities will include detailed operational and financial audits at all group locations as well as ad hoc assignments, including acquisition review. The position requires 100% travel combined with debriefing visits to the corporate administrative office in Houston. The successful candidate will normally be working alone and will need to use initiative in planning and executing assignments. The ability to influence and implement change is paramount.

Candidates will be recently Qualified Accountants with solid auditing experience preferably gained in a "Big 6" firm. The ability to communicate with all levels of management and staff is essential as is the need to appreciate and accept widely varying business conditions. In addition to English, candidates should offer a good working knowledge of, or the ability to learn, Spanish.

An excellent remuneration package will be offered and success in this position will result in promotion to line management at any one of the HCI's worldwide locations. Interviews will be conducted in London during the week of 4 August 1997.

Please reply in confidence, faxing your CV to:

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EBC House, Kew Road, Richmond,
Surrey TW9 2NA, England
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IT Appointments



AMS

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We are a management consulting firm currently looking to fill a variety of positions in our rapidly growing Financial Industry Practice. We focus on solving complex multi-dimensional problems for large financial institutions. Currently our growth is fuelled by Customer Base Management and Risk Based Management services. In other words, our clients are taking a non-traditional approach toward managing their business. These non traditional approaches require a mix of expertise including decision analytics, business design and modelling, and information technology. Our value to the market lies in our ability to provide deep expertise and management of the ongoing trade offs required for our clients to implement change.

Our firm is filled with people who are very bright, motivated, and able to leverage their colleagues in pursuit of results. Because we expect a great deal of innovation and imagination from them, we try to foster a culture that focuses on results as opposed to process. Our people have strong prior experience in pre-eminent academic environments that specialise in physics, mathematics, computer science as well as liberal arts. They have worked at firms known for expertise and innovation in investment banking, retail, and other non-financial organisations. Most importantly, they have demonstrated a history of achieving a measurable body of work in their professional life. You could be challenged by clients, colleagues and business problems. Our work is certainly not dull.

If you are interested please contact us through our advising consultants.

Kindest regards

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♦ **BUSINESS ANALYSTS ♦ TECHNICAL ARCHITECTS**
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AMS's business is to partner with clients to achieve breakthrough performance through the intelligent use of information technology. AMS is an international business and information technology consulting firm that provides a full range of services: business re-engineering, change management, systems integration, and systems development and implementation. Headquartered in Fairfax, Virginia, with offices in 53 cities worldwide, AMS has completed 27 consecutive years of growth, with revenues for 1996 of \$812 million.

In Europe, AMS has over 1,200 staff in 13 offices. Revenue growth has averaged 97% in the last six years, making us one of the fastest growing of the top 20 European consultancies.

For a detailed discussion regarding any of the above positions please call our advising consultants quoting ref: FT/3/7/97. Parallel International, 1 Grosvenor Court, Bow Lane, London EC4M 6EJ. Tel: 0171 236 4288 Fax: 0171 236 4277

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FTIT

MANAGEMENT



John Kay

The price is right

Concepts of value are useful but best kept for assets where there is no market of willing buyers and sellers

"A cynic," said Oscar Wilde, "knows the price of everything and the value of nothing." But how does someone less cynical know what value is? And when is there a difference between value and price?

I am not sure whether actuaries are cynics. They value equities by discounting the value of the expected stream of future dividends. The abolition by Gordon Brown, the UK Chancellor, of the tax credit reduces that stream by one sixth. Does it really make sense to knock 17 per cent off the value of shares when their price is at an all-time high? There is a well-established, liquid market for shares. That makes it difficult to justify substituting an opinion about value for a price. If the price and the value of an asset differ, why don't you buy or sell it - and go on doing so while the discrepancy persists? If actuaries really have better information about the value of securities than the market, why aren't they, and their clients, rich?

There is a practical defence of actuaries. Market values are volatile. A long-term activity, such as funding pensions, should not be deflected by every market tremor. But this confuses two issues. Do not respond too quickly when market values change. But you do not achieve that by pretending that market values have not changed.

Surveyors often make the same mistake. Have you been told that a building is worth £5m on a willing-seller/willing-buyer basis, but that in the current state of the property market you could not expect to realise that much for it? This is nonsense on stilts. It could be worth £5m if there were a willing seller and a willing buyer at that price. But it would equally be worth £10m, or £1, if there were willing sellers and willing buyers at these prices. The

only price which is of any interest, and the only one which gives any guide to the value of the property, is the one at which there would be a willing seller and a willing buyer.

Like the actuaries, estate agents have been led by sensible objectives to silly results. Properties are idiosyncratic, and it may take some time for a suitable purchaser to come along. That distinguishes a willing buyer/willing seller valuation from a forced sale. But surveyors use the concept to average out fluctuations in the economic cycle and to make it seem that the value of their clients' portfolios are less volatile than market prices suggest. But once again, if they have better information about value than the price, why don't they use that knowledge to their own advantage?

It is not just buildings that are idiosyncratic. Most business assets have the same characteristic. There are no markets in them, trade occurs rarely if at all, and so there is no price on which to base an estimate of value. You can summon an expert to determine a value: chartered accountants, investment bankers, even brand valuation specialists. But their expertise mostly rests in knowing what answer they gave last time.

If actuaries really have better information about the value of securities than the market, why aren't they, and their clients, rich?



The Forth Railway Bridge: would it be built today?

On what do they - could they - base a valuation?

Take the extreme case of idiosyncrasy: an asset for which there is only a single buyer and a single seller. These are the facilities of a broadcaster or a train operating company that has lost its franchise; the assets of a sub-contractor whose plant is designed around the requirements of a single supplier; the use of a computer facility dedicated to a specific function.

In all these cases, you have a choice of valuation bases. Replacement cost is what it would cost you to build it if it were not there. Often you would not build it if it were not there; the Forth Railway Bridge is an extraordinary feat of engineering, but no one would think of putting it up today. So you also need to think about economic value - what you might expect to earn from it. Every asset has a realisable value - what you would expect to get if you disposed of it to a third party, often for scrap.

None of these concepts corresponds to the price that would be fixed in a transaction for value,

although all help determine that price. Nor are any of them equal to the valuation base we see most often: depreciated historic cost.

Which of this multiplicity is the right measure of value? It all depends on why you want to know. To know what return is needed to justify new investment in an industry, measure value at replacement cost. To know what return is needed to keep capacity in an industry, look at realisable value. To judge the performance of the company, turn to economic value and historic cost.

And remember two lessons when experts offer a valuation. If there is a market price, there needs to be a very good explanation of why the value is different. Usually there is not. If someone offers you a valuation without asking the purpose for which his valuation is required, his opinion is not worth listening to.

The author is a director of London Economics and director of the School of Management Studies at Oxford University. This column appears fortnightly.

When Andersen Consulting, one of the world's leading management and IT consultancies, announced earlier this week a worldwide reorganisation, there was bound to be more than passing interest in the solutions they had chosen to meet the challenge facing most of their clients - the need to globalise.

In an increasingly integrated global marketplace clients look to consulting firms for world-class knowledge, experience and solutions to help them change to be more successful," said an Andersen internal briefing note. Global companies will be fascinated to know how Andersen's intends to reinvent itself.

The firm's decision to go ahead with change comes at a particularly tricky time for the business - in spite of its seemingly inexorable success, with growth in revenues continuing at around 25 per cent a year.

Andersen Consulting is part of a family of firms, and its sister firm of accountants and tax specialists at Arthur Andersen, are linked by an umbrella organisation called Andersen Worldwide. Turf wars between the firms over management consultancy have thrown the family into disarray. A final split between the firms is always just off the agenda.

But, if anything, Andersen Consulting's decision to go for a new worldwide structure illustrates that it is virtually an independent business already. George Shaheen, its managing partner, used a video link to Andersen Worldwide's interim chief executive, Robert Grafton, to tell him the global shake-up was coming - but that was just a courtesy call.

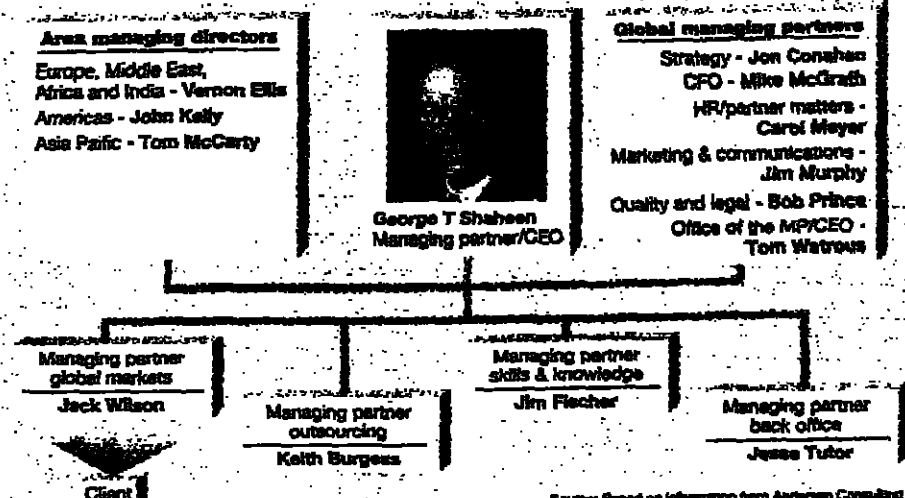
So how has Andersen Worldwide tried to meet the global challenge? A clearer picture is beginning to emerge. At the moment Shaheen is closeted in offices in California trying to thrash out the details - but the grand plan is described here for the first time outside the firm.

"The key question to ask," says the senior partner of one of Andersen's rivals, "is which profit and loss account is shown to the partners - the power lies where the dollars are. Are they shown the P&L for the coun-

A reinvention on a global scale

Jim Kelly reports on the new worldwide structure at Andersen Consulting

The new Andersen Consulting



try they are in, or is it really global?"

The answer to that question is that Shaheen appears to have bitten the global bullet. In the past, in spite of Andersen's justified reputation of operating internationally, the partners were shown the financial results by geographical area. The new structure, led by Jack Wilson, is based on global markets - 17 specialised groups like the global communications unit, set up as a pilot two years ago to serve clients in telecommunications.

It is through these units that Andersen meets the clients. In the jargon of the firm "we go to market by industry". This emphasis will be underpinned by showing partners only the profit and loss accounts for these units - not for their countries or regions. Success in the new organisation will be measured by the profitability of global services. Some, although not all, of partners' rewards will be linked to such success.

But Andersen's solution amounts to more than simply swapping markets for geography. Pilot studies in how to organise to meet

global demands have shown the firm that geography cannot be discarded. So Andersen's area managing directors, for example Vernon Ellis in Europe, will make sure business issues on the ground, in his case matters relating to the European Union, are taken fully into account.

And there is a third element made up of skills and knowledge. These - like the industry units - will be organised on a global basis. The global industry units will work with clients to find out what skills, or competencies in consultant-speak, are needed in each particular case. Then they will be provided on a global basis through Jim Fischer - in charge of business integration competencies.

One specialist skills area - outsourcing or "business process management" - is so important and so different it is provided by a separate part of the organisation, led by Keith Burgess. Finally Jesse Tutor heads the global "back office" looking after the organisation's physical assets, while a group of global managing partners looks after Andersen Consulting's strategy,

marketing, people and money.

Shaheen oversees what he insists is a virtual organisation without headquarters. While the changes will directly affect up to 30 senior managers he says perhaps only one will have to move office. And the clients should notice only a better service. But the changes would give the firm a real job - although it has been on the evolutionary path for some time.

The solutions are ambitious and even Andersen Consulting's pride in its ability to get partners to work in a "teaming organisation" may be stretched to make it work. The prize is getting resources to the right place quickly, while maintaining critical mass on the ground in the right places.

Nothing would do Andersen Consulting's brand image more good than for the shake-up to be seen as a success. Change is its business. The problems at Andersen Worldwide threaten to dent the organisation's image of reliable efficiency. If Shaheen can deliver the truly global firm, the spat with Arthur Andersen will look like a sideshow.

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FINANCIAL TIMES

No FT, no comment.

Indian Ocean Cruise and Masai Mara Safari

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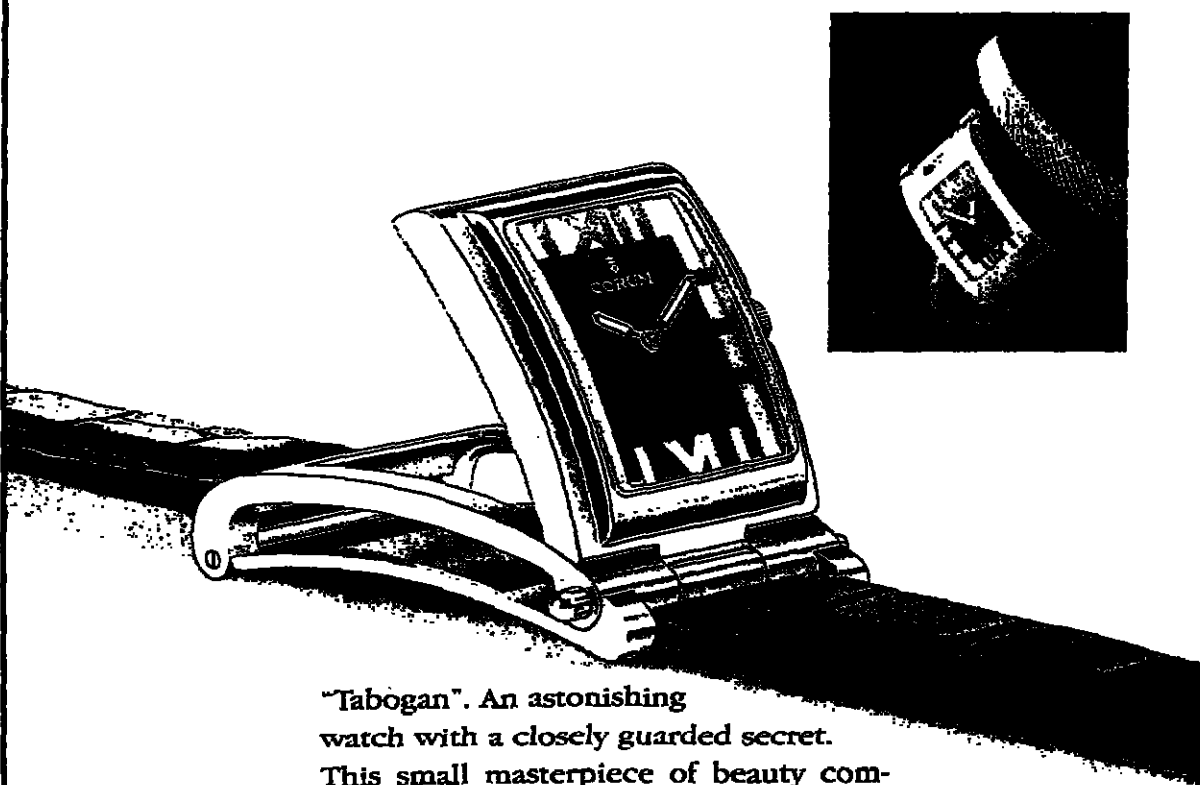
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ARTS

Music in a mystical vein

Andrew Clark on the work of a maverick Finnish composer

The name may be a mouthful, but it has been on everyone's lips in Finland this summer: Einojuhani Rautavaara. The Savonlinna festival premiered his nationalist opera, *Aleksis Kivi*. Kihmo heard his four quartets and a new string quintet. Sales of a CD featuring his *Angel of Light* symphony have shot past 20,000, an extraordinary number for a contemporary work.

Two of his works will receive their UK premiere next season, and Vladimir Ashkenazy has commissioned a piano concerto. Recognition has come late for Rautavaara. Now aged 68, he has been composing since the early 1950s, when Sibelius recommended him for a scholarship in the US. Until recently, his international reputation was eclipsed by Aulis Sallinen, his junior by seven years, and by young Finnish nationalists like Magnus Lindberg, a former pupil. But popular taste has suddenly caught up with Rautavaara's mystical Romanticism. The time is right for his style.

Rautavaara is a maverick among Finnish composers. His early music was neo-classical, but a period of study with Vladimir Vogel led to a dodecaphonic phase. Since the mid-1970s he has used a synthesis of styles, the most recognisable of which is the New Age mysticism of his *Angel* series. At the heart of all Rautavaara's output lies a warm Romantic sound-colouring and the easy - sometimes too easy - versatility of his compositional machinery.

A tall, avuncular figure with a refreshingly ironic view of life, Rautavaara defends his wide stylistic spectrum by citing Stravinsky as an example of consistency in diversity. He dismisses claims that he has jumped on the "stream of consciousness" bandwagon, pointing out that he has been composing music in a mystical vein for more than 20 years.

Asked why he insists on titles like *Angel of Light*, the source of much amusement among colleagues, he says they give him inspiration, "going round and round in my mind like a mantra, until musical energy is built up around them. I don't know how it happens, but it does".

There is not much musical energy in *Aleksis Kivi*. The orchestral accompaniment amounts to little more than a lulling carpet of strings, punctuated by eerie clarinet and sci-fi effects on vibraphone. Some of it could pass as synthesiser music for a Moody Blues album. You could switch off and pick up again after a few minutes, without noticing the difference. Drama is not Rautavaara's forte.

Kivi was the first notable author to write in the Finnish language. He died in 1972 at the age

of 38, a disappointed man, but every Finnish schoolchild is exposed to his plays, poetry and novels. Familiarity with these works and their nationalist subtext is essential to an appreciation of *Aleksis Kivi* - which means that unlike *Vincent*, Rautavaara's widely circulated Van Gogh opera, there is not much future for the new work outside Finland.

It is less an opera, more a psychological fantasy. Kivi's world is seen through the disintegrating mind of the poet, as he ruminates on the dreams of his youth, the barbed criticism of opponents and his bitter sense of isolation. There is a prominent speaking role for Professor Ahlqvist, Kivi's *déjà vu*, plus small parts for the young Kivi, his patroness and some folk-sterotypes. Like *Vincent*, Rautavaara wrote *Aleksis Kivi* for Finland's leading baritone, Jorma Hynninen. It is very much a repeat performance, sacrificing the poetic dimension in favour of an all-too-familiar Expressionism.

Savonlinna mounted the production in the underground cavern of the Retretti art centre, an appropriately claustrophobic setting. Vilppu Kiviluoma's staging, conducted by Markus Lehtinen and designed by Markku Uimonen, Juha-Pekka Kijunen and Niko Paloniemi, concentrated on

essentials. But the unvarying *lento moderato* of the music robbed it of dynamism. *Aleksis Kivi* would work better as a series of concert monologues.

In Kihmo, Rautavaara revealed himself in a different guise - as a composer of the utmost classical distinction. The Sibelius Quartet played the four quartets in a single programme, and two days later, with the cellist Jan-Erik Gustafsson, gave the premiere of the new string quintet. All the threads of Rautavaara's personality came together. Here were five works spanning 45 years of creativity, with a vein of well-crafted, fine-spun lyricism running through them all.

The first quartet (1952), sweet, spare and neo-classical, is the work of an innocent - but even at 24, Rautavaara knew how to handle his material. The second (1958) shows a huge stylistic leap forward: his aim, he told the Kihmo audience, had been to prove that dodecaphony could be "musically meaningful", not dry and pedantic. The result is a masterpiece, matching warmth and intensity to an irrefutable musical logic. The Sibelius Quartet gave an incandescent performance.

The one-movement third quartet (1965) is the weak link in the chain, while the nostalgic fourth (1975) finds Rautavaara in old-fashioned Romantic mood, his dark, delicate colours matched by



Composer Einojuhani Rautavaara: popular taste has caught up with his Romantic style

an appealing astringency. Hearing all four quartets in succession prompted two questions: why has Rautavaara written so little chamber music, a genre that seems perfectly suited to his gifts? And would the new quintet, originally conceived as a quartet, match the quality of its predecessors?

It surpassed them. The fact that Rautavaara's quintet can be mentioned in the same breath as Schubert's is a measure of its quality and depth. It is palpably a

work of maturity - spiritual, melodic, sincere and astonishingly beautiful, each of the four movements cast in an unbroken skein. Hints of dodecaphony are camouflaged by autumnal colours and Brahmsian textures, and the only weakness is a similarity of mood and pace: it needs an ironic scherzo as a point of contrast. I would gladly have submitted to a repeat performance, so it is good news that Finnish record label Ondine plans to record it.

Theatre

Young love doomed

Lovers by Brian Friel contains two short complementary plays: *Winners and Losers*. The visiting company Kassiopeia is performing *Winners* at the Riverside Studios.

The two plays are about marriage - its hopes and disillusionments. In *Winners* two young lovers, Mag and Joe, are preparing for their final school exams and for their wedding, occasioned by Mag's pregnancy. On a bare set suggesting a hill-top, they talk about their hopes for the future. For the impetuous Mag the sky is the limit, but Joe is more earthbound in his fantasies. His concerns are with his school work and with the academic future he still sees before him, despite his new responsibilities.

The shape of their future marriage and of the disappointments and conflicts to come are plain for us to see. Joe has already learnt how not to listen to women and how to disparage their ideas. We can already see Mag's butterfly mind and freefall flights of fancy being repackaged as chatter and nagging. In Joe's petulant outburst, "You trapped me into it!" and in his subsequent childish hair-pulling, we see the seeds of future violent "domesticity"; and in Mag's reinvention and embroidery of the truth of how their marriage came about, we see the start of the lie that will be handed down to the next generation.

At the same time, despite their new guise as parents-to-be, their innocent passion for each other and touching ignorance of the facts of life makes us realise that they are still children. Their subsequent death by drowning seems to fix them forever in a world of sunshine and promises. Their dialogue is interspersed with information given by an unseen narrator. She tells us of their histories, their families, the search for their bodies and their burial in separate graves. This information is given dispassionately as if it were a police report. In the original text there are two narrators, a man and a woman. It is a shame that the director chose to cut the second narrator, as the reverberations of the original dynamic would have added to the pathos. However, the choice of slightly older performers, Ruth Kavanagh and David Eastman, to play the teenage lovers, was a good one. While they captured the exuberant spirit of youth, their features reminded us constantly of the adults they never became.

If you can brave the heat of Studio Three, this is a chance to see a clear and uncluttered production of one of Friel's earliest works.

Sam Albasini

Lovers runs to August 3 at the Riverside Studios, London W6 (0181-741 2255).

No room here for in-your-face art

Lynn MacRitchie reviews the controversial 'Documenta X' contemporary art exhibition

Leaving behind the pavilions of the Venice Biennale glittering in scorching heat, the art-world caravan of museum directors, curators, gallerists, dealers, collectors and critics swept north and came down to earth with a bump in grey, rain-swept Kassel.

Catherine David, first woman director of Documenta, the five yearly survey of contemporary art, was giving no easy rides. David, curator at the Galerie Nationale du Jeu de Paume in Paris, has a knack for putting people's backs up. Journalists hate her because she refuses to answer "stupid" questions. Dealers hate her because they claim there is no art in her Documenta, and critics because instead of a catalogue there is an 800 page book of academic essays.

But what of the show, the exhibition whose three year gestation has been one of the most controversial displays? Ever since its inception in 1955, Documenta has held a special place as the show where the contemporary art world comes to look at itself, and this year, the last Documenta of the millennium, was considered particularly significant.

David has long been concerned with relating the world of fine art to that of architecture and anthropology, and indeed with the whole spectrum of intellectual engagement. Film-makers, architects, anthropologists and philosophers are among the "Hundred Guests" invited to lead discussions on each of the hundred days for which the exhibition traditionally runs.

The most common complaint about this year's Documenta was that there was "nothing to see." This was certainly not true in the Kulturhof. Here were large displays of work by Hella Oiticica and Michelangelo Pistoletto, and younger artists including Steve McQueen and the intriguing Matthew Ngil from Singapore, busy cooking "Delicious Puh-Plah" in front of huge colour photocopies of "New Urbanism: Pearl River Delta", statements by the architect Rem Koolhaas about the development of Asian cities.

Nor at the Fridericianum, where displays included a room devoted to Gerhard Richter's "Atlas" 1962-96, carefully arranged panels of almost 5,000 images - photos, sketches, press clippings - which have formed the bedrock of his work as a painter. Upstairs were Richard Hamilton's "Seven Rooms", coolly entrancing paintings of the interior of his house, set within the fascinating "Typographic Pavilion", a mini museum linking typography and philosophy created by Hamilton in collaboration with Ecce Bonk. Here, too, the work of architects - 1990s innovators Archigram, Aldo Van Eyck and the Smithsons - was

mixed in with photographs by Walker Evans and Robert Adams, and, in a Dan Graham installation, the whole of Jean Luc Godard's "History of the Cinema".

Why all this crossing of categories? Why all this space for embarrassing old radicals from the 1960s and '70s, with their quaint nature of art and its place in society? Where were the starry young art tyros? No Damien Hirst, no Chapman Brothers, no cool Brit girls, no Young British Artists at all, except their swotty brother Liam Gillick with his "What If? Scenario" installation and their weird sister Siobhan Hapaska, with two sinister mechanised sculptures. What could David be playing at?

Was she conscious of a generational divide as she put the show together? "I am trying to reactivate the debate," she told me, "to enlarge the frame of the art scene by re-evaluating pieces from the past and reconfirming the complexities of aesthetic production..." Describing the 1990s as "a disaster area for aesthetic behaviour", she has looked back to the 1960s and '70s and identified artists including Broodthaers and Oiticica among others as sharing "a radical critique of the phenomenon of culture." The inclusion of architects' speculations on the built environment is an attempt to "try to consider aesthetic practices on an anthropological level. I cannot accept the art scene as an autonomous space," she told me.

The resulting mixture of art, film, photography, video and architecture makes it impossible to slip into any one pattern of viewing: assumptions are constantly challenged, sensibilities stretched. There is no immensity here, that obsession with self so evident amongst younger artists which David describes as "like compulsive behaviour, almost autistic." The work she has chosen shows its makers conscious of living through and inevitably affecting history.

In the accompanying book, *Politics/Poetics*, David defines her task: to seek a political context for the interpretation of artistic activities at the close of the 20th century. It is the word "political" which seems to stick in so many throats. But Documenta has always been

political, was founded indeed on the belief that art could be an active force for good in society. By bringing back this concept as the centrepiece of the birth of the avant-garde comes to an end, David has forced the art establishment to think again about the possibility that art might not just reflect but also affect the world; something which, as the in-your-face favourites of the moment clamour for attention, has perhaps been in danger of being forgotten.

Documenta X, Kassel, Germany to September 28 (0561-707270). Main sponsors are Deutsche Bahn, Sony Deutschland and Sparkassen-Finanzgruppe along with Binding Brauer, Deutsche Städte-Reklame GmbH, IBM, SBB Software und Systeme and Volkswagen.



'Seven Rooms - Passage', one of Richard Hamilton's coolly entrancing paintings of the interior of his house

INTERNATIONAL ARTS GUIDE

■ AVIGNON

THEATRE
Avignon Festival
Tel: 33-4-9014 1414
● Amphitryon: by Molière. One of two productions brought by Anatoli Vassiliev as part of a Russian season. Cast includes Valérie Dréville, at the Eglise des Célestins; Jul 25, 26, 27.
● Chambre d'Hotel dans la Ville de Nî: adapted from Gogol and directed by Valeri Fokine; at the Uelne Volpout; Jul 25, 26, 27.
● Chant pour la Voie: The Battle of Stalingrad. Written, directed, designed, and performed with puppets by Rézo Gabriadze; at the Chapelle des Pénitents Blancs; Jul 25, 26, 27, 28.

■ BERLIN

EXHIBITIONS
Museum für Moderne Kunst, Martin-Gropius-Bau
Tel: 49-30-2548 6714
The Age of Modernism - Art in the Twentieth Century.

comprehensive survey which presents the art of this century in four self-contained sections. Beginning with the explosion of Cubism and the crisis of the avant-garde, the exhibition includes works by Picasso, Duchamp and Kandinsky as well as younger and contemporary artists; Jul 27.

■ LONDON

CONCERTS
BBC Proms, Royal Albert Hall
Tel: 44-171-589 8212
● Sir Peter Maxwell Davies conducts the BBC Philharmonic in the world premiere of his new work *Sails in St Magnus I*, inspired by his friend the poet George Mackay Brown. Vasily Sinalsky conducts works by Beethoven and Shostakovich. With pianist Stephen Kovacevich; Jul 25.
● BBC Philharmonic: conducted by Richard Hickox in works by Britten, Grainger, Elgar and Jonathan Harvey, the world premiere of whose Percussion Concerto is performed with percussionist Evelyn Glennie; Jul 26.
● Deborah Warner directs a semi-staged performance of Honegger's *Joan of Arc* at the Stike, with Fiona Shaw in the title role. Libor Pešek conducts the Royal Liverpool Choir and Orchestra. Programme includes works by Satie/Debussy and Poulenc; Jul 27.

DANCE
London Coliseum
Tel: 44-171-632 8300

● The Kirov Ballet: Don Quixote; Jul 25, 26.
● The Fountain of Bakhchisarai; Jul 28, 29, 30.

■ NEW YORK

Lincoln Center Festival 97
Tel: 1-212-875 5030
DANCE
● The Royal Ballet at the Metropolitan Opera House: Ravel *Mixed Programme*, with choreography by Ashton, Macmillan and Christopher Wheeldon; Jul 25.
● Cinderella: revival of Sir Frederick Ashton's ballet, set to Prokofiev's score; Jul 26.
● The Prince of the Pagodas. Music by Benjamin Britten. NY premiere of this three-act ballet, choreographed by Sir Kenneth Macmillan. Doreen Bussell is Princess Rose; Jul 27.

■ OPERA

● Palestine: by Hans Pfitzner: the Metropolitan Opera House is the setting for the New York debut of London's Royal Opera and US premiere of Pfitzner's opera. Tenor Thomas Moser leads a cast of more than 40 in this production, seen at Covent Garden earlier in the year. The conductor is Christian Thielemann; Jul 26.

■ ROME

CONCERTS
Accademia Nazionale di Santa Cecilia
Tel: 39-6-6880 1044
Orchestra and Choir of the Accademia Nazionale di Santa Cecilia: conducted by Yuri

Temirkanov in works by Borodin, Rachmaninov and Prokofiev; with piano soloist Dmitri Alexeev and contralto Larisa Djadkova; Jul 25.

■ SALZBURG

Salzburg Festival
Tel: 43-662-844501
CONCERTS
● Camerata Academica Salzburg: conducted by Sándor Végh in works by Mendelssohn and Beethoven. With violin soloist Joshua Bell; at the Grosses Festspielhaus; Jul 25.
● Vienna Philharmonic Orchestra: conducted by Seiji Ozawa in works by Berlioz and Schumann. With mezzo-soprano Susan Graham; at the Grosses Festspielhaus; Jul 26, 27.

■ OPERA

● Die Entführung aus dem Serail: by Mozart. New production. Conducted by Mark Minkowski and directed by François Abou Salem with designs by Francine Gasper. With the Mozart Orchestra Salzburg and the Konzertvereinigung Wiener Staatsopernchor; at the Residenztheater; Jul 26, 30.
● Mirkidate Re di Pontor: by Mozart. Conducted by Roger Norrington in a new production directed by Jonathan Miller, with sets by Peter J. Davidson. Bruce Ford sings the title role. With the Kärntner Akademische Salzburger; at the Kärntner Festspielhaus; Jul 27, 29.

■ THEATRE

● Jedermann: by Hugo von Hofmannsthal. Revival of Gernot

Friedel's production, designed by Imre Vincze; at the Domplatz; Jul 27, 30.

● Libussa: by Franz Grillparzer. New production directed by Peter Stein, with sets by Moidele Bickel. Libussa is played by Dörte Lyssewski; at the Fener-Insel; Jul 25, 26, 28, 29, 30.

■ SANTA FE

OPERA
Santa Fe Opera
Tel: 1-505-986 5900
● Semle: new production of Handel's opera, conducted by John Nelson and directed by John Copley. Elizabeth Futral sings the title role; Jul 25.
● Ashoka's Dream: world premiere of Peter Lieberson's opera, with a libretto by Douglas Brinkley. Conducted by Richard Bradshaw, in a production directed by Stephen Wadsworth; Jul 26, 30.
● Così Fan Tutti: Kenneth Montgomery conducts Mozart's opera, sung in English, in a new production directed by Nicoletta Molnar and designed by Bruno Schwengl; Jul 28.

■ SCHLESWIG-HOLSTEIN

Music Festival
Tel: 49-431-567080
CONCERTS
● Philharmonie der Nationen: conducted by Justus Frantz in works by Schubert, Grieg and Rachmaninoff; at the Holstenhalle, Neumünster; Jul 26.
● Norwegian Chamber

Orchestra: conducted by Iona Brown in works by Bach and Nordheim; at the Dom, Meldorf; Jul 27.

JAZZ
● Jan Garbarek Group: at the Reithalle, Elmshorn; Jul 25.

■ TANGLEWOOD

CONCERTS
Tanglewood Festival
Tel: 1-617-931 2000
● Boston Symphony Orchestra: conducted by André Previn in works by Mozart, Haydn and Ravel, with violin soloist Pamela Frank; the Shed; Jul 25.
● Boston Symphony Orchestra: conducted by André Previn in works by Gould, Copland, Schumann and Gershwin, with clarinet soloist William R. Hudgins; the Shed; Jul 26.

■ VERONA

OPERA
Arena di Verona
Tel: 39-45-800 5151
● Aida: by Verdi. Conducted by Nello Santì in a staging by Gianfranco de Bosio, revived by Susy Attendoli; Jul 24, 27, 29.
● Carmen: by Bizet. Conducted by David Gimenez, in a staging by Franco Zeffirelli. Tonight Agnes Baltsa and José Carreras recreate their famous double-act.
● Macbeth: by Verdi. New production designed by Pier Luigi Pizzi, with choreography by Gheorghe Iancu. Conducted by John Neschling; casts vary; Jul 26, 30.

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COMMENT & ANALYSIS



Philip Stephens

An empty golf bag

Gordon Brown is powerless to burst the bubble of UK consumer confidence with higher taxes

Gordon Brown must be quietly fuming with frustration. No one has played on the Whitehall stage these past few weeks with more confidence than Tony Blair's chancellor and confidant. The Bank of England has its independence. A welfare-to-work Budget has been put in place. Now Mr Brown is scripting the most radical reform of the tax and benefits systems seen during the lifetime of Beveridge's welfare state.

Yet it could all go horribly wrong. A break with the cycle of boom-and-bust is Mr Brown's raison d'être, stability the New Labour mantra. But the bad habits of the British consumer die hard. So too does sterling's capacity to confound the best-intentioned of chancellors. The economy is booming. The exchange rate is en route to the stratosphere. We have been here before. Bust lurks menacingly around the corner.

It hardly matters where the blame lies - with Kenneth Clarke's refusal to put up interest rates before the general election or with Mr Brown's reluctance to tax the middle classes of middle England after it. In retrospect, I think Mr Brown prepared too well for office. His plans were framed in opposition, many months before the election. The world had changed when the time came to put them into practice. Either way, if there is a downturn, we can be sure Mr Blair's government will be blamed.

Perhaps I am too gloomy. A group of learned colleagues, in the company of a senior minister, chortled gently this week at my suggestion the economy could be falling into recession by the end of 1998. Mr Brown, I am told, is as yet untroubled by the nightmares about the pound which destroyed the slumber of so many of his predecessors. Self-doubt is not one of this chancellor's weaknesses.

But it is not only the Cassandras who see the danger signs. Look at what is happening on the high street. Retail sales have jumped by 5% per cent in a year. Demutualisation is raining cash on consumers. The Budget forecast of a 4.5 per cent increase in consumer spending this year looks like serious understatement. It cannot go on. The economy is operating at close to capacity. The case for still higher interest rates is cut and dried.

So it seems. Until you glance at sterling. The last time it was at DM3 and climbing was back in 1988. Nigel Lawson, you may recall, was then battling both the markets and Margaret Thatcher in a bid to cap the rate. It was unsustainable, he said. The pound was then rising. He was right. It was then rising. He was right. It was then rising. He was right.

Lawson's central ambition as chancellor was much the same as Brown's: to devote his energies to structural reform

chance to burst the bubble of consumer confidence with higher taxes has passed with the Budget. The interest rate club has been presented to the Bank's new monetary committee.

It is fashionable nowadays to say that the economy is less vulnerable to such swings in the exchange rate: production practices are more flexible. Tell that to the companies facing a collapse in their overseas earnings. We are not talking here about a short-lived rush of blood to the head. The pound has been heading northwards since late 1995.

It is up by over 35 per cent against the D-Mark. The rise against the dollar is smaller, but overall it is 25 per cent higher. Eddie George, the Bank governor, calls the appreciation irrational. Some understate it.

Mr Brown is powerless. Sterling demands lower interest rates, the domestic economy a tighter squeeze. The echoes from 1988 are inescapable. He could try, I suppose, to talk the pound down. But that would do no more than expose his impotence. The prospect of co-ordinated action to drive up the D-Mark is likewise slight. Mr Brown says he has set his sights on the long-term, that he will not be blown off course by these temporary squalls. But how temporary?

If comparisons with 1988 are seductive, there is a more telling parallel with the Lawson era. He may be remembered now for the boom, but a fuller version of history tells a more complex story. Mr Lawson's central ambition as chancellor was much the same as Mr Brown's: to set macro-economic management on autopilot and devote his energies to structural reform.

On the fiscal side, Mr Lawson had his medium-term financial strategy. Mr Brown has a five-year def-

LETTERS TO THE EDITOR

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Business should join fight against drugs

From Mrs Maria Livanos

Cottbus

Sir, If Martin Wolf is right in describing the production and sale of illegal drugs as a business ("The profit of prohibition", July 22), then it seems logical to mobilise the technical knowledge and management skills of legitimate business in the fight against the traffickers.

This is already happening in the US, where a business anti-smuggling coalition is working closely with the customs authorities in prototype schemes at San Diego, Miami and Laredo, Texas. The intention is that this public-private partnership should eventually cover

the entire country.

Similar alliances should be adopted internationally. Companies joining would enforce their own voluntary standards governing packing and shipping practices in collaboration with customs. Participating companies would be encouraged to set up partnership agreements with manufacturing plants, customs brokers, carriers and vendors.

By all accounts, the American experiment is going well. The framework for its international extension already exists in a co-operation agreement concluded last year between the International Chamber of Com-

merce, representing business worldwide, and the World Customs Organisation.

Under that agreement, business and customs administrations have undertaken to work together to modernise customs procedures.

The ICC's role would be to encourage its thousands of member companies all over the world to implement anti-drug smuggling programmes in partnership with customs. The need becomes more urgent in view of the growing complexity of international trade. The lengthening chain from raw materials to finished products and the growing numbers of components of differ-

ing origins in goods traded across borders are among factors helping smugglers to pass contraband undetected.

Trade is inhibited and company reputations suffer when drugs are introduced into legitimate cargoes. As good corporate citizens, companies have a direct interest in helping to protect the communities in which they operate from the scourge of drug addiction.

Maria Livanos Cattani, secretary general, International Chamber of Commerce, 38, Cours Albert 1er, Paris 75008, France

Differing views on Nato in Bosnia

From Mr Hrair Balian

Sarajevo

Sir, Mr Robin Davies (Personal View: "For credibility's sake", July 22) was identified as "an economist working with the International Crisis Group in Sarajevo". This is not the case.

Mr Davies was engaged earlier this year by the International Crisis Group in Sarajevo as an independent consultant, and since then he has not been associated with ICG. Moreover, Mr Davies's article contains opinions that do not correspond with the analysis and

conclusions of the ICG.

In particular, Mr Davies's comment about the Nato-led forces in Bosnia are no longer applicable given the latest developments. Moreover, we disagree that "war criminals should be targeted whenever there is reasonably conclusive evidence that they continue to exercise power". Suspects indicted for war crimes must be arrested and surrendered to the Hague even if they no longer exercise power.

As for Mr Davies's analysis regarding "economic con-

ditionality", while it is a powerful and viable leverage to enforce compliance with commitments undertaken at Dayton, not all grants and loans for Bosnia's reconstruction have been disbursed to date with no conditions attached, and the impact of "economic conditionality" may not be as immediate as suggested.

Hrair Balian, director, ICG Bosnia Project, Obala Kulina Bana 29, Sarajevo BH, Bosnia

UK should play game

From Mr Tjerk E. Westerterp

Sir, I was very interested to read the criteria the UK government thinks must be complied with before the country could join Emu. In brief, for the UK to join Emu should be in the country's national interest.

I understand this argument. May I then take it that the UK government and the British parliament will accept that the other 14 nations of the European Union will decide, once the UK is ready to join Emu, whether the UK's decision will be in the national interest of each of its 14 partners in the EU and, in the common interest of the EU as a whole? What if the decision of only one of the 14 partners should be negative?

Are the British still understood to "play cricket"?

Tjerk E. Westerterp, (former Dutch secretary of state for foreign affairs, signatory of the Treaty for the UK accession to the European Community), Markwal 11A, NL 4851 EH Breda, The Netherlands

Not swayed over policy on prisons

From Mr Jack Straw MP

London

Sir, Philip Stephens's thoughtful article about prison numbers was marred by a wholly inaccurate claim that in opposition I had "mocked" my predecessor's decision to use a ship as a prison ("Labour in the dock", July 18). The reverse is the case. Far from being "swayed by pre-election populism", it was with my agreement that the previous government went ahead with this element of its plan

to cope with the rising prison population.

Again, contrary to the impression given by Mr Stephens, we did anticipate the fact of great challenges in the running of the prison service. We said that "the prison service now faces serious financial problems", and that "we will audit the resource available".

What we did not anticipate was how far the official pre-election projections under-estimated the actual rise in

the prison population since May. In April, the population was predicted to have risen by now by 900. In fact, it has risen by 2,400. It is this sharp and unprecedented increase, neither predicted nor anticipated by the previous government, which places the service under such pressure.

Jack Straw, home secretary, Home Office, Queen Anne's Gate, London SW1H 9AT, UK

Europa • Dominique Moïsi

The French contradiction

By taking a tougher attitude towards the US, France may endanger its European goal



French elites are dominated by two obsessions: the Maastricht criteria and the US. France wants to respect the first and to be respected by the second. Both objectives seem difficult to achieve, but the latter, maintaining a policy towards the US involving a mixture of defiance and confrontation, is more difficult than meeting the single currency criteria.

France's obsession with the US is nothing new, but it has been given a new lease of life lately. At the very moment when the end of the cold war has exposed as mere illusion France's pretence to be in the same category as the US in terms of power, Washington's behaviour - regularly combining aggression over trade with diplomatic unilateralism - has provoked a mixture of frustration and resentment in the French.

On both sides of the Atlantic, domestic political factors have had a negative influence. In the US the nationalist mood of Congress has reinforced the administration's tendency to act in its own self-interest. In France, the competition between the president and government has reinforced a hardening of France's position towards the US. How could a Gaullist president appear to be "soft" while a Socialist government was a model of firmness?

In its attempt to define a credible strategy towards the US, France is faced with an important contradiction. In security terms, Europe cannot be Europe without the US, a reality acknowledged by the French themselves.

In economic and trade terms, however, Europe can only be Europe through a mixture of co-operation and rivalry with the US. Here lies the problem: France's dream of speeding up the difficult process of creating a more integrated Europe by provoking a crisis with

Washington remains a nightmare for most Europeans. They do not want to have to choose between Paris and Washington, even though they may be frustrated by US behaviour.

France's recent tactics and strategy, therefore, may appear to harm - if not contradict - its proclaimed goals.

The failure of Paris and Washington to reach a compromise on the Europeanisation of Nato, which would have allowed a resumption of France's full participation in the integrated military alliance, was the result of bad diplomacy on both sides. The French asked the wrong question and the Americans gave the wrong answer. The French were probably too ambitious in asking for the southern regional command, and the Americans too evasive in their initial response: the perfect conditions for a diplomatic failure.

At the Madrid summit the Americans paid lip service to the French request for an enlargement of Nato that would have included Romania and Slovenia, along with the three central European countries - Hungary, the Czech Republic and Poland - approved by Washington. France's insistence on the inclusion of Romania was largely based on the

French government's wish to balance the German influence in central Europe with a Francophile eastern European country.

By giving up its goal, for now at least, to take part in the recreation of Nato, is France abandoning its previous strategy of "more Europe today as the condition for more Europe tomorrow"?

If France wishes to contribute to the creation of a Europe that is truly autonomous in the area of security, the first condition is that it has to move closer to the security options of its main European partners - that is, to be a full partner within the military structure of the Nato alliance. However, discouraged by the lack of flexibility in Washington or prevented from pursuing rapprochement for domestic reasons, the French have backed down on their earlier strategy.

There is another interpretation of the French attitude. If the French government, disappointed by the lack of progress in Europe on foreign policy and security matters, had reached the conclusion that there would not be "more Europe tomorrow" with regard to security and defence - at least in the foreseeable future - why should France today pay a price to the alliance?

If such an attitude exists, it reflects a false realism and short-term cynicism. It is only through Europe that France can stand up to the US, and Paris can only build coalitions at a European level if it displays European allegiance rather than traditional French singularity. France will be listened to only if it speaks convincingly in the name of Europe.

If France takes its European ambitions seriously, it cannot pursue a policy of "splendid isolation" toward the alliance which would place the country on the periphery somewhere between Russia and the Nato members.

Nor can it go on with a policy of confrontation encouraged by the tough Washington dialogue. In the same way that the US has defined a policy of "critical engagement" with China, France and Europe should build a policy of "constructive criticism" with regard to Washington. There are many areas in the world where the US would be more than happy to leave the initiative to the Europeans, for a combination of geographical, historical or cultural reasons.

Following the example of the General Agreement on Tariffs and Trade negotiations - where a strong and united Europe successfully struck a fair deal with the US - or the recent compromise between the European Commission and Boeing/McDonnell Douglas, Europe must define its areas of comparative advantage in advance. Such a policy would imply a different French attitude towards its European partners.

Would it be so "un-French" to expect a policy from Paris that would be at the same time more modest, flexible and patient? Or is the French national character incompatible with these qualities? What is at stake is the slow creation of an integrated Europe that would be able to work with the US as well as against it. Of course, it takes two to tango and the US has to play its part too.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of *Politique étrangère*. He writes here in a personal capacity.

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COMMENT & ANALYSIS

Chinks in the fortress

Japanese banks fear they will be swamped by foreign competition, but their concerns are overblown, says Gillian Tett

FINANCIAL TIMES

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Friday July 25 1997

The Bosnia problem

Bosnia is not just yesterday's problem. It is tempting to succumb to attention fatigue in relation to this Balkan crisis spot. In the absence of constant lurid headlines and TV pictures people may imagine that the very act of signing the Dayton peace accords somehow produced stability in the former Yugoslav republic.

Not so. Not only is that not true now: the situation could get far worse in a year's time when the probable withdrawal of the US contingent is likely to prompt a pull-out of most other peacekeeping troops in the Nato-led Stabilisation Force (SFOR). A revival of war would then bring to naught the major investment which Nato has made in Bosnia and on which the western alliance has since Dayton rebuilt its cohesion. A fiasco in Bosnia in 1998 could also give US senators second thoughts about enlarging Nato. To avoid such a fiasco, the coming 12 months therefore need to be put to the best possible use.

The present de facto partition of Bosnia into three ethnic communities for two political entities (the Muslim-Croat federation is counted as one) is unstable. In particular, the Muslims, the biggest of the communities and since Dayton rearmament, might reckon they would have little to lose by taking to the field again.

Prewar Bosnia cannot be recreated. The aim of Dayton is to stitch the communities back together with some common institutions and policies, giving them a stake in peace and a means of breaking down mistrust.

Mistrust, however, still runs very deep. Last year's elections have kept most of the respective

war leaders in place. More important, most of the war criminals indicted by the Hague tribunal are still at large. It is hardly surprising that few of the 750,000 displaced people inside Bosnia have returned home. This is why the effort to get war criminals to surrender for trial - voluntarily if possible, involuntarily if need be - must continue.

The new collective institutions, too, are a joke, only meeting to present an occasional facade to outsiders or when foreign aid is on the agenda. In May Nato tried to jog the process on, setting out a timetable for the delivery of closer co-operation between Bosnia's communities - on military data, appointing ambassadors, opening borders, redesigning flags and reconnecting the telephone system. Two months later, progress has been pitiful.

The biggest block to progress lies in the Bosnian Serb republic, which is increasingly split - geographically and politically - between President Biljana Plavsic in Banja Luka and the coterie in Pale led by war crime suspect Mr Radovan Karadzic. While hardly a Dayton dove, Mrs Plavsic seems to have an increasing local constituency, anxious to rebuild their city, pushing her towards international co-operation.

This is worth exploiting. The UK foreign secretary, Mr Robin Cook, is to visit Mrs Plavsic on his Bosnia trip next week, and this week the European Union, which has given almost no aid to the Bosnian Serbs, suggested channelling aid to Banja Luka. It may be that at last some Serbs are emerging who are susceptible to the carrot of aid, if not the stick of criticism.

Asian turmoil

Some outbursts from Dr Mahathir Mohamed are best taken with a shovel of salt. Earlier this week the Malaysian prime minister accused Mr George Soros, the US financier, of leading a campaign to impoverish poor countries. Opening the Association of South East Asian Nations summit in Kuala Lumpur yesterday, he widened the attack to all the "anarchists, self-serving rogues and international brigades" of the financial markets. Dr Mahathir's energies would be better employed in making the case for economic reform to his Asean partners.

The present bout of currency turmoil was set off by the depreciation of the Thai baht, followed by the Philippine peso. The chief causes were structural weaknesses, rather than any international conspiracy.

Thailand had combined a credit bubble, growing bad debt, and a large current account deficit with an unsustainable dollar peg. If the Thai authorities had taken the opportunity to start reforming the financial sector, the markets would have obviously done them a favour. Unfortunately, there has been little progress so far. The baht's continued slide reflects the markets' resulting concern.

Malaysia and Indonesia have sensibly allowed a greater degree of exchange rate flexibility and their economies are in a healthier state. The fact that both have come under attack reflects contagion as much as any underlying problem. This may be irritating for Dr Mahathir, but it is their current account deficits that leave them exposed. The threat of controls on capital flows might exacerbate the instability.

Instead of indulging in rhetoric, Mr Mahathir should take calmer counsel. This is unlikely to be the start of a serious crisis of confidence in Asian countries, which have stronger fiscal positions, higher savings, more manageable debt, and faster growth than all Latin American ones but Chile. As Mr Stanley Fischer, deputy managing director of the International Monetary Fund, rightly pointed out this week, the underlying adjustments needed in the Asian economies are far less onerous than in Mexico in 1994.

Instead of sabre-rattling, the affected governments should introduce the necessary macro-economic adjustments and structural reforms forthwith. They can then only wait for the return of confidence and stable economic growth.

A good bargain

Now it is up to the Scottish people. The government's devotion to white paper proposals for a new constitutional bargain between England and Scotland. The provision for a parliament in Edinburgh is as far-reaching as any constitutional change this century. The aim is not to undermine the 300-year-old Act of Union between the two countries but rather to update it.

It would be foolish to pretend that this will be an enterprise without pitfalls. Nor, if the parliament is established as planned in 1999, that there will not be conflict between Westminster and Edinburgh. The UK has become accustomed to unitary government. It will take some time for it to come to terms with decentralisation.

So there will be power struggles. By choosing to specify the powers reserved to Westminster rather than, as during the abortive attempt at devolution during the 1970s specifying the new parliament's powers in every detail, room has been left for troublesome shifts in the boundary between the two institutions.

The white paper's less-than-lucid prose on the new parliament's tax-varying authority also heralds complex arguments ahead - though it wisely

exempts savings and dividend income from the devolved power. Still more intricate complications could arise from the interaction of a UK-wide social security system and Scottish autonomy in local government. To point up such problems, however, is not to say, as do most of the critics of devolution, that the new parliament would put Scotland on the road to independence. In fact the white paper has a distinctly unionist flavour. Sovereignty devolved by Westminster, it stresses, is sovereignty retained. And from the outset the levers of economic management, defence, foreign and European policy will remain in UK hands.

Mr Blair's decision to cut the number of MPs that Scotland sends to Westminster carries a more important message: the new deal must be fair to England as well as to Scotland. That Labour will be the big loser from such a move also underlines Mr Blair's confidence that his party can win enough votes in England to retain power at Westminster. Doubtless there will be amendments to be made in the devolution legislation. But overall, this is a good bargain. It is hard to see why Scotland would reject it in September's referendum.

Ask a Japanese banker about the country's plans for "Big Bang" financial deregulation and the conversation may turn to tennis.

As Big Bang looms, some Japanese are drawing a parallel between Japanese financial markets and the famous British lawn tennis tournament at Wimbledon. The 1986 British Big Bang reforms, so the analogy goes, made London a leading financial centre. But it turned the City into the financial equivalent of Wimbledon, a British-staged tournament where British players struggle to compete.

Japan is now planning its own Big Bang to make its markets globally competitive, but some are concerned that it will face a foreign invasion - and end up seeing foreigners scooping up the financial prizes.

Foreign competitors are certainly gathering. Last week Swiss Bank Corporation announced a strategic alliance with Japan's Long Term Credit Bank (SBC). Japanese investment banking operations will merge with LTCB's securities affiliate in the first deal of its type.

A few days later the US group Smith Barney announced a more modest joint venture with Nikko, Japan's third largest securities company. Bankers Trust of the US and Barclays, the UK bank, have also started collaborating with Japanese partners. Dozens of other western companies are now scrambling to boost their presence.

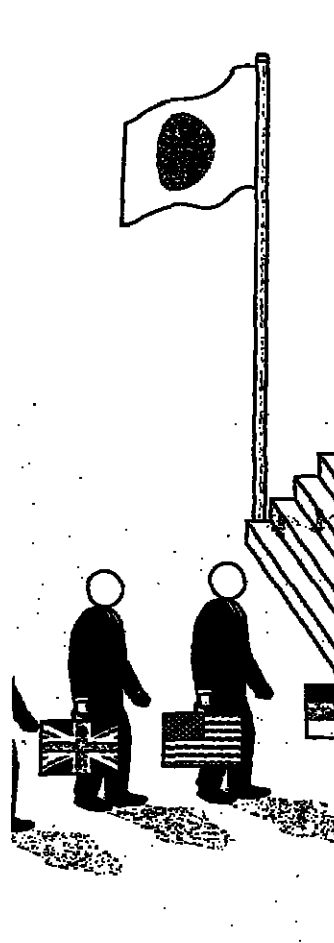
"We see foreigners coming here now," says a senior Japanese banker. "And so of course we are wondering if this means we will face a Wimbledon scenario." Such fears are overblown. Though Big Bang is certainly attracting new foreign groups to Japan, few are likely to find it an easy ride. Japanese banks are unlikely to lose their market share without a fight.

Recent deals like the SBC-LTCB one provide signs of the modernisation under way in Japan," says Mr Thierry Porté, president of US investment bank Morgan Stanley. "But there is a danger that [foreign] groups are underestimating the degree of difficulty in operating here and the pace at which certain things will change."

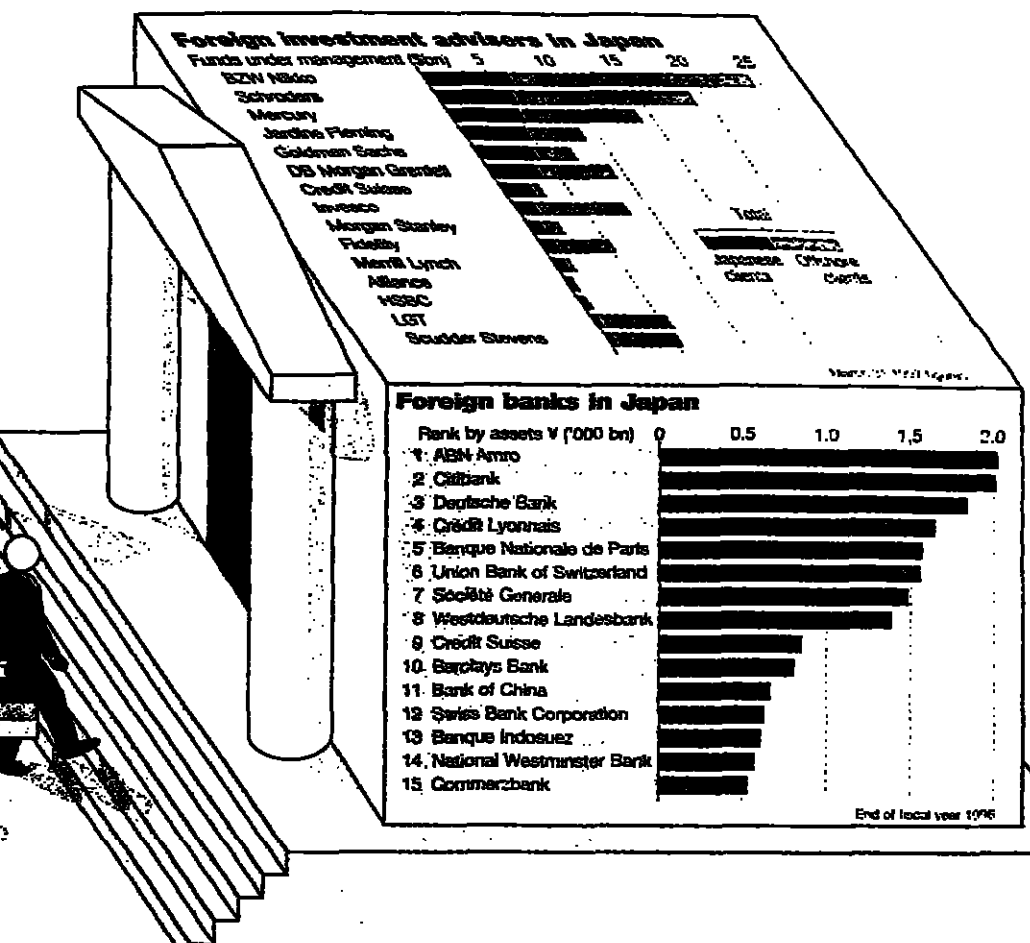
Recent history provides a reason for caution. Until the 1980s, foreign financial groups were largely excluded. The financial system set up in the post-war period was built around the national goal of channelling savings to rebuild domestic industry. Japanese banks maintained tight links with business through cross-shareholdings and competition was stifled through intense regulation.

In the 1980s, some chinks appeared in this fortress. Western companies were allowed to take seats on the Tokyo Stock Exchange and over a dozen rushed in to build up cross-border investment banking operations. These businesses expanded during the 1980s, but some later scaled back their ambitions when the bubble burst and profits were squeezed.

Further change is afoot. Foreign brokerages have recently increased their business on the Tokyo stock exchange. In June they accounted for about 27.4 per cent of the market, 10 percentage



Sources: Cusack & Company, JSIA, JITA, IPMS



Sources: Cusack & Company, JSIA, JITA, IPMS

Sources: Cusack & Company, JSIA, JITA, IPMS

points higher than a year ago. Foreign fund managers have benefited from the recent relaxation of some pension fund rules. Though they handle a mere 3 per cent of all local pension fund money, last year they doubled the amount of funds under management to ¥7,270bn (\$63.21bn).

Big Bang will open the door to foreign entrants still further. Over the next five years, the government plans to remove a layer of financial regulations in an effort to spur competition. Although the proposed reforms do not make any concrete pledges about foreign market access, they should lead to opportunities for non-Japanese groups.

A growing number of Japanese officials accept that greater foreign penetration is an inevitable - albeit to them unattractive - cost of making Tokyo more competitive.

The SBC alliance is instructive. If all the planned elements of the SBC-LTCB deal are put into place - including a projected cross-shareholding and the raising of fresh capital by LTCB - then SBC could end up with about 7 per cent of LTCB's shares. This would be the highest stake a foreign group has owned in a big bank.

"This shows that the Ministry of Finance is now prepared to tolerate a foreign group taking a large stake in a Japanese bank," says Mr Brian Waterhouse of HSBC James Capel.

Big Bang will also play to the competitive strengths of foreign groups. Japan's arcane regulations have stifled the development of many sophisticated financial products, such as over-the-counter derivatives and advanced forms of mutual funds. The government now wants to introduce these as part of its deregulation plan, but most Japanese

Sources: Cusack & Company, JSIA, JITA, IPMS

companies lack the skills to offer such complex products. In theory, this could create a huge business opportunity for foreign groups. Most foreign financial business has been of a cross-border nature until now. But Big Bang could allow foreign companies to win new domestic corporate clients.

Goldman Sachs, for example, is one of many banks now eyeing the securitisation market. Foreign groups may also be able to tap into Japan's estimated ¥1,200,000 million worth of personal assets.

Fidelity of the US is also keen to sell mutual funds to Japanese retail clients.

To crack the market, foreign groups need to solve one fundamental problem: how to reach Japanese corporate and domestic clients. They have three options.

One is to operate independently. This is the strategy that some foreign groups have used successfully. Foreign fund man-

Sources: Cusack & Company, JSIA, JITA, IPMS

agers, such as Schroders and Mercury Asset Management, have built up their Japanese corporate pension fund business largely on their own.

But operating independently is not easy. In the retail sector, building an effective independent distribution network would be costly. In the corporate sector, most Japanese companies are already tightly intertwined in long-standing relationships with Japanese banks and brokers. Foreign entrants could struggle to wrestle business away from their Japanese rivals.

"Tokyo is very different from London," says Mr Hideo Ishihara, chairman of Goldman Sachs in Japan. "London is a cross-border market, but Tokyo is a national and domestic market. I do not think you will see Wimbledon scenario here."

An alternative option for a foreign group might be to purchase a Japanese financial group, along with its client base. Some companies have tried this on a small scale: GE Capital, the US financial services group, has bought two small local consumer credit companies.

But purchasing a big Japanese bank or broker, many of which are over-staffed and weighed down with bad loans, would be a daunting proposition. Many are also prohibitively expensive. Though LTCB is one of the cheaper big Japanese banks, purchasing 7 per cent of its shares could cost SBC around \$55m at last week's prices.

SBC says it has no intention of purchasing the whole of LTCB. But some of SBC's rivals question how even this limited venture will be made to pay. And buying an entire bank would be even harder to justify to Anglo-Saxon-style shareholders. As one western banker says: "Japan is

not the easy profit ride it might seem. The payback period on any investment will be very long."

This leaves most foreign groups looking at a third option: forming loose alliances or joint ventures with local groups. The idea of teaming up a Japanese company's distribution network with the financial skills of western groups has an attractive business logic.

But even this route is not simple. Foreign groups have attempted loose alliances with Japanese partners over the past decade, such as Fidelity's collaboration with Mitsubishi Bank. Few have been entirely successful, partly because Japanese and western management style is sharply different.

"There are very difficult to manage," says one Japanese banker. "The problem is that if you have a disagreement no one has ultimate responsibility."

The current climate creates an added reason for distrust. Many Japanese groups fear that western partners may use alliances simply to poach their best clients. Some western bankers, by contrast, suspect the Japanese want to use alliances to steal their financial expertise.

"Some Japanese companies seem to want to use alliances as a short-term tactic to learn our skills to compete with us later," says a European fund manager. "It's a bit like the Japanese manufacturers a few decades ago."

These problems will not halt the flurry of alliances with foreign banks. Neither will they prevent some foreign groups from carving out profitable business niches as a result of Big Bang. But the likelihood of foreign banks making a clean sweep of the financial prizes is slimmer than the chance of a British tennis player winning Wimbledon.

OBSERVER

Aids aide decamps

Japan's health ministry still can't seem to get a grip on its Aids policy, after weathering the scandal over its failure to stop distribution of HIV-contaminated blood products in the late 1980s - more than 2,000 haemophiliacs became infected. The ministry has now had to fire Aida Nakajima as chairman of the government's main advisory panel on Aids after his extraordinary performance at a panel discussion on a proposal to provide free medical care for terminal Aids patients.

"Spending public money on Aids treatment is like throwing money into the garbage," Nakajima, a professor at one of Japan's top medical schools told the audience, including many sufferers. As colleagues tried to shut him up, he went on: "Aids treatment is extremely expensive. It's the responsibility of Aids sufferers to stop further spread of the virus."

The ministry hasn't said whether Nakajima would keep his other government advisory job, as chairman of a panel on assistance to the handicapped, but Japan's media doesn't seem in the mood to let officials off the hook. In a front-page commentary, leading newspaper Asahi Shimbun questioned the

ministry's whole attitude to sufferers. "The case is rather symbolic," it fumed. "Aids patients often face cold eyes."

Asean values

Philippines undersecretary for foreign affairs Roberto Severino is likely to bring some much-needed vigour to the Association of Southeast Asian Nations when he becomes its secretary-general next year. Chosen by Asean foreign ministers yesterday, Severino, 61, a career ministry official, replaces Ajit Singh, a Malaysian, known better for his skills as a golfer than an administrator. Admittedly, golf is Asean's official sport, but the Jakarta-based Asean secretariat was a colorful institution under Singh's five-year tenure. He failed to beef up its economic role while trade matters grew in importance, and was ineffective in dealing with the media as more international interest was focused on Asean.

Severino on the other hand is a skilled handler - some would say manipulator - of the media. He also knows how to live up to a bureaucracy: as consul-general in Houston more than a decade ago he led a rebellion of Filipino diplomats against the dictator Ferdinand Marcos. And he knows one of Asean's most pressing problems inside

out. In addition to being responsible for Asean affairs at the Philippine foreign ministry, he's been point man in his government's conflict with China in the South China Sea.

Arnault's about

LVMH boss Bernard Arnault was in an unusual position for a captain of French industry yesterday - preaching to London fund managers on the merits of shareholder value. He was touring City institutions as part of his campaign to block the GrandMet-Guinness merger.

The austere Arnault is a graduate of the swanky Ecole Polytechnique, though not many of his *grande école* classmates cut their commercial teeth peddling holiday homes in Florida. Thirteen years ago, the French government picked the young, unknown property developer to rescue Bousac textiles - an unlikely and nearly bankrupt mix of Pseudocoe nappies and Dior frocks.

The friendship of establishment figures like Lazard Frères Exer Antoine Bernheim has helped Arnault along the way - enabling him to get his foot in the door at LVMH in the first place. But, all in all, Arnault, now 48, can claim to have got to the top through flair rather than patronage. With the French adversary

stealing their Anglo-Saxon clothes, it'll be interesting to see how GrandMet and Guinness respond. Francophile GrandMet chairman George Bull has one unexpected card up his sleeve; his mother was a member of the Hennessy cognac dynasty.

Squeezed in

Another California marvel has won international recognition. The Orange Crush freeway interchange just south of Los Angeles has entered the Guinness Book of Records as the world's most complex piece of road. It's a place of fumes and frustration where three busy freeways converge in a blur of 66 lanes woven on and around a jumble of 13 elevated sections and bridges, negotiated by an estimated 630,000 cars, trucks and buses a day.

"It's a great accomplishment," said the state transport authority. Whether it meant getting into the book or out of the junction wasn't made clear.

Close harmony

French finance minister Dominique Strauss-Kahn and his German counterpart Theo Waigel meet at Bayreuth today for some high policy and grand opera. Observer wonders what the tenor of their talks will be.

Financial Times

100 years ago

Bucket-Shop Firms
It is very significant that the representatives of bucket-shop firms are generally "out" and leave notices attached to the doors of their offices to the effect that messages or letters should be left in the letter-box. Two of these new firms to which we have recently called attention are of this retiring disposition. No doubt they were both absent manipulating the markets very hard; but speculating, or pretending to speculate, with other people's money ought surely to pay them well enough to enable them to keep an office-boy apiece.

50 years ago

British Film Quotas
An Amendment of the Cinematograph Act is expected during the next Parliamentary session. The object will be to provide inducement for the production of a larger number of British films. British picture theatres are obliged to rent British films up to a certain percentage of the total length of the films shown. It is assumed quotas will no longer refer to the length of films rented, but to their cost of production. Owing to the high cost of American films, this practice should secure for good British films a high percentage of exhibiting time.

Troops sent in after bitter by-election

Five ANC members killed in South Africa

By Roger Matthews
in Johannesburg

Army units and police were drafted in to South Africa's KwaZulu-Natal province yesterday following an upsurge of political violence in which five members of the African National Congress were murdered.

The dead, all of whom were shot through the head, included two ANC councillors who had been elected in a bitterly fought by-election on Sunday. The killings are a setback for rising hopes of a solution to the conflict which has affected the province for more than 15 years.

Hundreds of angry ANC demonstrators marched yesterday to police headquarters at Richmond calling for action against the security forces. This followed accusations by ANC leaders that "third force" units within the police had carried out the killings.

In the past the ANC has linked "third force" activities

with the Inkatha Freedom party, the mainly Zulu party with a majority in the provincial parliament and headed by Mr Mangosuthu Butheleszi. The ANC said police had been ordered to withdraw less than an hour before the attack.

The murders also cast a shadow over efforts to create an opposition party to challenge the ANC in the 1999 general election. The Richmond by-election, in which five seats were contested, had been called after the ANC expelled Mr Sifiso Nkabinde, the local party leader, for being a police spy during the apartheid era. Mr Nkabinde's expulsion triggered resignations by nine other ANC councillors. One, who refused to resign, was

Mr Nkabinde, and those who quit in sympathy, later joined the new opposition group headed by Mr Bantu Holomisa, a former deputy minister and military leader of the old Transkei homeland, who was also expelled from the ANC last

year. Mr Holomisa is planning to join forces with Mr Roelf Meyer, former secretary general of Mr F W de Klerk's National party. They will launch a party this year in what could be the most important political realignment since the 1984 general election.

The Richmond by-election, the first electoral test for Mr Holomisa's National Consultative Forum, resulted in an overwhelming victory for the ANC candidates, among them two of the murdered men. The ANC hailed the win as a triumph and said it demonstrated that Mr Holomisa's organisation existed "in the media, but not in reality". A party statement said the vote was "a defeat for political backwardness and hushery".

Mr Meyer, who earned praise from President Nelson Mandela for his role in producing the country's new constitution, said yesterday he would never serve in a political movement which included perpetrators of violence.

Research finds free range hens red in beak and claw

By Maggie Urry in London

The life of a battery hen may not be a happy one, but free range hens suffer too, according to a report on the welfare of laying hens by the UK Farm Animal Welfare Council.

Battery cages "arguably cause hens frustration and suffering" and should be phased out over the long term, the report says. But that should not happen until welfare problems in other environments had been solved.

Professor Sir Colin Speeding, chairman of the FAWC, an advisory body funded by the UK agriculture ministry, said: "At the moment, we do not have a commercial alternative that is satisfactory from a welfare point of view."

The main problem among hens in open environments was feather pecking and cannibalism. This was natural behaviour, he said, adding: "Hens respond to total freedom no better than humans."

The only way to prevent such anti-social activity was to trim hens' beaks. Sir Colin said: "Beak trimming is essential in free range systems. We're against beak trimming in principle." He said the pecking problem "doesn't happen much in battery cages".

The report said a ban on beak trimming in Sweden meant a decision to "ban battery cages by 1999 is likely to prove very difficult to achieve". The report was condemned by Compassion in World Farming, an animal welfare lobby group, as "a mealy-mouthed let-down for the hens."

In the short term, the study recommended cage sizes be increased by a third. Sir Colin said: "The most unsatisfactory feature [of battery cages] is the limited space. It is a severe limitation on the expression of normal behaviour. They can't run about and flap their wings."

Mr Elliot Morley, the minister responsible for animal welfare, said the UK would push for an increase in minimum cage sizes in talks with European farm ministers.

The British Egg Industry Council says larger cages would cost the industry £100m (£167m), excluding the cost of extra land and buildings. They would also increase running costs by 2p per dozen birds.

The study called for research to find out why hens became more aggressive when they had more space. Also, researchers should look at breeding less aggressive hens. A compromise might be "enriched" cages with perches and even the chance for hens to build nests. No mention was made of swings, mirrors or little bells.

THE LEX COLUMN

Nimble nifties

Valuations are frothy, but markets are rising. What do you do? Answer - stay invested, but look for safety. Enter the "nifties" - liquid, large-capitalisation, mostly international companies - where most of the recent stock market gains have been concentrated. The phenomenon, first evident in the US and Japan, has migrated to Europe where markets are enjoying their best year since the early 1970s. Figures from BZW show that over the past 12 months Europe's 100 largest companies have risen by 72 per cent, compared with a 5 per cent rise for a small company index.

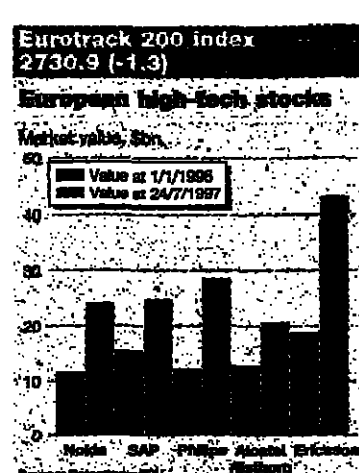
European markets are being driven by a combination of sound fundamentals, restructuring hopes and currency weakness. But the big cap/small cap divide has its roots in safety: large companies offer the trading liquidity which allows for a quicker and cheaper exit in falling markets. Neophyte foreign investors and fund managers wanting to protect their tails also take refuge in size. And further bolstering the trend is the increasing indexation of fund management, which draws money into the largest stocks.

The irony, of course, is that the very risk aversion which underpins the nifty phenomenon is causing a dangerous bubble. It may be that the diversity of multinationals will offer some protection when markets turn down, but the nifty factor has ensured that they will be falling from a very dizzy height.

Ericsson

There are few niftier sectors in Europe than the high-tech one, and few niftier high-tech stocks than Ericsson. The Swedish telecoms group's share price has nearly tripled since the start of last year in local currency and more than doubled in dollars. Yesterday's first-half results show why. Within a strong overall performance, Ericsson managed to increase sales of mobile phones by over 100 per cent.

The group has long had a lead in the supply of infrastructure for mobile phone systems - holding a 35-40 per cent global market share. In recent years it has also made a strong push on the handset front, increasing its market share to 16 per cent from only 12 per cent last year. This is largely due to its strength in digital technology. Motorola, which has been slow to launch digital products, has been the big loser. Moreover, the long-expected threat from cheap Far East-



ern manufacturers has been slow to materialise. As a result, Ericsson has not only enjoyed increased market penetration, but suffered surprisingly little price erosion. There is still plenty of growth in the mobile market: Ericsson itself forecasts 500m users worldwide by 2001 compared with 160m now. Such penetration will almost certainly require substantial price-cutting and probably involve Ericsson surrendering market share. But with several years' premium growth virtually assured, a rating of nearly 30 times next year's earnings does not look expensive.

GMG/LVMH

The Bernard Arnault show is in town, and the music has already become less discordant. Under his variation on the Guinness/Grand Metropolitan merger, Moët Hennessy would be added to the pot and Burger King, Pillsbury and Guinness Brewing poured out. Mr Arnault would then gain effective control of a giant spirits company and get a disproportionate share of the resultant savings. This special offer was unavailable to anyone else, and was naturally unpopular. So he now says he will take an equal share in all four businesses, if that is what investors want.

This would make his tale of £3.2bn (£5.34bn) of additional value irresistible if the numbers held up. They do not. LVMH reckons that £130m of annual cost savings and revenue enhancement is worth £1.6m. But if you take off tax, and apply a generous price/earnings multiple of 14, it is only £1.25bn. A discounted cashflow valuation at a net discount rate of 8 per cent gets

you to £1.1bn. And there are restructuring costs to subtract. A deal still looks worthwhile, but it is not quite as compelling. Then there is the removal of a £1.6bn conglomerate discount by demerging three businesses. Once Burger King and Pillsbury switch to US accounting standards, even a £1bn gap. Mr Arnault assumes there is no tax bill, whereas without years of studious preparation a bill of more than £1bn would be likely. There are numerous UK investors who would have to sell new US shares immediately - they would get a lousy price. And then there is the thorny issue of how much M&H is worth. Both sides are becoming more flexible, but we are still a long way from a mutually beneficial deal.

Arbitrageurs

To many, arbitrageurs are the financial equivalent of hyenas - laughing scavengers that prey on the wounded. So when British Telecom's merger with MCI hit a rough patch earlier this month, there was much Schadenfreude. Arbs, who had been buying MCI stock and shorting BT shares to exploit the discrepancy between their valuations, are now sitting on huge paper losses. Serves them right for trying to make a quick buck was a common attitude.

But like hyenas, arbs are much maligned. Any investor can arbitrage price discrepancies like BT/MCI, Guinness/GrandMet or Bayerische Vereinsbank/Bayerische Hypo-Bank. But few are prepared to run the risk. And the BT/MCI tale shows that arbs do run risks. Though most of the time they can lock in good profits, they can get badly wounded. In a sense, they are rather like reinsurers: taking on risks others shy from.

Arbs also bring valuable information into the market. Because they sometimes take individual positions of \$100m or more, they have the incentive and funds to do their homework thoroughly. For example, if they need to form a view on whether BT has the legal right to pull out of the MCI deal, they will commission a specialist legal opinion. Think of the arb's role as participating in the big kill and then tidying up after - just like the hyena.

Additional Lex comment on Scottish devolution, Page 29

Chernomyrdin urges curbs on Russian monopolies

By Chrystie Freeland
in Moscow

Mr Victor Chernomyrdin, the Russian prime minister often viewed as the grey patron of the country's Soviet-era industrial giants, urged his cabinet yesterday to pursue a bold reformist programme.

The former Soviet enterprise director called on ministers to restrict the power of Russia's natural monopolies, force insolvent companies into bankruptcy and create a more favourable environment for small business development.

To ordinary Russians, grown cynical of official promises after a decade of nearly unrelenting economic decline, Mr Chernomyrdin's promises are unlikely to sound convincing. But his radical speech is the clearest public signal yet that, at least on the surface, he has been won over to the market vision of Mr Anatoly Chubais and Mr Boris Nemtsov, his two young reformist deputies.

His new enthusiasm for the

market is an important victory for the reform camp, which has devoted much of its energy in the past few months to curbing the power of Gazprom, Russia's natural gas monopolist, which was once run by the prime minister and had benefited from his support.

Mr Chernomyrdin did not flinch from including the once sacrosanct gas producer in the list of companies that must be exposed to competition. "We all know that any market system is based on competition," he said. "The purpose of all our activities is to develop competition in the sectors of the natural monopolies."

The prime minister - sometimes painted as a behind-the-scenes adversary of Russia's more radical reformers - also scolded Mr Pyotr Mostovoi, head of the federal bankruptcy agency, and Mr Alfred Kokh, his privatisation chief, for not pursuing change boldly enough in these sensitive areas.

While some observers dis-

missed his apparent market conversion as a political ploy meant to disguise the continued immense power of Russia's entrenched Soviet-era bureaucrats and industrial bosses, his forceful call for tough reforms is a sign of the new political ethos which has taken hold of the country at the highest levels. Setting the tone is President Boris Yeltsin, who continues to dominate the country's political life even as he holidays in the provinces.

Mr Yeltsin, who has strongly backed the two young deputy prime ministers, this week signed a series of reformist decrees, including measures aimed at alleviating chronic delays in the payment of state wages, clamping down on tax evaders and liberalising gold exports.

Mr Chernomyrdin's increased enthusiasm for reforms may also be motivated by the growing consensus among economists that Russia is at a turning point between growth and stagnation.

Mobile phones boost Ericsson shares

Continued from Page 1

boosted earnings by about SKr500m. Group sales were SKr72.2bn, against SKr50bn. Order bookings rose from SKr63.3bn to SKr87.8bn. Earnings per share increased from SKr3.06 to SKr4.23. Turnover

in the mobile systems division, which supplies the infrastructure for cellular services, rose from SKr23.5bn to SKr30.1bn.

Sales at the Infocom Systems division, created last year by the merger of Ericsson's core fixed network systems operations with data commun-

cations and multimedia networks, rose from SKr15.9bn to SKr21.5bn. Mr Ramqvist said profitability in the division remained unsatisfactory as it had only managed to break even in the first half. However he expected it to post a full-year profit.

FT WEATHER GUIDE

Europe today

Much of the Mediterranean will be hot and sunny with sea breezes in the coastal areas. It will become cloudy over the high ground in Italy and northern Greece with thunderstorms breaking out by evening. The Pyrenees may have showers.

Southern France should be dry with warm sun, but a front will bring a threat of drizzly rain to the north. Much of central and eastern Europe, including southern and eastern Scandinavia, will be warm but unsettled with showers and local thunderstorms. The far north-east will be mainly dry and bright.

Five-day forecast

Scandinavia and eastern Europe will be unsettled. Central and western Europe will be showery over the weekend, but conditions should become settled next week. The Mediterranean will be hot and sunny. The Spanish interior will be very hot. This will set off thunderstorms over the mountains.

TODAY'S TEMPERATURES

Situation at midday. Temperatures maximum for day. Forecasts by PA WeatherCentre

Location	Temp	Location	Temp	Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	31	Caracas	32	Faro	31	Madrid	33	Rangoon	31
Algiers	29	Cebu	31	Frankfurt	21	Manila	29	Reykjavik	15
Amsterdam	20	Delhi	31	Glasgow	18	Moscow	21	Rome	26
Athens	35	Dubai	31	Hamburg	19	Mumbai	30	S. Francisco	22
Bangkok	32	Durban	28	Heidelberg	20	Nairobi	25	Seoul	28
Bombay	32	Edinburgh	15	Hong Kong	28	Paris	25	Singapore	31
Buenos Aires	28	Geneva	21	Jakarta	31	Perth	22	Sydney	24
Cairo	31	Harare	28	Kuala Lumpur	31	Port of Spain	28	Taipei	28
Cape Town	28	London	21	Lima	28	San Jose	28	Tokyo	29
		Luxembourg	21	Lisbon	28	Sao Paulo	28	Toronto	21
		Madrid	33	Los Angeles	28	Shanghai	31	Vancouver	18
		Mexico City	28	Managua	28	Singapore	31	Wellington	12
		Montevideo	28	Manila	29	Sydney	24	Winnipeg	12
		Moscow	21	Medan	28	Taipei	28	Zurich	20
		Mumbai	30	Manila	29	Tokyo	29		
		Nairobi	25	Manila	29	Toronto	21		
		Paris	25	Manila	29	Vancouver	18		
		Perth	22	Manila	29	Wellington	12		
		Port of Spain	28	Manila	29	Winnipeg	12		
		San Jose	28	Manila	29	Zurich	20		
		Sao Paulo	28	Manila	29				
		Shanghai	31	Manila	29				
		Singapore	31	Manila	29				
		Sydney	24	Manila	29				
		Taipei	28	Manila	29				
		Tokyo	29	Manila	29				
		Toronto	21	Manila	29				
		Vancouver	18	Manila	29				
		Wellington	12	Manila	29				
		Winnipeg	12	Manila	29				
		Zurich	20	Manila	29				

No global airline has a younger fleet.

Lufthansa

Where exactly do you stand on the Internet? If you're running a small or medium-sized business or a department within a larger organisation, you may be less than sure.

On the other hand, if someone offered you an easy and immediate way to share information more effectively and productively than ever before, you would be sceptical but interested. Right? Well that's exactly what you get from an Intranet, as well as the advantage of being able to start working the Web straightaway. Or whenever you're ready for it.

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FINANCIAL TIMES COMPANIES & MARKETS

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Week 30

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IN BRIEF

MAS voices fears on weak currency

Malaysian Airline System, the national flag-carrier, became one of the first Malaysian companies to signal that the recent currency depreciation may affect its earnings. Mr Tajudin Ramli, chairman, said he was concerned that the fall of the ringgit, Malaysia's currency, would increase the cost of fuel, which is bought in US dollars.

Verobank rises 15% in first half
Bayerische Vereinsbank, which is merging with another Munich-based bank to form Germany's second-biggest banking group, announced a 15 per cent rise in first-half operating profits to DM766m (\$425.5m) after risk provisions. Page 26

Brazilian Budweiser venture blocked
Anheuser-Busch of the US, the world's largest brewer, and Antarctica, the second-largest Brazilian brewery, have been told by Brazil's competition body to unwind a joint venture to distribute Budweiser beer in the country. Page 24

Commerzbank rises 25% to DM1.65bn
Commerzbank, the German bank, reported a sharp rise in profits for the first six months. Helped by rises in interest and commission income, pre-tax profits were 25 per cent higher at DM1.65bn (\$910m). Page 26

Kingfisher forced to admit to talks
Kingfisher, the UK retail group, was forced by the Paris stock exchange to disclose it is in talks that could lead to a £200m (\$324m) bid for BUT, a French electrical and furniture chain. Page 23

Grupo Televisa pushes higher
Grupo Televisa, the Mexican media group, posted a big increase in second-quarter sales and profits. Net profits for the quarter were 4.9bn pesos (\$625m), compared with a loss of 280m pesos last time. Page 24

Hong Kong hotels group disappoints
Hongkong and Shanghai Hotels, owner of the Peninsula hotel in Hong Kong, disappointed analysts with a 5 per cent decline in half-year net profits. Page 27

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Chief price changes yesterday

FRANKFURT (DEM)	PARIS (FRF)
Riese	238 + 5.50
Alcatel	56.50 + 1.10
SGS, Canon	250 + 7
Philips	250 + 7
Alcatel	470 - 23
Ray Vasek	102.50 - 12.50
Linde	1285 - 80
NEW YORK (\$)	PARIS (FRF)
Alcatel	208 + 23
Alcatel	225 + 23
Alcatel	241 + 14
Alcatel	311 + 29
Alcatel	424 + 48
LONDON (Pence)	PARIS (FRF)
Riese	77 + 5
Alcatel	135 + 20
Alcatel	71 + 10
Alcatel	47 + 4
Alcatel	15 - 8
Alcatel	59 + 5
TORONTO (C\$)	PARIS (FRF)
Alcatel	6.05 + 0.05
Alcatel	54.25 + 1.20
Alcatel	3.00 - 0.60
Alcatel	1.75 - 0.50
Alcatel	5.50 - 0.70

New York & Toronto prices at 12.30.

LVMH chief seeks to persuade investors

Arnault says three-way merger with drink groups will add \$217m to profits



Bernard Arnault in London to talk to institutional investors

By David Blackwell in London

LVMH, the French luxury goods group chaired by Mr Bernard Arnault, yesterday said its plan for a drinks merger with Guinness and Grand Metropolitan would add \$130m (\$217m) to the combined profits of the new group.

The announcement came as Mr Arnault arrived in London for meetings with institutional investors. He aims to persuade them that Guinness and GrandMet should abandon their £24m merger plan and adopt his three-way proposal. The French group estimated

that \$55m would come from cost savings above the £175m identified in the UK groups' merger proposal.

A further \$55m of additional annual operating profit would come from adding the brands of Moët Hennessy, the LVMH subsidiary, to those of Guinness's United Distillers (UD) and GrandMet's International Distillers and Vintners (IDV).

Mr Arnault, who resigned as a Guinness director on Monday, said yesterday he had always argued that the brewing side of the UK drinks group should be demerged. But joining up with GrandMet

added the Burger King fast-food outlets and Pillsbury food business to the conglomerate.

"I see no reason why they should be more successful together than separate," said Mr Arnault, who wants to see the food and brewing businesses demerged.

Analysts said the savings figures announced yesterday for the three-way drinks merger were at the top end of estimates. "Mr Arnault may be right, but it is a very optimistic prediction," said one.

Institutional investors - many of which will not see Mr Arnault until next week - also

said they would like to see full justification for the figures.

LVMH said the additional cost savings would come from closer integration of distribution centres of Moët Hennessy, UD, their joint ventures and IDV. More savings would come from streamlining regional and head offices.

The three-way merger would create the world's leading drinks company, said LVMH, with pro forma 1996-98 sales of \$7.4bn. The group would have an "unrivalled" distribution network and would be a market leader in five of the six categories of premium drinks.

Both institutions and analysts yesterday accepted the strategic case for adding Moët Hennessy to UD and IDV. The main sticking point, one fund manager suggested, was that Mr Arnault "wants more than his fair share of the spoils - to the detriment of other shareholders".

Mr Arnault said he was in London to listen and to try to find out what investors thought of his proposition. "If they think it needs amending then we will do it."

Lex, Page 22
Charm offensive, Page 29

Better than expected second quarter results vindicate chairman

Philips profits surge as all divisions perform

By Barbara Smit in Eindhoven

Philips yesterday revealed a surge in profits in the second quarter, reinforcing investors' confidence in the tough approach of Mr Cor Boonstra, the Dutch electronics group's new chairman.

The rise was much higher than predicted. Philips stressed that it reflected improvements across nearly all its activities.

Boosted by the increased value of dollar earnings in guilders terms, net profits in the quarter reached F1747m (\$964m) compared with a loss of F1450m in the same period last year, when the figure was depressed by restructuring.

The strong results were partly attributed to the company's withdrawal from Grundig, the troubled German electronics group, and the divestment of several loss-making units in line with Mr Boonstra's promise to purge the "bleeders" from the organisation.

Mr Dudley Eustace, Philips vice-president, said the company had already handled about half of these "problem children". Nine other under-performing units and several more smaller activities would be divested in the near future.

"This is an amazing performance," said Mr Eric de Graaf, Philips analyst at ING Barings in Amsterdam. "In the last

years there has always been at least one division to mess up the results, but not this time. The only small disappointment is the modest result of consumer products."

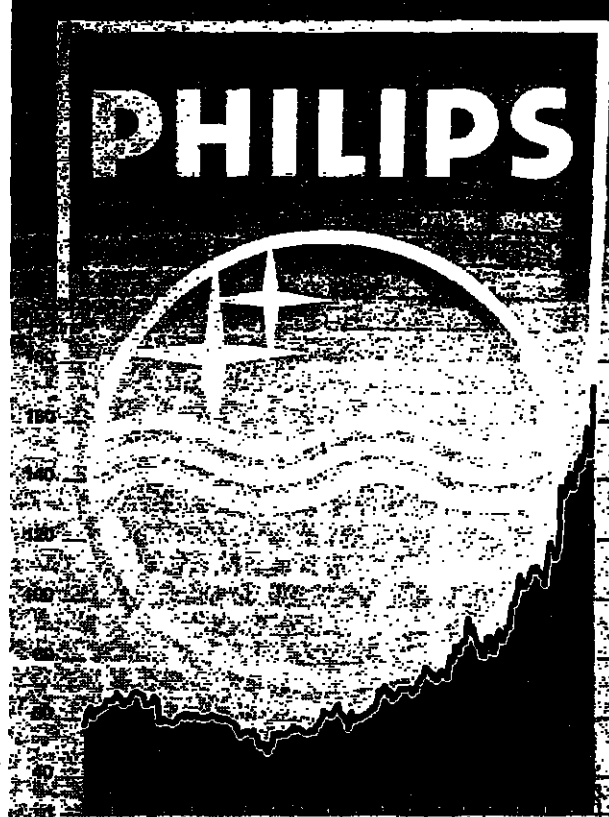
Philips said the dip in operating profits from consumer products, from F1206m in the first quarter to F162m in the second, was caused by marketing costs for product launches in the US and a large advertising campaign to familiarise Americans with the brand.

"This reflects a well thought-out group policy to invest primarily in products that are truly promising and to strengthen Philips' position in the United States," said Mr Nimrod Schwarzmann, Philips analyst at James Capel in London. "These temporary expenses will bear fruit in time."

Other analysts said they were pleased with the earnings of the components and semiconductor business, with operating profits rising from F1420m in the first quarter to F1630m. Mr Jan Hommen, chief financial officer, said price erosion had almost come to a halt in the second quarter and demand was strong.

However the mobile phones unit reported deepening losses because the much-awaited introduction of the ultra-light, Genie model had to be postponed. Ironically, the group

Investors welcome tough approach



has often described this unit as the epitome of the "new Philips" with fast product launches and sharp marketing.

Though it was late entering the market, Philips wants to rank as the world's third largest player in mobile phones by the turn of the century. Last month it sealed a joint venture with Lucent Technologies in the US to gain faster access to the US market. Despite the delay of the Genie launch,

Philips is still confident the unit will become profitable in the last quarter of this year.

While Mr Boonstra has persistently refused to discuss the possibility of the company's break-up, Mr Hommen said this option may turn out to be "a good alternative" if it added to the creation of shareholder value.

Philips shares rose by 5.6 per cent in Amsterdam from F1162.10 to F1171.30.

Kodak to step up attack on overhead costs

By Richard Waters in New York

Eastman Kodak is to step up its attack on overhead costs to put its earnings back on a growth path after recent disappointments, according to Mr George Fisher, chairman.

Mr Fisher said the company would not scale back any of its ambitious long-term investment plans, despite Wall Street's concerns over the delays and costs that have afflicted some of its new digital and other products.

The Kodak chairman was speaking in an interview a week after the company produced its second quarterly earnings disappointment this year. This has prompted questions on Wall Street about whether the recovery under Mr Fisher, who was brought in to turn Kodak around in late 1993, had run out of momentum. The company's shares are trading some 28 per cent below their peak.

On Kodak's turnaround, Mr Fisher said: "We're about halfway done. It will take the full three or four years."

While Kodak will continue to reduce manufacturing costs, the main attack will be on overheads, Mr Fisher said. This was important given the company's expansion into emerging market countries and the development of new digital products, both of which

would produce lower profit margins than its traditional US consumer business, he added.

Overheads have consumed 27 per cent of Kodak's revenues this year, compared with the "less than 20 per cent" that it would have to achieve to be competitive in a digital world, according to Mr Fisher. Reducing overheads to this level would involve cost savings of at least \$1.1bn, based on last year's revenues of \$16bn.

The renewed attack on costs contrasts with Mr Fisher's focus to date on rekindling growth, and indicates the extent of the pressure brought on by a renewed attack on the US film market by Fuji and the effect on earnings of the rise in the dollar. Also, Kodak has fallen behind in some recent product launches, including digital cameras.

The Kodak chairman continued to insist that he would not put himself in the running for the top job at AT&T, albeit reluctantly. His name was among the first to emerge when AT&T started a search for a new chief executive last week, in part because he is a non-executive director of the telecommunications company. "If I didn't have this job, I would love to help them, if I could," Mr Fisher said.

Snapshot of a company hitting the sand, Page 24

ICI sees £150m currency hit

By Roger Taylor in London

Imperial Chemical Industries yesterday became the latest victim of sterling's strength as it predicted a £150m (\$250m) loss this year from adverse currency movements.

The UK company reported interim pre-tax profits down by more than half at £160m, from £367m a year ago, including a loss of £90m from the strength of sterling.

Two-thirds of the currency losses were due to lower margins in markets where prices are set in D-Marks and other currencies which have weakened against the pound. The rest was directly due to losses incurred on the conversion of foreign profits into sterling.

Mr Charles Miller Smith, chief executive, said: "If the new currency is brought in, we will have to start getting used to billing customers in euros and it might make sense for us to report our results in euros."

Economic and monetary union would create opportunities for ICI, which was "becoming more European", with four businesses based in continental Europe after the £4.9bn acquisition of Unilever's specialty chemicals businesses, announced in May.

In the six months to June 30, group turnover fell 6 per cent to £4.97bn, from £5.3bn a year ago, in spite of a 5 per cent rise in like-for-like sales and a further 1 per cent rise

from acquisitions. This was more than offset by currency effects, which cut turnover 7 per cent, and price falls, which took off another 5 per cent.

ICI said the worst performance was in its bulk industrial operations, which it is selling. It has agreed to sell its 'Fluoride and Polyester' businesses to DuPont of the US for \$3bn. It aimed to sell the rest of these businesses soon.

Analysts were unimpressed with the results and in particular with the ICI's paints division, whose profits were marginally below expectations. They were also disappointed that the dividend was left unchanged at 12.5p. The shares fell 18p to 908p.

Rapid growth puts SAP on course for US listing

By Graham Bowley in Frankfurt

SAP, the German business software company, was set yesterday for a US share listing next year after its latest figures confirmed it is enjoying one of the fastest growth periods in its 26-year history.

Sales rose 52 per cent in the second quarter to DM1.37bn (\$760m), helped by the D-Mark's decline on the foreign exchanges and buoyant international sales, the company reported. Pre-tax profits grew 56 per cent to DM401m.

However, analysts warned that favourable exchange rate movements flattered the company's results, disguising a 50 per cent leap in costs in the second quarter to DM1bn. SAP also warned of a possible slow-

down in growth over the autumn, a traditionally weak quarter for the company because of seasonal factors.

Mr Dietmar Hopp, chairman, said SAP would seek to list its shares on a US stock exchange at the end of next year at the earliest in a move to raise its international profile and to secure a stronger foothold in its most important market.

SAP would next year also adopt US GAAP accounting standards, the latest of only a handful of German companies to do so.

The role of chairman is to be shared between Mr Hopp and Mr Hasso Plattner, in part to help the group concentrate on international expansion.

SAP said it had raised its forecasts for growth this year beyond the 25-30 per cent projected at the beginning of the

year because of improved market conditions. SAP's share price has risen sharply in recent years and has increased about 70 per cent so far in 1997. Its market capitalisation, which stood at DM500m when it was floated in 1988, is now around DM46bn.

Recently it has announced new contracts to supply high-profile German companies such as Daimler Benz, Bayer and Volkswagen. Yesterday, SAP's share price rose DM1.70 to close at DM433.

Mr Hopp said recent growth was being propelled by the popularity of the internet and by companies preparing their computers for 2000 and for the switch-over to the planned European single currency. He warned that the company's growth might be curtailed if Emu was postponed.

This announcement appears as a matter of record only

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COMPANIES AND FINANCE: EUROPE

Commerzbank rises 25% to DM1.65bn

By Andrew Fisher
in Frankfurt

Commerzbank the German bank, yesterday reported a sharp rise in profits for the first six months and countered speculation about its future by saying it would remain independent.

Helped by sharp rises in interest and commission income, operating profits, after risk provisions were 28 per cent higher at DM1.63bn (\$892m). Pre-tax profits were 25 per cent higher at DM1.65bn.

Mr Martin Kohlhausen, chairman, said Commerzbank's strong performance meant it should be able to continue its successful course and shape its future on its own.

Some analysts have focused on whether Com-

merzbank might be acquired amid speculation about bank restructuring - fuelled by the big Bavarian bank merger announced on Monday.

Mr Kohlhausen repeated his statement that shareholders could expect a higher dividend if profits continued to be strong in the second half.

Deutsche Bank, Germany's biggest bank, has already reported a sharp rise in earnings for the first six months; Dresdner Bank will give details next week.

Like other banks, Commerzbank's progress was helped by the powerful showing of capital markets this year.

Net commission income jumped 25.5 per cent to DM1.45bn, with profits on securities business up 40 per



Resolutely independent: Martin Kohlhausen signalled the possibility of a higher dividend.

cent and other fee-based income also strong. Net interest income was 16.5 per cent up at DM3.34bn, with the volume of business

up considerably and the interest rate margin showing a slight improvement. Financial trading profits fell 82 per cent to DM136m,

but the bank said results of own-account securities and other dealings did not emerge clearly under German accounting methods.

When calculated under International Accounting Standards (IAS), trading profits were DM534m, against DM497m in the same period last year. The difference arises because unrealised capital gains derived from trading and associated interest income are included under IAS.

The bank said strict cost management allowed it to keep costs growth, which totalled DM296m, down to 7 per cent.

Risk provisions were 8 per cent higher at DM650m. The bank said domestic banking branch business showed a marked profit improvement and the high level of foreign earnings had increased further. Investment banking, where it is stepping up its efforts, also turned in steadily rising profits.

Bavarian bank up 15% at halfway

By Andrew Fisher

Bayerische Vereinsbank, which is merging with another Munich-based bank to form Germany's second-biggest banking group, yesterday announced a 15 per cent rise in first-half operating profits to DM766m (\$419m) after risk provisions.

It said it expected a good result for the whole of 1997 and would be in a strong position for the planned merger with Bayerische Hypothek- und Wechselbank. The two will have combined total assets larger than Deutsche Bank and second only to Commerzbank in the German and European markets.

Vereinsbank said most of its profits stemmed from net interest income, which showed an 8 per cent rise to DM2.5bn. One-third of this came from mortgage banking business, up 12 per cent to about DM800m. Mortgage loan volume rose 6 per cent to DM131bn, mostly in the private housing sector.

Net commission income was 20 per cent higher at DM668m. More than half of this came from securities and asset management business, which grew 26 per cent. Total assets under management rose 16 per cent to nearly DM68bn.

Own-account trading produced a marginal rise in profits at DM197m. Costs were almost 8 per cent higher at DM2.1bn, with capital spending up more steeply than staff costs.

Risk provisions were up 13 per cent at DM1498m, although that included a drop in the amount set aside for loan-loss precautions from DM579m to DM562m.

All lines are busy at Ericsson

Move to plough resources into mobile handsets and terminals is paying off

Phenomenal, "impressive" and "stunning" were among the superlatives rolled out yesterday by analysts to describe Ericsson's first-half earnings surge.

The Swedish group's pre-tax profits of SKr6.1bn (\$779m) certainly made nonsense of analysts' prior predictions, coming in SKr1bn ahead of market expectations. Shares in Ericsson, Sweden's biggest company by market capitalisation, responded by touching a year-high of SKr370, and have now risen by almost 70 per cent this year.

"The figures are much stronger than anyone expected," said Mr Douglas Smith, telecommunications analyst at Salomon Brothers in London.

He attributes the group's success largely to its ability to ramp up volumes in its booming mobile phones division, thereby attaining greater economies of scale.

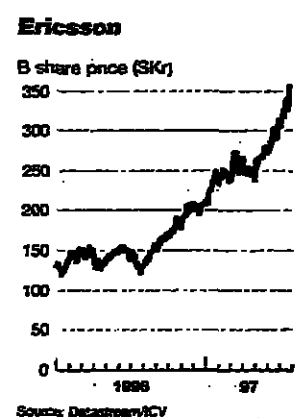
"Management was very astute in realising early on

that by increasing volumes, they would increase margins and profits," he said. "It is a simple idea, but they applied it very well."

In fact, yesterday's figures were even more impressive than they looked: last year's figures were inflated by a SKr400m non-recurring gain, against a SKr20m exceptional loss this time.

Despite its electrifying growth, Ericsson has as yet shown no sign of succumbing to the kind of problems suffered by its two big competitors in mobile phones over the past 18 months.

Motorola, of the US, and Finland's Nokia, both of which are bigger in mobile phones than Ericsson, have each suffered earnings blips during this period. Motorola, which is also a big producer of semiconductor chips, was buffeted last year by a downturn in the computer chip market. Nokia's profits fell early in 1996 due to internal logistical problems, although they subsequently rebounded.



Ericsson, meanwhile, has displayed remarkable consistency. Order bookings have grown for 23 consecutive quarters, while year-on-year sales growth in the mobile handset and terminals unit has nudged steadily upwards to treble digits.

Mr Lars Ramqvist, Ericsson's chief executive, admits the financial strain of the rapid global expansion that has seen Ericsson's profits grow by about 50 per cent a

year since 1993. Yet any concerns at the cost of expansion will have been offset by yesterday's disclosure that first-half cash flow was neutral.

Behind the virtuous circle of increasing sales and profits is Ericsson's commitment to mobile phones.

The company's current success can be traced to its move in the early 1990s to plough large resources into developing mobile handsets and terminals, ahead of some of its rivals. This division now accounts for more than one-quarter of group sales, compared with 18 per cent a year ago.

"They have been very smart in focusing more on mobile handsets than on the mobile infrastructure business. This has boosted their margins," says Mr Smith, at Salomon Brothers.

At the same time, pricing pressure on Ericsson handsets in the fiercely competitive mobile phones market

has abated, although this may be temporary rather than a longer-term trend.

Ericsson executives say consumers are prepared to pay a premium for its upmarket handsets. And, while price erosion is greatest in analogue phones, Ericsson's product range is centred on digital technology.

Meanwhile, the group is making strides in improving productivity in its Infocom division, which combines fixed telephone networks with computer and multimedia operations. The unit has been Ericsson's problem child in the past few years, reflecting severe price erosion in fixed networks in the face of stiff competition from rival suppliers.

But Infocom is again reporting strong sales growth - the first sign that a comprehensive rationalisation is paying off. The success of the mobile division seems to be rubbing off.

Greg McIvor

BBV ahead of forecasts at six months

By Tom Burns in Madrid

Banco Bilbao Vizcaya, the biggest Spanish banking group by market capitalisation, yesterday reported a 25.9 per cent rise to Ptas5.1bn (\$392.3m) in first-half net attributable profits, in spite of big provisions for recently-acquired Latin American banks.

The profits, which were above estimates, were

fuelled by improved earnings across its business units, with operating profits up 34.4 per cent to Ptas156.6bn. Mr Luis Bastida, financial director, forecast that year-end profits would be in line with those of the first half.

Earnings from fee commissions were up 45.3 per cent to Ptas9.3bn, while trading profits rose 36.6 per cent to Ptas4.4bn.

BBV put aside Ptas73bn for

provisioning, 41 per cent more than in the first six months of last year. Most of this was allocated to its subsidiary banks in Argentina, Colombia, Mexico, Peru and Venezuela.

The group reported healthy recoveries of non-performing loans in Spain and Mr Bastida said it was bringing loan portfolios of its Latin American units up to "BBV quality standards".

The group has spent about Ptas25bn in the first half to pay off goodwill arising from its acquisitions in Mexico, Peru and Venezuela.

It intends to pay off the goodwill on its Colombian unit over the next six months.

These allocations could have been spread over 10 years under Spanish regulatory requirements.

However, BBV has chosen

to take advantage of its high earnings this year to cancel the goodwill at the earliest opportunity.

The Latin American banks contributed Ptas2.1bn to the group's net consolidated profit of Ptas3bn.

The sharply higher margins posted by these units allowed BBV to report a 32.6 year-on-year increase in its net interest income to Ptas265.4bn.

Nomura to pay Kcs12bn for Czech bank stake

By Vincent Boland

Nomura Securities, the scandal-hit Japanese investment bank, is to pay about Kcs12bn (\$350m) to acquire control of Investicni a Poistovni Banka, the troubled Czech bank.

The Czech government yesterday approved the sale of a state-owned stake of 36 per cent in IPB to Nomura for about Kcs6bn in a deal it hopes will kick-start further privatisation of the banking sector. IPB is the country's third-biggest commercial bank by assets.

The price is equivalent to Kcs285 a share, a premium to yesterday's trading price of Kcs243 but well below the year's high of Kcs370.

Nomura will pay another Kcs6bn to increase the capital of IPB. This will eventu-

ally take its stake to more than 50 per cent.

Nomura, which has no European retail banking franchise, emerged as the favourite to buy IPB earlier this year against competition mainly from ING of the Netherlands. It is believed to want control of IPB's investment banking and fund management business. Analysts expect the retail side to be sold off.

The purchase is conditional on the outcome of an audit of IPB. Many analysts believe the bank needs to make substantial provisions for bad debts. This led to controversy earlier this year, when IPB fired Coopers & Lybrand as auditor because it refused to accept the scale of provisioning required.

Shortly afterwards, the

bank's two top executives were arrested in connection with an alleged illegal property transaction and were briefly jailed, although they are now back at their posts pending the outcome of the case.

Nomura, meanwhile, has been hit by allegations of payments to *sokoto* gangsters, who specialise in disrupting shareholder meetings. The affair has led to the resignations of several senior executives.

Analysis yesterday was surprised at the price put on IPB, whose management owns substantial stakes. Mr Jack Schrantz, regional strategist at Raiffeisen Bank in Prague, said the capital increase would result in "a serious dilution of earnings for the current shareholders of the bank."

German machine group to float

By Vincent Boland
in London

Heidelberger Druckmaschinen, the German company which is the world's biggest supplier of printing presses, confirmed yesterday it would float 15 per cent of its equity towards the end of this year.

The issue, likely to be one of the biggest by a German company this year, is expected to raise at least DM825m (\$451m), either through a sale by existing shareholders or a capital increase.

Commerzbank has been named global co-ordinator and book-runner for the issue, with Paribas, Deutsche Morgan Grenfell and Dresdner Kleinwort Benson as lead managers.

The float is expected to be completed in the final quarter of this year.

Heidelberger is currently 57 per cent owned by Lahmeyer, a quoted company in which the utility RWE is the majority shareholder.

Other shareholders in the printing press company include Allianz, Munich Re and Commerzbank, which own just over 39 per cent through Almdico, a holding company.

Heidelberger announced its intention to float at the time of its acquisition last December of Linotype-Hell, a maker of pre-press equipment.

The company was given a market value at the time of DM5.5bn. It had annual sales of DM5.5bn last year.

The flotation follows that of Pro Sieben, the media group, and is evidence of German companies seeking to raise capital on international equity markets.

EUROPEAN NEWS DIGEST

Eni buys into Albacom

Eni, the Italian oil and gas company, has agreed to take a 35 per cent stake in Albacom, the telecommunications joint venture involving British Telecom, Sanpaolo, Banca Nazionale del Lavoro and Italian media group Mediaset. The deal leaves BT and BNL with a joint 45.5 per cent stake, and Mediaset with 19.5 per cent.

Eni brings to the venture a fibre optic network which will serve Albacom in its plans to become a competitor to the main Telecom Italia operator in the newly-liberalised Italian market. Mr Giuliano Venturi, Albacom managing director, said yesterday the venture could invest up to 1.150.000 (\$644.56m) over the next 10 years if it decides to become a full operator in the domestic fixed telephony business.

"Albacom, along with Telenor of Norway, was also considering bidding for Italy's third mobile telephone licence. It would also become a 'full partner' in the Concert venture of BT and MCI."

Agencies

ELF AQUITAINE

Oil group sells Renault stake

Elf Aquitaine, the French oil group, has decided to sell its remaining interest in Renault, the carmaker, in a move likely to raise about FF750m (\$82m). Elf acquired the 2.87m shares, representing about 1.2 per cent of Renault's capital, in November 1994 for FF179.50 a share. This is just 50 centimes above the price at which the shares closed in Paris on Wednesday night. Elf's announcement comes in the same week as J.P. Morgan Securities upgraded its recommendation on Renault shares to "buy".

David Owen, Paris

BANKING

BPI advances 37%

Banco Português de Investimento, one of Portugal's leading financial groups, increased first-half net consolidated profit 37 per cent from Esc3.5bn in the same period last year to Esc1.5bn (\$3.4m), in line with similar gains by the country's other big banks. Cash flow before tax rose 48 per cent to Esc20.5bn. The results are not directly comparable following BPI's Esc28.2bn acquisition of Banco Fomento do Exterior last September, which created Portugal's third biggest non-state banking group. Analysts said BPI's income growth reflected trends across the sector, particularly a sharp increase in earnings from lending from Esc16.7bn to Esc37.2bn.

Peter Wise, Lisbon

TRANSPORT

Balkan Airlines cuts losses

Balkan Airlines, the Bulgarian state-owned carrier, reduced losses by 40 per cent to \$10m in the first five months following a financial restructuring designed to prepare for its privatisation next year. Mr Valeri Doganov, managing director, said Balkan's charter operation, which flies foreign tourists to Black Sea resorts and cargo to international destinations, showed a five-month operating profit. Theodore Tzou, Sofia and Kerin Hope, Athens

TELECOMMUNICATIONS

TMN rises 183% to Es5.72bn

Telecomunicacões Móveis Nacionais, one of Portugal's two mobile telephone operators, lifted first-half net consolidated profit to Es5.72bn (\$37m), up 183 per cent on the same period last year. Turnover rose 97 per cent to Es32bn. TMN, part of the state-controlled Portugal Telecom group, had 431,631 subscribers at the end of June, just over double the total registered a year earlier. This compares with 455,585, subscribers for Telecel, its private-sector competitor controlled by AirTouch of the US.

Peter Wise, Lisbon

GREEK SHIPPING

Attica Enterprises buoyant

Attica Enterprises, the Greek passenger ferry operator listed on the Athens stock exchange, reported a 51 per cent increase in first-half net profits to Dr1.62bn (\$5.6m) on turnover up 20 per cent to Dr6.81bn. The company's two fast ferries captured a 56 per cent share of passenger and car traffic and 46 per cent of truck traffic on the route linking Patras, in western Greece, with the Italian port of Ancona, the most popular Adriatic crossing with tourists and Greek exporters.

Kerlin Hope, Athens

CORRECTION

German banks

The following table lists the top 10 German banks by assets, correcting a graphic which appeared in the Financial Times on Tuesday July 22.

German banks		
Rank	Bank	DMbn
1	Deutsche Bank	888
2	Bayerische Vereinsbank/Hypo Bank	743
3	Banque Paribas/Bank für Sozialwirtschaft	566
4	Dresdner Bank	561
5	Westdeutsche Landesbank	471
6	Commerzbank	448
7	Sparkassen/Landesbank	381
8	DS Bank	332
9	Kreditanstalt für Wiederaufbau	252
10	Schweitzer LB	213

Source: Company reports. * After merger

Novartis sales rise by 19%

By Daniel Green
in London

The weakness of the Swiss franc against the US dollar boosted first-half sales at Novartis, the Swiss life sciences company.

Sales rose 19 per cent to Sfr16.6bn (\$11bn) from Sfr13.9bn, thanks largely to its pharmaceuticals side and in spite of difficulties in its consumer and animal health divisions.

But in local currencies, sales rose only 7 per cent, below the level of many of the company's US rivals.

Novartis shares fell Sfr46 to Sfr2,400.

Mr Raymond Breu, finance director, said US sales growth was driving demand for world pharma-

ceuticals, and European companies such as Novartis were often less exposed than their US rivals to the US market.

The pharmaceuticals division recorded a 23 per cent sales increase to Sfr6.5bn. The rise was 10 per cent in local currencies.

The star performer was the cholesterol-lowering drug Lescol, with sales up 71 per cent.

The organ rejection drugs Sandimmun-Neoral remain the most important product, with sales 5 per cent up at almost Sfr900m.

The company's strategy of switching doctors from Sandimmun, which has lost patent protection, to an improved but more expensive version of the drug,

Neoral, appears to be succeeding. Neoral outsells Sandimmun by two to one.

Consumer health sales declined 4 per cent in local currencies to Sfr492m as a result of lower prescribing by budget-strapped doctors in Germany, Europe's biggest market, Mr Breu said.

An 11 per cent local currency decline in animal health sales to Sfr498m was the result of destocking by distributors, Mr Breu explained.

The full year was likely to see flat sales in the division, he added.

The animal health side held back the agribusiness division as a whole. Sales were up just 4 per cent in local currency terms (16 per cent in Swiss francs) at

Sfr5.3bn, from Sfr4.5bn.

The best performance came from seeds, up 9 per cent in local currencies and 23 per cent in Swiss francs to Sfr1bn.

The company's genetically altered maize "enjoyed rapid uptake by the US market", it said.

There was good growth on the nutritional side of the business, with sales up 7 per cent in local currencies and 19 per cent in Swiss francs.

Novartis said its nutrition business was "driven by an outstanding performance in eastern Europe, central and Latin America".

The company published only sales figures yesterday; its full results are scheduled to be published on August 28.

ERPM

EAST RAND PROPRIETARY MINES LIMITED
(Registration number 01/02083/05)
(ERPM)

NOTICE TO SHAREHOLDERS AND A FURTHER CAUTIONARY ANNOUNCEMENT

Further to the previous cautionary announcements, shareholders of ERPM are hereby advised that as a result of the low gold price and lower than expected underground yields, the company is operating at a loss with no reasonable possibility of generating profits in the foreseeable future. Whilst management has made certain proposals to government and discussions are taking place, there remains a strong possibility of ceasing operations in the near future.

Shareholders are further advised to exercise caution when dealing in their shares until a further announcement is made.

Johannesburg

25 July 1997

COMPANIES AND FINANCE: ASIA-PACIFIC

HK hotels group disappoints

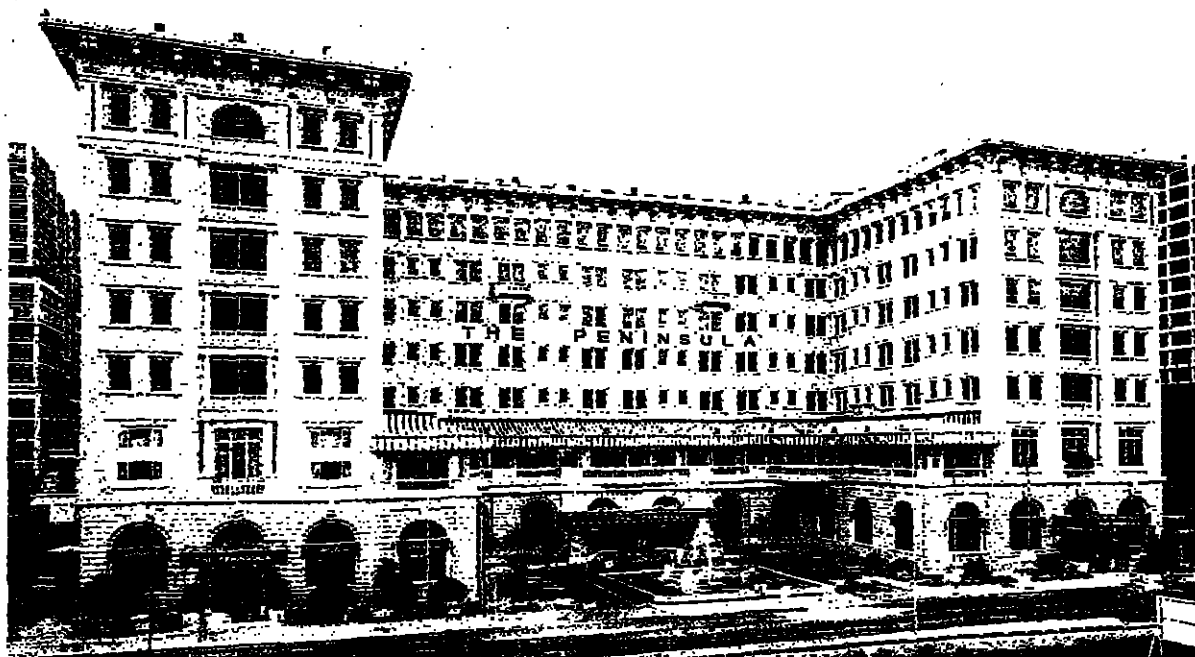
By Louise Lucas
in Hong Kong

Hongkong and Shanghai Hotels, owner of the landmark Peninsula hotel in Hong Kong, yesterday disappointed analysts with a 5 per cent decline in half-year net profits, despite booking the bulk of income generated by the handover.

Hong Kong reverted to Chinese sovereignty on July 1, and hotels such as the Peninsula enjoyed full occupancy during the ceremonies. However, Mr Douglas Webster, finance and corporate services director, said: "It was very thin in the early parts of June, and has been thin ever since."

Net profits fell from HK\$435m in the first six months of 1996 to HK\$412m (US\$53m) this year. The group also warned that the second half would see fewer Japanese travellers and the closure of much of the shopping arcade at The Kowloon, the Peninsula's sister hotel in the territory.

The results, the first from a hotel since the handover, highlight concerns in the industry that tourism could start to fall off after the



Full house: Hongkong and Shanghai's Peninsula hotel enjoyed heavy bookings during this month's handover ceremonies

handover. However, the September IMF/World Bank meetings are expected to boost business.

The group's other operations, including the Peninsula hotels in New

York and Beverly Hills, enjoyed a strong six months, the company said. Average room yields increased 15 per cent over 1996, reflecting a buoyant economy and increased business and

leisure travel. Peninsula hotels in Bangkok and Jakarta are due to be completed in 1998 and 2000, respectively, while the Hanoi project has been reconfigured as a 300-apartment

complex to meet growing market demand. Earnings per share for the six months to end-June were flat at 35 cents, and the interim dividend is held at 15 cents.

Thai oil group set to delay reserves details

By Ted Bardacke
in Bangkok

PTTEP, the listed exploration and production subsidiary of the state-owned Petroleum Authority of Thailand, does not expect to announce a large increase in petroleum reserves from the Malaysian-Thai Joint Development Area later this month.

Mr Prajya Phinyawat, president of PTTEP, said that despite successful drilling in the JDA, the company did not have enough time to assess the results in time for the reserves announcement, which is usually made every six months.

"We have drilled a lot of wells, that's for sure. But I'm not quite sure whether we have enough time to study and appraise the figures in time for the deadline. But definitely [the figures from JDA] will show up by the end of the year," Mr Prajya said.

Most analysts value

PTTEP according to its reserve levels rather than its profits. This has led to speculation over the company's twice-a-year announcement. Analysts were surprised earlier this year when probable and possible reserves at the large Bangkok project were halved.

With little pressure on its share price from profit reports, the company is considering putting all the foreign exchange losses it incurred from the recent flotation of the Thai baht on its accounts this year.

The company has about \$330m in foreign debt. However, as all its revenues are in US dollars, the debt is hedged and the group will continue to borrow in dollars without hedging.

"I hate to say it, but if the baht is weaker then there is more benefit to us," Mr Prajya said. "But we have to be more careful with borrowing because we didn't expect to have an accounting loss at all. But hedging is too expensive."

Mr Prajya sought to allay concerns that PTTEP would lose its advantage in farming-in on natural gas projects if its parent, PTT, lost its monopoly on natural gas purchases and distribution.

"I believe the day will come [when PTT will lose its monopoly]. But I don't think the current situation is the proper time to do that. It's still a seller's market. To allow the final users to buy gas would mean that only the big users would get access to a supply of gas," Mr Prajya said.

"Small industries and plants won't be able to use the gas. If it is a buyers' market with producers waiting to sell the gas, like in Europe or the US, that would be a good time."

Mr Prajya also said that although PTTEP had an option to farm-in on 11 per cent of the Indonesia's giant Natuna gas project, it was under no obligation to do so even if PTT eventually decided to buy gas from the project.

ASIA-PACIFIC NEWS DIGEST

Ekran fails to win concessions

Problems between ABB, the Swiss-Swedish engineering group, and a Malaysian company over the construction of south-east Asia's biggest hydro-electric dam remained unresolved yesterday in spite of hours of intense negotiations. Mr Ting Pek Khing, chairman of Ekran, the Malaysian company overseeing the project, said that the two sides had held a good meeting and discussed minor issues, but after almost a day in discussions, the contractual problems could not be resolved.

Industry sources said the differences between Ekran and ABB, the lead contractor for the 2,400MW dam's construction, were anything but trivial. They involve the size of the contract, which has been inflated significantly for the Malaysian side by the sharp depreciation of the ringgit, Malaysia's currency, against the US dollar over the past three weeks. The cost of the project had been estimated at \$432.6m (\$3.16bn), although this may be altered at the end of the negotiations, the sources said.

The discussions centred on Ekran's attempts to renegotiate an improved deal, the sources said. Ekran, which suffered a disastrous rights issue in June, has been experiencing difficulties raising the funds required to buy its proposed 32 per cent stake in Bakun Hydro-electric, the company which is to operate the dam.

Ekran's failure to raise sufficient funds has been responsible in part for the delay in Bakun Hydro-electric's market listing, originally scheduled for June. Analysts said it may also be behind the company's hope to negotiate a revised, cheaper contract.

Mr Ting was confident that all outstanding questions could be settled at further negotiations in two weeks.

James Kynge, Kuala Lumpur

CHEMICALS

Dow, Mitsubishi end venture

Mitsubishi Chemical and Dow Chemical have agreed to end a nine-year joint venture producing polyurethane materials, to focus more closely on their own areas of specialisation. Mitsubishi Chemical will sell on October 1 its 50 per cent stake in Dow Mitsubishi Chemical to Dow Chemical, which will continue most of the joint venture's activities. Mitsubishi will take on the production of polyurethane rigid foam for the construction industry. The two companies plan to start a new joint venture in August.

Beihan Hutton, Tokyo

BANKING

NAB advances to A\$1.64bn

National Australia Bank said net profits in the nine months to June 30 rose from A\$1.5bn a year ago to A\$1.64bn (\$1.2bn). Operating profits rose 6.9 per cent to A\$1.9bn. However, in the quarter to June operating profits fell from A\$557m to A\$504m. For the nine months, European operations rose 34.7 per cent to A\$347m, but Australian operations were flat at A\$1.01bn.

Mr Don Argue, managing director, said the continued pressure on margins in Australia meant the bank would have to address the need to gain a better balance between interest and non-interest or fee income. He added that while Australia's finance sector was more open and competitive than most Asian nations, appetite was lacking for the type of reforms which would make the industry a global leader. NAB has argued for a more deregulated environment which would open the market to competition from non-banks and allow big bank mergers.

AFX-Asia, Sydney

PHILIPPINES

Indonesian bank to open office

Bank Internasional Indonesia (BII) has been granted approval by the Philippine Central Bank's Monetary Board to set up a representative office in the Philippines. BII is Indonesia's third largest bank, with consolidated assets of \$7.5bn at December 1996. It is the 29th foreign bank to have a representative office in the Philippines. Representative offices are permitted to promote banking services to foreign investors but may not execute transactions.

Nery Tenorio, Manila

BREWING

Foster's wins buy-back approval

Shareholders in Foster's, the Australian brewer, have approved the A\$625m (\$460m) buy-back of shares previously held by Asahi Beer, of Japan. The buy-back, which represents a 13 per cent stake in Foster's, would not mean a reduction in dividends, Mr John Ralph, chairman, assured shareholders. The company's gearing will increase from 35 per cent to 70 per cent as a result of the purchase, but Mr Ted Kunkel, chief executive, said it would not be an impediment to acquisition opportunities. Foster's expected Philip Morris of the US to sell its 20 per cent stake in Canada's Molson Breweries to both Foster's and Molson. Foster's and Molson have an option to buy the Philip Morris stake, held by subsidiary Miller Brewing, on a 50-50 basis.

Following the exit of Asahi representatives from the company board, new directors will be elected at the company's annual meeting in October.

AFX-Asia, Sydney

Battle lines drawn in Taiwanese telecoms

Chunghwa, the state-owned operator, is bracing itself for private-sector competition

Taiwan's state telecommunications monopoly is preparing for an onslaught of competition from private-sector operators after the introduction of a year of sweeping reforms in sector.

Chunghwa Telecom, which was spun off as a company from the transport ministry on July 1 last year, will be forced to improve its services at home merely to remain competitive, but is relying on overseas markets for growth.

Mr Steven Chen, chairman, says Chunghwa is seeking foreign alliances and an overseas presence.

"We want to create strategic alliances to take advantage of business opportunities overseas, either through joint ventures or exchange of shareholdings," he says. "There is so much private-sector competition coming in and the local market will be very crowded."

Chunghwa is in talks with Hongkong Telecom and Singapore Telecom over possible alliances, Mr Chen says.

The company will set up an office in Hong Kong on August 1 and later in Thailand and Europe, having opened offices in Washington and Tokyo in March.

In January last year, Taiwan passed laws liberalising the telecommunications industry, ending the state monopoly and lifting a ban on foreign investment.

The reforms also called for the government's telecoms authority to be broken into two parts, regulatory and operations - hence the establishment of Chunghwa Telecom and a separate regulatory agency under the transport ministry.

Wireless communications have already been opened to the private sector. Eight bidding groups won cellular

phone licences earlier this year, and are expected to begin services by the end of this year. Pager licences have also been awarded.

In 2000, fixed-line services for local, long-distance and international calls will also be opened to the private sector through competitive bidding.

Chunghwa is to be listed on the Taiwan stock exchange in two or three years and privatised within five. State holdings will then fall below 50 per cent.

"The government is giving no special benefits to Chunghwa," says Mr Steven Chen, the group's chairman and architect of the reforms in the country's telecoms industry.

As a wholly state-owned enterprise and the market's biggest provider, Chunghwa has advantages over its private-sector competitors. It owns the country's fixed-line network, so new providers must go through Chunghwa to provide services.

Private-sector operators also complain that the government telecoms regulator, from which Chunghwa was spun off, favours the state telecoms group.

"Taiwan's telecoms regulations are being dictated by Chunghwa," according to a new domestic operator that won a mobile-phone licence for northern Taiwan. This is denied by Mr Chen.

Laura Tyson

NOTICE OF REDEMPTION TO THE HOLDERS OF

Metromedia International Group, Inc., formerly The Actava Group Inc., formerly Fuqua Industries, Inc.

6% Convertible Subordinated Debentures
Dated August 1, 1987 Due August 4, 2002
Redemption Date: August 20, 1997

NOTICE IS HEREBY GIVEN THAT, pursuant to Section 3.01 of the Indenture (the "Indenture") dated as of August 1, 1987 between Metromedia International Group, Inc. (formerly known as The Actava Group Inc., formerly known as Fuqua Industries, Inc. and referred to herein as the "Company") and Chemical Bank (now known as The Chase Manhattan Bank), as trustee thereunder, pursuant to which the Company's 6% Convertible Subordinated Debentures due August 4, 2002 (the "Debentures") were issued, the Company has elected to exercise its option to redeem the Debentures in whole and does hereby call all of the principal amount of the above-described Debentures for redemption on August 20, 1997 (the "Redemption Date") at a redemption price (the "Redemption Price") equal to 100% of the principal amount thereof plus accrued interest to the Redemption Date. Accordingly, on August 20, 1997, the Redemption Price will become due and payable upon each Debenture and interest thereon will cease to accrue on and after said date.

In accordance with the terms and conditions of the Debentures and the Indenture, the right of conversion of any Debenture called for redemption into Common Stock of the Company shall expire at the close of business on August 19, 1997. The principal of the Debentures may be converted for shares of Common Stock of the Company at a Conversion Price equal to \$41.625 principal amount of each Debenture for each share of Common Stock. In order to exercise the conversion privilege, the Holder of any Debenture to be converted must surrender such Debenture to one of the addresses listed below, accompanied by written notice to the Company, both properly completed and executed, that the Holder elects to convert such Debenture. Holders of Debentures are urged to obtain current quotations for the Common Stock, which is listed on the American Stock Exchange (Symbol: MMGI).

Debentures not presented for conversion by the close of business on August 19, 1997 will be redeemed at the Redemption Price.

On August 20, 1997 all Debentures (together with coupons appertaining thereto maturing after the Redemption Date) will become due and payable upon presentation thereof at one of the following locations:

London:
The Chase Manhattan Bank
Window and Vault
Crosby Court
38 Bishopsgate
London EC3N 4AJ

Switzerland:
The Chase Manhattan Bank
33 Gartenstrasse
8002 Zurich
Switzerland

France:
The Chase Manhattan Bank
Washington Plaza
42 rue Washington
75008 Paris
France

Germany:
The Chase Manhattan Bank
Ulmstrasse 30
60325 Frankfurt am Main
Germany

Luxembourg:
Banque Internationale a Luxembourg S.A.
2 Boulevard Royal
2953 Luxembourg Ville
Luxembourg

Belgium:
Kredietbank Brussels
Arenbergstraat 7
B-1000 Brussels
Belgium

METROMEDIA INTERNATIONAL GROUP INC.

Dated: July 18, 1997



Republic of Austria

Federal Ministry for the Environment, Youth and the Family
SALE OF LOAN RECEIVABLES WITH NOMINAL VALUE OF
ATS 11,075 MILLION

Until 1993, the Federal Ministry for the Environment, Youth and the Family granted

- low- and fixed-interest
- long term
- secured

loans to municipalities, to water co-operatives and to commercial organisations for the construction of sewage treatment plants. As part of the privatisation process, certain of these loans will be offered for sale. The loans offered for sale will have the following characteristics:

- Total Nominal Value ca. ATS 11,075 million
- Average remaining life: 9 years (duration)
- ca. 98.5 % of the nominal value secured by guarantees of public authorities
- Remainder secured partially by bank guarantees or by mortgage
- 606 borrowers
- 1558 individual loans

The loans may be purchased in packages or individually. Due to the duration and the security of the loans they are well suited as basis for Asset-Backed-Securities.

Offers should be submitted in the period from 25 July 1997 to 17 September 1997.

For further information regarding loans, borrowers, loan conditions and securities please contact

Price Waterhouse, Prinz-Eugen-Strasse 72,
A-1040 Vienna, Austria
Tel +43 1 50188
Bernhard Haider ext. 258 and
Miklos Révay ext. 455

From 4 August, in addition to a prospectus containing more detailed information a data room will also be made available to interested parties comprising the full documentation which will enable bidders to evaluate the loan receivables and to submit offers.

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For further information please contact:
Toby Finden-Crofts
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SUNKYONG INDUSTRIES LIMITED

US \$ 50,000,000 FLOATING RATE NOTES DUE 1998

(Redeemable at the option of Noteholders in April 1998 and April 1997 and at the option of the issuer on any interest payment date falling in or after April 1998).

In accordance with the provisions of the Notes, notice is hereby given as follows:

* Interest period: July 24, 1997 to October 24, 1997

* Interest payment date: October 24, 1997

* Interest rate: 6.125% per annum

* Coupon amount: US \$ 3,913.19 per note of US \$ 250,000

Agent Bank

BANQUE INTERNATIONALE A LUXEMBOURG

Carlson in £42m bid for Inspirations

By Scheherazade Daneshkhu

Shares in Inspirations jumped 16 per cent yesterday after Carlson Companies, the Minneapolis-based travel business, made a £42m (£70m) agreed bid for the package holiday group.

Carlson, which entered the UK in 1990 with the purchase of the AT Mays travel agency chain, has ambitious plans for growth both in the UK and US.

The privately owned group, which had turnover of £4.9bn in 1996, has earmarked more than half its capital budget for acquisitions and expansion. It aims to buy up more UK travel agents and tour operators.

The cash offer values Inspirations' ordinary shares at 75p, a 22 per cent premium to the share price on July 23. The price equates to a 1996 p/e of 5.6, excluding flight delay and disruption costs of £17m in the year to September 1996.

Shares in Inspirations, which floated on the USM at

100p in 1993, rose 10p to close yesterday at 71½p.

Inspirations, which has 4 per cent of the tour operating market, recommended the offer because the costs of the peak season delays last year had "seriously weakened the company's financial ability to continue successfully the implementation of its previously declared strategy to grow the group".

The company has raised £19m in two rights issues since flotation. It said Carlson's offer would enable it to grow as part of a larger group.

Management of Inspirations, which owns 38.4 per cent of the ordinary shares, will receive £16.5m from the deal. Mr Vic Fatah, chief executive, will receive £4.3m for his 10.3 per cent stake and £200,000 for the termination of his contract.

Inspirations yesterday also announced improved first-half results. Pre-tax losses in the six months to March 31 fell to £11.7m (£13.3m) on turnover down 5 per cent to £125.5m.

Arnault on charm offensive

The LVMH chairman is attempting to woo the City. David Blackwell reports

Detractors of Mr Bernard Arnault like to portray him as a Gallic corporate Machiavelli. His admirers suggest he is simply a touch more creative than the managerial mainstream by whom he is habitually opposed.

For years the debate was conducted across the lunch tables of the French business elite. But since Guinness and Grand Metropolitan of the UK announced plans for a £24bn merger to create the world's biggest wine and spirits business on May 12, Mr Arnault has begun playing financial poker in the boardrooms of the City of London.

Yesterday the chairman of the LVMH luxury goods group launched a charm offensive on the institutions. He is trying to swing opinion away from the initial enthusiasm for the merger and towards his own plans to create a world player in the wine and spirits markets that includes Moët Hennessy, LVMH's brandy and champagne subsidiary.

His reputation for shrewd corporate manoeuvring precedes him, and he will find many institutions wary. One said he would have trouble justifying the value he wants to attribute to LVMH in the merger.

But there is no denying Mr

Arnault is speaking from a position of strength. Earlier this week he doubled his stake in GrandMet to just over 11 per cent while retaining almost 12.5 per cent of Guinness.

"The reason I took the stake in GrandMet is quite simple - to put pressure on the Guinness and GrandMet managements. I cannot just sit there, relax and say 'well, can we talk?' he said. He added that he could not see how the original merger would proceed as planned.

He has prepared his ground well, with a number of highly publicised moves, including resignation from the Guinness board. Yesterday LVMH said it had identified under its proposals further cost savings of £55m above the £175m that Guinness and GrandMet said would result from the merger.

Mr Arnault is determined to force the creation of a wine and spirits group from GrandMet's International Distillers and Vintners, Guinness's United Distillers and Moët Hennessy.

The business, worth more

than £18bn and quoted in London and Paris, would be one of the biggest in the UK and in the FTSE 100.

Detailed proposals were in an 18-page document submitted to Guinness and GrandMet last week. The two groups - or GMG Brands, as the conglomerate would be known - do not deny great benefit would be derived from deeper collaboration with the three drinks businesses. But they dispute Mr Arnault's assertion that a simultaneous demerger of GMG's food, fast-food and brewing businesses would release further shareholder value.

Mr Arnault said that in his years on the Guinness board he had tried to convince the group that a demerger of the brewing side was in the best interests of shareholders. It now made no sense to create an even more diverse conglomerate by adding GrandMet's Pillsbury food business and Burger King chain.

The whole logic of the deal was combining the wine and spirit businesses - "and we

are ready to add Moët Hennessy and create the finest wine and spirit group in the world".

Mr Arnault has proposed to swap his stakes in Guinness and GrandMet, together with his 66 per cent share in Moët Hennessy, for 35 per cent of the merged drink business.

However, he will tell institutions that he is open to talks on the size of his stake. "I am prepared that the value added is shared," he said, adding "as long as the financial entity is quoted we are happy".

In addition to the £55m savings, Mr Arnault argued that the merged businesses would generate an extra £65m sales by taking GrandMet brands into the joint distribution ventures between LVMH and Guinness.

Mr Arnault said he was prepared to negotiate on many things, including taking a stake in the demerged businesses. The only thing that was non-negotiable was that the merged drink business should be independent. Meanwhile, he made it clear that he would probably not use the so-called "nuclear option" of calling emergency meetings at Guinness and GrandMet.

He will be happy just to wait while the pressure mounts.

LEX COMMENT

Scotland

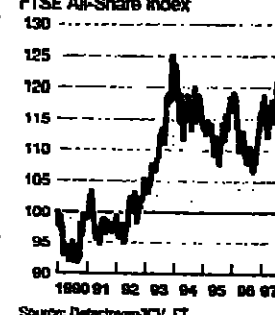
Scotland's people are likely to back devolution with a hearty "aye". Its business community, by and large, would rather just say no. But given the political momentum, most companies are resigned to its introduction and mainly concerned with minimising the costs. On that score, yesterday's government white paper could have been much worse.

Westminster is retaining control of competition policy, financial regulation and employment legislation, which should ensure the continuation of a level playing field throughout the UK. Gone, for instance, is the notion that takeovers would have to be vetted by the Scottish parliament as well as the Monopolies Commission. Conversely, the transfer of responsibility for inward investment should allow Scotland to become even more competitive in an area where it has had considerable success.

The main uncertainty relates to the proposal to give the new parliament powers to vary income tax. Raising tax rates could raise up to £450m, but would penalise Scotland's 250,000 unincorporated small businesses. It might also force large corporates to compensate staff when they transfer their north. But if Edinburgh cuts income tax, it will give the Treasury an excuse to reduce its £14bn annual block grant - Scotland's main source of revenue. As the chart shows, Scottish businesses have outperformed their UK brethren this decade. These proposals should not be enough to reverse that, but they are a hindrance rather than a help.

Scottish equities

Largest 16 stocks relative to the FTSE All-Share Index



Source: Datastream/ICI, FT

NEWS DIGEST

BA strike loss put at £80m

British Airways has lost about £80m (£134m) as a result of the three-day strike by cabin crew earlier this month, according to UBS, the airline's house broker.

Other aviation analysts generally agreed with the figure, although some put the loss at £100m. The cost of discounts used to entice disgruntled passengers back after the strike would have to be included and it was difficult to calculate how much of this price-cutting would have taken place anyway.

BA refused to comment on the UBS figure, although the company had previously said the cost of the strike would be "tens of millions". Last year's threatened strike by BA pilots, which was averted without flights being cancelled, cost the airline £15m in lost profits.

UBS said currency factors, particularly the weakness of the D-Mark and the Japanese yen, would cost BA an additional £80m in the current year. The result would be to reduce pre-tax profits before disposals to £580m for the year to March 1998 compared with £640m.

BA would, however, benefit from two disposal gains. The sale of its stake in US Airways earlier this year would bring in £130m in additional profits, UBS said. BA's decision to sell 45 per cent of its stake in Galileo International, the computer reservations system, would yield an additional £20m, resulting in profits after disposals of £730m.

BA said yesterday it had begun research into how it could compete with low-cost carriers and was likely to examine the possibility of starting a no-frills airline of its own. The company said it had appointed ERM and Partners, an advertising agency, to conduct research into the European leisure travel market. Michael Skarpinko

Willis Corroon's French deal

Willis Corroon, the insurance broker, yesterday announced that its planned purchase of a 31.7 per cent stake in Gras Savoye & Cie, France's largest independent broker, would cost it a net FF423m (\$69.6m).

As part of the deal Willis Corroon will transfer its current French operations, Willis Corroon France, to GS Euro Finance, a subsidiary of Gras Savoye. Willis will have 33.36 per cent of the voting rights in Gras Savoye. It also has call options, which will enable it to increase its interest to more than 50 per cent after 12 years.

Biovector placing

Biovector Therapeutics, the French biotechnology company which is set to seek a London stock market listing next year, has raised \$18m in a private placing of its shares. The placing values the company at about \$80m on a fully diluted basis. Biovector is developing ways for improving the delivery of drugs such as proteins and vaccines.

The private placement has introduced new investors from France, the UK, Canada and Switzerland including London-based Mercury Asset Management in only its fourth pre-flotation biotech investment. The placing was led by Dresdner Kleinwort Benson and was originally intended to raise between \$12m and \$15m, said Biovector. Daniel Green

Investment for Cubist

International Biotechnology Trust, managed by Rothschild Asset Management, has committed \$5m as the lead investor in a \$5m funding of Cubist Pharmaceuticals, a small US biotech company working on drugs to treat antibiotic-resistant bacteria.

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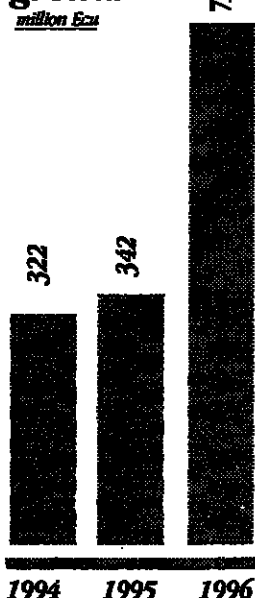
summary of the financial year 1996

the Generali Group strengthens its position world-wide
18,400 million Ecu of premiums, 758 million Ecu profit

Generali Group Highlights

101	insurance companies operating in 50 Countries
61	consolidated financial, real estate and agricultural companies
126	other non consolidated subsidiary companies
18,400	million Ecu of premiums (+10.7% on 1995)
59,200	million Ecu of provisions for insurance liabilities
64,200	million Ecu investments
758	million Ecu consolidated profit
40,000	insurance experts working for the benefit of customers

Profit growth



The consolidated result has benefited from the major gain realised through the sale of AXA shares. Without this item the profit would be in the order of Ecu 422 million, an increase of 14.3%.

Consolidated premiums distribution

Life	Non-Life
Italy 3,374	Italy 2,170
France 2,127	France 1,771
Austria 873	Austria 1,310
Spain 870	Spain 872
Germany 737	Germany 963
Others 1,424	Others 1,925

All figures have been converted at the rate of exchange of £ 1 = Ecu 1.362

Group Business

Assicurazioni Generali, in line with previous years' strategy, continued its policy of strengthening its presence in a number of operational territories during 1996.

In Italy, with the acquisition of the Group Prime and their widespread network of promoters specialised in financial and social security product distribution, our capabilities have been increased in the savings market. An additional step towards an integrated approach aimed at our customers' financial and social security needs, will be represented by the establishment of a telematic bank, operating as a support to the sales network on all national territory. New collaboration agreements have been signed with Credit Institutions which, adding to the existing agreements in place with primary banks, have expanded the distribution capacity of the Company and the Group.

In France, a subsidiary company has sold its stake in AXA, which was no longer a core interest, thus obtaining a strong surplus value and releasing a liquidity which will be available for the expansion plans of the Group at an international level. In the French market, the structural reorganisation of the different companies has continued and the merger of France IARD into Concorde is going ahead.

An important acquisition was completed at the beginning of the year in Israel, when the market leader Migdal, which in turn controls four other insurance Companies, joined the Generali Group.

In Austria, due to the difficulty of participating in the privatisation of Creditanstalt, EA-Generali signed an agreement with three major regional banks which will see the subscription of a share of their capital and the commercialisation of the Group's insurance products and financial services. Another undertaking initiated in the insurance banking arena was that in Brazil with Banco Sudameris, with the setting up of a company which will operate in the life and social security pension field through the Bank's branches.

The gradual expansion of the Parent Company and the Group has continued in those areas offering the best prospects for insurance development. In addition to the established presence in Middle and Eastern European Countries and the Far East, two new companies have joined the Group. One during 1996 in Slovenia and the other during the first months of this year in the Slovak Republic, whilst a representative office has been opened in Peking, the initial step to obtaining authorisation for an insurance operation in China.

In the United Kingdom, where the Group is present with five companies, total premiums of 351 million Ecu, were apportioned 46 million to Life and 305 million to Non-Life activities.

Parent Company Results

The AGM of Assicurazioni Generali S.p.A., parent company of the Generali Group, held in Trieste on June 28th, approved the 1996 financial statements which showed a net profit of 274 million Ecu (237.7 million in 1995), with a dividend of 375 lire per share (+10% allowing for the increase of capital in 1996); the dividend, including tax credit, is 585.9 lire. Pursuing the traditional strategy of retaining profits Shareholders approved the appropriation of 85 million Ecu from profit to the extraordinary reserve.

The Board of Directors, which met after the AGM, confirmed Mr. Antoine Bernheim as Chairman, Mr. Gianfranco Gutty as Vice Chairman and Managing Director and Mr. Francesco Cingano as Vice Chairman.

The Generali Group operates in Italy and also in: Argentina, Australia, Austria, Belgium, Brazil, Canada, Colombia, Czech Republic, Denmark, Ecuador, Egypt, France, Germany, Gibraltar, Great Britain, Greece, Guatemala, Guernsey, Hong Kong, Hungary, Ireland, Israel, Japan, Jersey, Lebanon, Liechtenstein, Luxembourg, Malta, Mexico, Morocco, Netherlands, Niger, Panama, Peru, Poland, Portugal, Romania, San Marino, Singapore, Slovak Republic, Slovenia, South Africa, Spain, Switzerland, Tunisia, Turkey, United Arab Emirates, United States, Virgin Islands.

Central Head Office in Trieste (Italy) - United Kingdom Branch in London and seven other UK Centres. The Generali Group also operates in the United Kingdom through: Dog Breeders' Insurance, Northern Star Insurance, Europa Insurance, Europ Assistance.



<http://www.generali.com>

INTERNATIONAL CAPITAL MARKETS

Interest rate doubts send Europe lower

GOVERNMENT BONDS

By Vincent Boland

European bond markets gave up some ground yesterday, as profit-taking and doubts over the immediate interest rate environment in Germany and the UK sent bond prices lower.

A choppy opening session in US Treasuries did not help the mood. But analysts said that after the strong gains seen earlier this week on the back of comments by Mr Alan Greenspan, the chairman of the US Federal Reserve, and European monetary union convergence theories in Italy and Spain, a retreat was inevitable.

They also noted that bond markets were heading into a quiet week, with little data

US Treasuries show little change after losing early momentum

US Treasuries strengthened in morning trading, but had lost their momentum by early afternoon, John Labate writes from New York.

The benchmark 30-year bond rose just a 10 basis points, yielding 6.490 per cent. The two-year note was unchanged at 100, yielding 5.858 per cent and the 10-year Treasury note

was also unchanged at 103½, yielding 6.143 per cent.

The market continued to drift within the range reached after Tuesday's rally, sparked by Mr Alan Greenspan's speech on the US economy. The Federal Reserve chairman's Humphrey Hawkins testimony left the market bullish.

Some analysts expect strength in the market to continue, with no interest rate moves by the Fed at its August or September meetings.

"We still have very bullish sentiment and that should continue for the next three or four months," said Mr Patrick Ledford, at Citibank Global Asset Management in New

York. Treasuries have also been boosted by a sharp drop in supply, as the US Federal budget deficit has continued to shrink.

"The typical note and bond auction is about \$200 million less than its peak in the first half of 1996," said Mr M. Cary Leakey, at High Frequency Economics.

rise awaits, though it remains to be seen whether second-quarter GDP figures due out today - whether that will be in August or September.

ITALIAN BTFS, which scored earlier in the week on European monetary union optimism, fell modestly, with the September future settling down 0.15 at 137.80. The spread over bonds widened to 63 basis points.

It was a similar story for SPANISH BONDS, which ended 0.22 down at 118.01 in this trading ahead of a long weekend.

FRENCH BONDS, which had reached record levels on Wednesday but failed to hold them, also shed some gains, with the September notional bond future settling in Paris at 130.78, down 0.24.

Welcome Break to raise £321m

By Edward Luce

Welcome Break, the UK motorway services group, is to issue £321m worth of asset-backed bonds within the next two weeks.

Proceeds from the issue will refinance a loan taken out by Investcorp, the Bahrain-based investment company, to acquire Welcome Break earlier this year.

Officials at Chase Manhattan, joint lead manager with Bankers Trust, described the bond as a "hybrid" asset-backed deal.

The four-tranche issue will be backed by cash flows from Welcome Break's operations.

However, the bond will be issued directly by the Welcome group rather than a special-purpose vehicle, as is usual with asset-backed deals.

The £321m bond will be split into two floating-rate and two fixed-rate tranches. The two floating-rate tranches, which have been assigned credit ratings of single-A by Standard & Poor's and Duff & Phelps, will comprise a 10-year \$42m portion and a 30-year \$79m portion.

The £140m 18-year fixed rate offering has also been rated single-A. The 30-year \$57m tranche will cover the subordinated part of the offering and is graded at the lower rate of BBB.

The company said that pricing would be "relatively generous" in order to attract investors.

"This won't be priced as widely as a high-yield issue, but on the other hand it will offer a wider spread than on standard A-rated deals," it said.

Record corporate global from Hutchison Whampoa

INTERNATIONAL BONDS

By Edward Luce and Greta Steyn

Hutchison Whampoa, the Hong Kong blue chip, entered the record books yesterday with the largest global dollar bond issue by a non-government borrower.

The \$2bn four-tranche deal - double the size originally planned - was more than three times oversubscribed, according to officials. The issue was split into 10-year \$750m, 20-year \$500m, 30-year \$500m, and 40-year \$350m (with a put after 12 years) tranches.

Officials said "overwhelming" demand had allowed them to price the deal "significantly tighter" than planned to yield 82 basis points, 99 points, 109 points

and 83 points over equivalent Treasuries, respectively.

"We see this response as a very strong endorsement of Hong Kong by the international investment community," said Mr Bill Stumick, group finance director of Hutchison. Most longer-dated paper went to US institutions, with Europe and Asia taking about half of the 10-year tranche between them. Officials said the response had been underpinned by the strong rally in US Treasuries.

CIBC WOOD GUNDY became the first Canadian bank to launch subordinated floating-rate notes in the eurobond market with a \$300m issue.

The deal has a step-up coupon after 10 years, when it is "callable" by the borrower. CIBC Wood Gundy, sole

book-runner, said it was priced at 35 basis points above three-month London interbank offered rate, rising to 135 points when the bond became callable.

The bank Canada's second largest, started off with a \$250m issue but strong demand from institutional investors in continental Europe and Asia enabled it to increase the issue.

Mr Mike Wittich, director of new issues at CIBC Wood Gundy in London, said the deal's rarity and the bank's credit rating for subordinated debt of A1/A+, had caught investors' attention.

Its unusual structure was the result of Canadian banks' capital requirements. TVA (Tennessee Valley Authority) saw sufficiently strong demand for its 28-year dollar offering to raise it

from \$500m to \$750m. An official at Lehman Brothers, sole book-runner, said the issue was a reworking of the TVA's global dollar bond, which brought the total to \$1.35bn. He said the bond, priced at 27 basis points above US Treasuries, had been distributed to a good cross-section of investors.

The TVA's AAA credit rating and the solid performance of the outstanding paper had fuelled demand. ST GEORGE BANK, Australia's fifth largest, tapped the eurosterling market for the first time with a \$250m offer.

UBS, joint lead with BZW, said the bank wanted to diversify its investor base, having issued in US dollars and D-Marks. The deal was priced at re-offer to yield 12 basis points over Libor.

New international bond issues

Country	Amount	Coupon	Price	Maturity	Yield	Spread	Book-runner
France	200	6.25	100.00	2002	6.25	0.00	Lehman Brothers
Spain	200	6.25	100.00	2002	6.25	0.00	JP Morgan Securities
Italy	200	6.25	100.00	2002	6.25	0.00	CIBC Wood Gundy
UK	200	6.25	100.00	2002	6.25	0.00	Lehman Brothers
Germany	200	6.25	100.00	2002	6.25	0.00	JP Morgan Securities
Japan	200	6.25	100.00	2002	6.25	0.00	CIBC Wood Gundy
Canada	200	6.25	100.00	2002	6.25	0.00	Lehman Brothers
USA	200	6.25	100.00	2002	6.25	0.00	JP Morgan Securities
Other	200	6.25	100.00	2002	6.25	0.00	CIBC Wood Gundy

● The City of Moscow entities to have pencilled in offerings after the summer break include Kazakhstan, which made its debut last year, and possibly Ukraine, along with a host of Russian and Latin American corporations.

"From where we're standing the first week of September is going to be very lively," said one official.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Country	Coupon	Red	Price	Days	Week	Month
Australia	10.000	10/07	102.2456	+0.430	6.45	6.58
Austria	0.750	07/07	103.3000	+0.050	6.51	6.55
Belgium	6.250	05/07	104.5000	+0.230	5.82	5.84
Canada	7.250	06/07	106.7000	+0.110	5.82	5.81
Denmark	7.000	06/07	107.1500	+0.100	6.04	6.10
France	5.500	04/07	100.5000	+0.230	4.52	4.58
Germany	6.000	07/07	103.4000	+0.150	5.54	5.58
Italy	6.000	07/07	111.4500	+0.040	6.30	6.32
Japan	6.750	07/07	103.1000	+0.320	6.30	6.42
Netherlands	5.000	06/02	118.1338	+0.150	1.50	1.81
Portugal	7.500	08/07	105.8000	+0.190	2.21	2.38
Spain	6.000	07/07	111.5000	+0.150	6.32	6.40
Sweden	7.000	06/02	122.0000	+0.020	6.11	6.12
Switzerland	7.250	08/07	106.5000	+0.070	6.14	6.18
UK Gilts	8.000	07/07	115.5717	+0.150	6.38	6.40
US Treasury	6.625	02/27	102.10	+0.320	6.43	6.48
EU (French Govt)	5.500	04/07	97.9200	+0.050	5.78	5.84

Source: Standard & Poor's AMBA

US INTEREST RATES

Instrument	Rate	Yield
Prime rate	5 1/4	5.62
Federal funds rate	5 1/4	5.62
90-day T-bill	5 1/4	5.62
3-month T-bill	5 1/4	5.62
6-month T-bill	5 1/4	5.62
1-year T-bill	5 1/4	5.62
2-year T-bill	5 1/4	5.62
3-year T-bill	5 1/4	5.62
5-year T-bill	5 1/4	5.62
10-year T-bill	5 1/4	5.62
30-year T-bill	5 1/4	5.62

BOND FUTURES AND OPTIONS

FRANCE

NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	130.82	130.78	-0.04	131.16	17,078	208,404
Dec	98.74	98.58	-0.12	100.02	96,74	2,112
Mar	98.14	98.02	-0.12	98.14	2	5,953

LONG TERM FRENCH BOND FUTURES (MATIF) FF500,000

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	102.50	102.48	-0.02	102.58	21,973	270,090
Dec	102.50	102.48	-0.02	102.58	1,271	10,698

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

GERMANY

NOTIONAL GERMAN BOND FUTURES (MATIF) DM250,000 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	102.50	102.48	-0.02	102.58	21,973	270,090
Dec	102.50	102.48	-0.02	102.58	1,271	10,698

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

UK GILTS PRICES

Instrument	Rate	Yield
Prime rate	5 1/4	5.62
Federal funds rate	5 1/4	5.62
90-day T-bill	5 1/4	5.62
3-month T-bill	5 1/4	5.62
6-month T-bill	5 1/4	5.62
1-year T-bill	5 1/4	5.62
2-year T-bill	5 1/4	5.62
3-year T-bill	5 1/4	5.62
5-year T-bill	5 1/4	5.62
10-year T-bill	5 1/4	5.62
30-year T-bill	5 1/4	5.62

BUND FUTURES (MATIF) DM250,000 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	102.50	102.48	-0.02	102.58	21,973	270,090
Dec	102.50	102.48	-0.02	102.58	1,271	10,698

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

ITALY

NOTIONAL ITALIAN BOND FUTURES (MATIF) FF500,000

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	130.82	130.78	-0.04	131.16	17,078	208,404
Dec	98.74	98.58	-0.12	100.02	96,74	2,112
Mar	98.14	98.02	-0.12	98.14	2	5,953

ITALY GOVT. BOND FUTURES (MATIF) FF500,000

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	102.50	102.48	-0.02	102.58	21,973	270,090
Dec	102.50	102.48	-0.02	102.58	1,271	10,698

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

SPAIN

NOTIONAL SPANISH BOND FUTURES (MATIF) FF500,000

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	130.82	130.78	-0.04	131.16	17,078	208,404
Dec	98.74	98.58	-0.12	100.02	96,74	2,112
Mar	98.14	98.02	-0.12	98.14	2	5,953

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

UK

NOTIONAL UK GILT FUTURES (MATIF) £500,000 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	115.22	115.11	-0.07	115.22	115,026	754,219
Dec	115.07	114.90	-0.07	115.07	114,229	146,806

LONG TERM UK GILT FUTURES (MATIF) £500,000 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	115.22	115.11	-0.07	115.22	115,026	754,219
Dec	115.07	114.90	-0.07	115.07	114,229	146,806

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

EURO

NOTIONAL EURO BOND FUTURES (MATIF) €500,000

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	102.50	102.48	-0.02	102.58	21,973	270,090
Dec	102.50	102.48	-0.02	102.58	1,271	10,698

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

US

NOTIONAL US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	115.11	115.15	+0.03	115.20	115,026	754,219
Dec	114.30	114.30	+0.04	114.30	114,229	146,806
Mar	114.28	114.28	+0.04	114.28	114,229	146,806

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

JAPAN

NOTIONAL JAPANESE GOVT. BOND FUTURES (JBF) ¥100m 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Sep	125.76	125.76	125.76	125.76	2053	6
Dec	125.21	125.21	125.21	125.21	6	na

Est. vol. total: 14,289 Puts 10,697. Previous day's open int. Cals 111,989 Puts 147,113.

Other Fixed Interest

Instrument	Rate	Yield
Prime rate	5 1/4	5.62
Federal funds rate	5 1/4	5.62
90-day T-bill	5 1/4	5.62
3-month T-bill	5 1/4	5.62
6-month T-bill	5 1/4	5.62
1-year T-bill	5 1/4	5.62
2-year T-bill	5 1/4	5.62
3-year T-bill	5 1/4	5.62
5-year T-bill	5 1/4	5.62
10-year T-bill	5 1/4	5.62
30-year T-bill	5 1/4	5.62

FTSE Actuaries Govt. Securities

Price Indices	Thu	Day's	Wed	Ac
UK Gifts	Jul 24	change %	Jul 23	Int

CURRENCIES AND MONEY

Traders foresee German rate rise

MARKETS REPORT

By Simon Kuper

The money market scaled up its prospects of a German interest rate rise yesterday, but that gave no boost to the stricken D-Mark.

The last Bundesbank council meeting before the summer break yesterday kept alive the possibility of a shift from a fixed repo rate to a variable rate soon. The council set a fixed rate only for the next two weeks, but at an unchanged level of 3.0 per cent. But there are four tenders before the council meets again. That raised the prospect of a policy shift.

The market believes that German rates would be more likely to rise under a variable repo rate, whereby supply and demand determine rates, than under a fixed repo. Bankmark futures contracts, which bet on the expected level of German interest rates, dropped to

reflect the new rate rise prospects. The October 1997 contract fell 6 basis points and now clearly prices in a 35-point rise in rates to 3.35 per cent. The December 1998 contract fell 10 basis points to price in rates of more than 4 per cent.

The Bundesbank also said it would keep a close eye on financial markets, paying "special attention to the external value of the D-Mark", as part of its watch on price inflation.

Some in the market had expected the Bundesbank to move to a variable repo rate yesterday. There had also been fears that the bank would warn sternly of future foreign intervention. When these expectations did not materialise, the dollar ini-

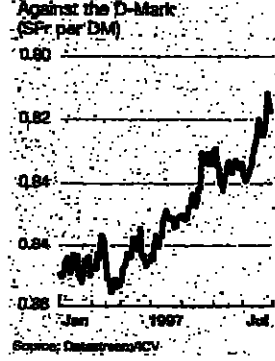
tially soared to DM184. But it later fell on profit taking and prospects of a German rate rise. It closed in London at DM182.8, just 0.2 pfennigs up on the day.

With expectations of US rate rises shrinking, the yield gap between 10-year US and German bonds has fallen to about 50 basis points. Yet that decline has failed to hit the dollar. The US currency has risen 3.8 pfennigs since Monday, buoyed by belief that the D-Mark will merge into a weak euro.

The D-Mark, after initially slipping further against the Swiss franc, later recovered sharply. It closed in London at Sfr0.818, half a centime above Wednesday's close. But that merely made up its losses of this week against the Swiss currency. Late yesterday the dollar was at a 48-month peak of Sfr1.5080 to the Swiss franc, 1.9 centimes up on Wednesday's London close.

Swiss franc

Against the D-Mark (Sfr per DM)



The pound moved little despite a flurry of news. Mr Eddie George, governor of the Bank of England, said some of the currency's recent rise had been irrational. The UK's trade deficit for May surprised City economists by shrinking, suggesting that sterling's climb had failed to hurt exporters much so far. By contrast, British manufacturers

reported the sharpest fall in their export prospects since 1990. In the Confederation of British Industry's quarterly survey, for the last four months UK export orders have been falling at their fastest rate since 1991, as the strong pound hit demand. Yet sterling closed little changed at DM182.8 to the D-Mark. The foreign market still seems scarcely worried about the pound's damage to exports.

The south east Asian currency crisis will not go away. Currencies fell across the region yesterday on signs that the devaluations of this month had hit infrastructure projects and large companies in the region.

Dr Mahathir Mohamad, Malaysia's prime minister, again insulted "rogue speculators" and said that laws may be needed to protect regional currencies. He did not elaborate. Perhaps today's meeting of Asian central bankers in Shanghai will provide more clues. Any new regulation of currencies trading could damage the region's free-market credentials. Furthermore, this week's depreciations are due less to foreign speculators than to local companies and banks hedging against further falls in their currencies. The Singapore dollar, relatively stable until this week, sank to a 33-month low of 1.4785 but recovered slightly to 1.4770 later. Dealers said they had read comments by Mr Richard Ho, finance minister, as a signal that some depreciation was needed to keep Singapore's exports competitive.

The Malaysian ringgit and Indonesian rupiah also fell.

WORLD INTEREST RATES

MONEY RATES	July 24	Over night	One month	Three months	Six months	One year	Long term	Dx rate	Repo
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	6.00	2.50
France	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3.10	4.75
Germany	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	2.50	3.00
Ireland	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	8.75	8.75
Netherlands	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	6.25	2.90
Switzerland	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1.00	-
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	-	-
Japan	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	-	0.50

US LIBOR FT London
 3-month rate - 5 1/2%
 6-month rate - 5 1/2%
 12-month rate - 5 1/2%
 3-month rate - 5 1/2%
 6-month rate - 5 1/2%
 12-month rate - 5 1/2%

EURO CURRENCY INTEREST RATES	July 24	Over night	One month	Three months	Six months	One year
Belgian Franc	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Dutch Guilder	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
French Franc	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Portuguese Esc	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Spanish Peseta	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Swiss Franc	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Canadian Dollar	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
US Dollar	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Japanese Yen	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2

POUND SPOT FORWARD AGAINST THE POUND

July 24	Closing mid-point	Change on day	Settlement	Day's mid	One month	Three months	One year	Bank of England
Europe	121.630	-0.0017	121.630	121.630	121.630	121.630	121.630	101.5
Austria	(Sch)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Belgium	(Bfr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Denmark	(DKr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
France	(FFr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Germany	(DM)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Greece	(Dr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Ireland	(Ir£)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Italy	(Lit)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Luxembourg	(Lfr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Netherlands	(Gld)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Norway	(Nkr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Portugal	(Esc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Spain	(Ptas)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Sweden	(Skr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Switzerland	(Sfr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
UK	(£)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
USA	(\$)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
South Africa	(Rand)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Japan	(Yen)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Thailand	(Baht)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Philippines	(Peso)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Malaysia	(Ringgit)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Indonesia	(Rupiah)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Singapore	(Dollar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Brunei	(Dollar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Maldives	(Rufiyaa)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Comoros	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Madagascar	(Ariary)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Mali	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Mauritania	(Ouguiya)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Morocco	(Dirham)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Niger	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Nigeria	(Naira)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Rwanda	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Tanzania	(Shilling)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Togo	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Tunisia	(Dinar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Zambia	(Kwacha)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Zimbabwe	(Dollar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

July 24	Closing mid-point	Change on day	Settlement	Day's mid	One month	Three months	One year	JP Morgan
Europe	121.630	-0.0017	121.630	121.630	121.630	121.630	121.630	101.5
Austria	(Sch)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Belgium	(Bfr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Denmark	(DKr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
France	(FFr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Germany	(DM)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Greece	(Dr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Ireland	(Ir£)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Italy	(Lit)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Luxembourg	(Lfr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Netherlands	(Gld)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Norway	(Nkr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Portugal	(Esc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Spain	(Ptas)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Sweden	(Skr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Switzerland	(Sfr)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
UK	(£)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
USA	(\$)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
South Africa	(Rand)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Japan	(Yen)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Thailand	(Baht)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Philippines	(Peso)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Malaysia	(Ringgit)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Indonesia	(Rupiah)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Singapore	(Dollar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Brunei	(Dollar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Maldives	(Rufiyaa)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Comoros	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Madagascar	(Ariary)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Mali	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Mauritania	(Ouguiya)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Morocco	(Dirham)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Niger	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Nigeria	(Naira)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Rwanda	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Tanzania	(Shilling)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Togo	(Franc)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Tunisia	(Dinar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Zambia	(Kwacha)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5
Zimbabwe	(Dollar)	121.630	-0.0017	121.630	121.630	121.630	121.630	101.5

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

EXCHANGE RATES																
July 24	SPF	DKR	FFr	DM	£	L	Fr	Nkr	Es	Ptas	Skr	Sfr	£	CS	\$	Y
Belgium	(Bfr)	100	16.44	16.38	4.842	1.793	4.711	5.455	19.94	489.0	20.43	20.57	3.991	1.591	3.858	2.845
Denmark	(DKr)	54.264	100	16.29	2.898	1.037	2.898	3.353	25.55	241.0	20.43	20.57	3.991	1.591	3.858	2.845
France	(FFr)	6.55	6.55	100	1.366	0.493	1.366	1.583	6.55	163.4	20.43	20.57	3.991	1.591	3.858	2.845
Germany	(DM)	20.85	3.008	3.572	1	0.370	0.723	1.1	2.72	1.1	2.72	1.1	2.72	1.1	2.72	1.1
Ireland	(Ir£)	56.78	12.06	12.95	2.700	1	2.700	3.1	282.6	3.1	282.6	3.1	282.6	3.1	282.6	3.1
Italy	(L)	2.123	0.381	0.347	1.038	100	0.381	100	1.038	100	1.038	100	1.038	100	1.038	100
Netherlands	(Gld)	10.36	1.67	1.67	0.360	0.133	0.360	0.133	0.360	0.133	0.360	0.133	0.360	0.133	0.360	0.133
Norway	(Nkr)	50.14	8.248	8.948	2.429	0.869	2.429	0.869	2.429	0.869	2.429	0.869	2.429	0.869	2.429	0.869
Portugal	(Esc)	20.45	3.770	3.399	0.900	0.397	0.900	0.397	0.900	0.397	0.900	0.397	0.900	0.397	0.900	0.397
Spain	(Pts)	20.454	4.325	4.007	1.189	0.440	1.189	0.440	1.189	0.440	1.189	0.440	1.189	0.440	1.189	0.440
Sweden	(Skr)	48.25	9.70	7.299	0.900	0.333	0.900	0.333	0.900	0.333	0.900	0.333	0.900	0.333	0.900	0.333
Switzerland	(Sfr)	25.25	4.855	4.122	1.222	0.553	1.189	0.553	1.189	0.553	1.189	0.553	1.189	0.553	1.189	0.553
UK	£	68.28	11.86	10.29	3.003	1.135	2.960	1.135	2.960	1.135	2.960	1.135	2.960	1.135	2.960	1.135
Canada	(C\$)	37.24	5.041	4.421	1.250	0.469	1.250	0.469	1.250	0.469	1.250	0.469	1.250	0.469	1.250	0.469
Japan	(¥)	37.24	5.041	4.421	1.250	0.469	1.250	0.469	1.250	0.469	1.250	0.469	1.250	0.469	1.250	0.469
China	(R)	26.80	5.010	5.822	1.576	0.565	1.595	0.565	1.595	0.565	1.595	0.565	1.595	0.565	1.595	0.565

COMMODITIES AND AGRICULTURE

Newsprint producers push for price rise

By Bernard Simon in Toronto

North American newsprint producers have taken advantage of firming demand and a strike in British Columbia to push for their second price rise this year.

Montreal-based Abitibi Consolidated, the world's biggest producer, plans to raise prices by about 6 per cent, or US\$40 a tonne, in western North America and \$35 in the east, effective from October 1. Earlier this week, Jefferson Smurfit gave notice of a similar move from November 1.

Prices are currently about \$580 a tonne in the east but higher in the west, due in part to the strike that began this month at Fletcher Challenge Canada's three pulp and paper mills in British Columbia.

Abitibi reminded customers that it lost C\$51m in the first quarter, and expected another loss in the second. Noting the buoyant US economy, it said: "We cannot afford to pass through this favourable period without re-establishing profitability."



Falling inventories and a strike in Canada are strengthening the case for higher prices

Strong advertising, especially in community newspapers, has bolstered demand for newsprint in recent months, despite paper conservation measures put in place when prices were high in 1994-95. Knight-Ridder, the Miami-based

publisher, yesterday ascribed a 74 per cent jump in second-quarter earnings to an 8 per cent advance in advertising revenues, and lower newspaper costs.

Mr Richard Kellert, analyst at Sunning Warburg in Montreal, said

the price rises also reflected producers' success in bringing down inventories. US mill stocks shrank to 94,000 tonnes in May from 178,000 tonnes a year earlier. He predicted at least another year of "solid growth and price increases."

However, one European newsprint buyer ascribed the bullish mood almost entirely to the Fletcher Challenge strike. "Demand is building, but it's slow," he said, adding that supplies were freely available from Canadian and Scandinavian mills.

Producers had some difficulty implementing the 15 per cent increase earlier this year. Due to take effect on March 1, it was not fully in place until June.

Most observers expect the Fletcher strike, now in its second week, to drag on for some time. Fletcher, which has become increasingly impatient with the pro-labour business climate in British Columbia, has demanded greater flexibility to contract out work and reduce its workforce.

Several producers have tried to persuade customers to mitigate price volatility by concluding long-term contracts at fixed terms. Prices have swung from \$410 in 1993 to a peak of \$750-\$800 in late 1995, before tumbling below \$500 again last year.

Fund buying lifts zinc to seven-year peak

MARKETS REPORT

By Kenneth Gooding, Gary Mead and Robert Corzine

Tightness in the London Metal Exchange zinc market increased yesterday and the premium for immediate delivery, compared with three-month metal, widened from \$20 a tonne on Wednesday to \$40. This helped three-month zinc reach a seven-year peak of \$1,571 a tonne.

Traders suggested investment fund buying lifted prices, on reports that Chinese smelters had sold zinc "short" - betting prices would fall. The China Metals publication has suggested that Chinese smelters sold short 250,000 tonnes of zinc when the price was \$400 a tonne below yesterday's level, and might have to turn to the market to cover.

In contrast, tightness in

the LME copper market appeared to ease. The premium for metal for immediate delivery, compared with three-month copper, started the day at \$65 a tonne but was \$45 last night.

The moderate rally in coffee prices on the London International Financial Futures Exchange continued, with the September contract closing up \$18 a tonne at \$1,578. However, the \$1,600 mark still looks a distant prospect, according to specialists, who said the market is largely being driven by developments on the Coffee, Sugar and Cocoa Exchange in New York.

Oil prices were directionless, with Brent Blend for September delivery trading narrowly either side of its \$18.39 closing price on Wednesday. In late trading September Brent was off 3 cents at \$18.36 a barrel.

the absence of any fundamental news to stem the regression.

Cocoa trading on Liffe also followed New York, though trading was volatile. The London September future touched a new low of \$965 a tonne in the morning session, but bounced back to close \$1 up at \$967.

Much of the later strengthening was due to the September contract powering ahead on the CSE, where by midday it was up \$17 to \$1,514 a tonne, with large commercial cocoa users apparently entering the market at a point where the contract seems cheap.

Oil prices were directionless, with Brent Blend for September delivery trading narrowly either side of its \$18.39 closing price on Wednesday. In late trading September Brent was off 3 cents at \$18.36 a barrel.

South African gold mine faces shutdown

By Kenneth Gooding, Mining Correspondent

More evidence that South Africa's gold industry is under severe strain because of the recent steep fall in the gold price emerged yesterday, when East Rand Proprietary Mines said there was a "strong possibility" it would shut down in the near future.

The company, which employs about 6,300 and operates one of the country's oldest and deepest gold mines, blamed "the low gold price and lower than expected underground yields". It said it was operating at a loss and there was no possibility of profits in the foreseeable future.

At the same time, Freegold, the world's biggest gold mining company, managed by Anglo American Corporation, said: "The low gold

price necessitates a review of all marginal shafts and stakeholders will be advised of any decisions emanating from this."

At the end of the first quarter of 1997, Freegold said five of its 19 operating shafts were in "serious trouble". One has subsequently been closed and another will be shut down in the next three to six months.

Since ERPM started production in 1988 it has treated nearly 180m tonnes of ore and produced more than 1.3m kg of gold (41.8m troy ounces). But the mine's age and its depth - about 3.5km - have long made it very marginal.

Analysts suggested the gold price fall had merely hastened ERPM's demise. Mr Emil Morfett, at Banque Paribas, said: "It is one of the highest cost gold producers and the only thing that

might save it now is a big fall in the value of the rand. But that seems unlikely."

There had also been talk of some of ERPM's infrastructure being used by neighbouring Durban Deep, another old and deep gold mine.

ERPM was scheduled to produce about 9,100 kg (293,000 ounces) of gold in the 1997-98 financial year.

COMMODITIES NEWS DIGEST

Russia doubles tea import duties

Russia's tea drinkers face paying higher prices for their favourite beverage after the government doubled import duties on packaged tea. The move, designed to protect the local tea packaging industry, could push retail prices up as much as 50 per cent, threatening to depress demand. But Russian tea packagers argue it is a necessary step to help rebuild the domestic tea industry, which has been hard hit by the country's economic troubles.

May Tea, one of Russia's biggest importers and distributors, plans to build a packaging factory in the Moscow region with a capacity of 40,000 tonnes a year, making it one of the biggest in the world. But the company's decision has puzzled industry observers, given its previous stance that it was unprofitable to pack tea in Russia. May Tea had earlier said it was 2-2.5 times more expensive to package tea in Russia than in Sri Lanka. Rival Russian packagers claim their factories are working at only 30-40 per cent of capacity.

Russia imported about 150,000 tonnes of tea last year, mainly from India and Sri Lanka. That placed it second in the league table of tea consumers behind the UK, which imported 180,000 tonnes in 1996. John Thornhill, Moscow

RUBBER MARKET

Thai default threatens prices

Dealers in the Singapore rubber market yesterday said Thailand's decision to default on delivery of 23,100 tonnes of rubber would depress prices. The Thai government yesterday said it would extend its rubber intervention scheme by another three months, but would not accept delivery of the rubber, bought from traders to cut losses.

Mr Sukhawich Rangsitpol, deputy prime minister and chair of the natural rubber policy committee, said the government expected to spend B\$30m (US\$10m) in the next three months to prop up prices in the domestic market. He did not give further details on the default on the purchase, but a government source said the decision was prompted by limited financial resources and an extremely bearish outlook for prices.

"This is not good news for the market," said one Singapore trader. "This will surely hit the price of RSS3 rubber."

GENERATING CAPACITY

Independents lift production

Worldwide generating capacity of unregulated, independent power producers rose 30 per cent last year due to strong expansion outside the US, according to an Independent Power Report newsletter. The report found IPP capacity had risen to 138,908MW from 107,194MW in July last year, including operating plants, projects under construction and assets acquired through privatisations.

The report said the value of such capacity was more than \$100bn. It said AES, of the US, was the largest equity holder in IPP projects, followed by National Power of the UK, Edison Mission Energy of the US, PowerGen of the UK, Belgium's Tractebel, and Southern Energy of the US.

Robert Corzine

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM, 99.7 Purity (per tonne)

Close 1643-44 1648-49

Previous 1627-28 1632-33

High/Low 1655/1657 1659/1661

AM Official 1651-55 1654-58

Kerb close 1654-55 1654-55

Open int. 267,976

Total daily turnover 145,757

ALUMINIUM ALLOY (per tonne)

Close 1435-45 1440-70

Previous 1435-43 1440-70

High/Low 1435-43 1440-70

AM Official 1435-43 1440-70

Kerb close 1435-43 1440-70

Open int. 5,414

Total daily turnover 1,451

LEAD (per tonne)

Close 634-35 647-8

Previous 634-35 647-8

High/Low 634-35 647-8

AM Official 634-35 647-8

Kerb close 634-35 647-8

Open int. 36,495

Total daily turnover 5,549

NICKEL (per tonne)

Close 6970-80 6970-85

Previous 6970-80 6970-85

High/Low 6970-80 6970-85

AM Official 6970-80 6970-85

Kerb close 6970-80 6970-85

Open int. 30,348

Total daily turnover 11,451

TIN (per tonne)

Close 5305-15 5355-65

Previous 5305-15 5355-65

High/Low 5305-15 5355-65

AM Official 5305-15 5355-65

Kerb close 5305-15 5355-65

Open int. 15,010

Total daily turnover 11,451

ZINC, special high grade (per tonne)

Close 1520-91 1555-59

Previous 1520-91 1555-59

High/Low 1520-91 1555-59

AM Official 1520-91 1555-59

Kerb close 1520-91 1555-59

Open int. 97,527

Total daily turnover 41,979

COPPER, grade A (per tonne)

Close 2305-29 2329-30

Previous 2305-29 2329-30

High/Low 2305-29 2329-30

AM Official 2305-29 2329-30

Kerb close 2305-29 2329-30

Open int. 139,692

Total daily turnover 41,159

LME Official C/S ratio: 1.6733

LME Closing C/S ratio: 1.6735

Spot: 1.6733 1 mth: 1.6881 3 mth: 1.6929 6 mth: 1.6973

HIGH GRADE COPPER (COMEX)

Sett. days

price change High Low Vol

Jul 102.50 +2.00 102.50 102.40 25 3,117

Aug 107.50 +1.25 107.50 107.40 139 3,328

Sep 107.50 +2.00 107.50 107.40 53 1,488

Oct 105.20 +2.00 105.20 105.10 53 1,488

Nov 105.20 +2.00 105.20 105.10 53 1,488

Dec 105.20 +2.00 105.20 105.10 53 1,488

Total 7,417 46,825

PRECIOUS METALS

LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz) \$ price £ price SFR price

Close 322.60-323.10 425.25

Previous 322.60-323.10 425.25

High/Low 322.60-323.10 425.25

AM Official 322.60-323.10 425.25

Kerb close 322.60-323.10 425.25

Open int. 192,269 477,320

Afternoon fix 321.85 132,301 433,311

Day's High 322.70-323.00

Day's Low 320.40-320.70

Previous close 322.75-323.25

Local Late Metal Gold Landing Prices (US \$/oz)

1 month 3.35 6 months 3.43

2 months 3.38 12 months 3.75

3 months 3.42

Silver Fix p/roy. oz US \$/oz equiv.

Spot 235.50 425.25

3 months 235.50 425.25

6 months 235.50 425.25

1 year 235.50 425.25

Gold Coins \$ price £ price

Kruggerand 323-325 192-195

Maple Leaf 76-78 45-47

New Sovereign 76-78 45-47

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Sett. days

price change High Low Vol

Jul 322.60 +2.00 322.60 322.50 25 3,117

Aug 107.50 +1.25 107.50 107.40 139 3,328

Sep 107.50 +2.00 107.50 107.40 53 1,488

Oct 105.20 +2.00 105.20 105.10 53 1,488

Nov 105.20 +2.00 105.20 105.10 53 1,488

Dec 105.20 +2.00 105.20 105.10 53 1,488

Total 7,417 46,825

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Sett. days

price change High Low Vol

Jul 424.2 +1.5 424.2 424.1 95 264

Aug 412.2 +4.0 412.2 412.1 1,047 10,394

Sep 401.2 +3.0 401.2 401.1 19 1,811

Oct 397.2 -3.0 397.2 397.1 1,164 12,716

Total 1,614 12,716

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Sett. days

price change High Low Vol

Sep 185.50 +5.00 185.50 185.40 537 3,679

Oct 178.50 +5.00 178.50 178.40 5 985

Nov 178.50 +5.00 178.50 178.40 5 985

Dec 174.00 +3.50 174.00 173.90 25 25

Total 542 4,664

SILVER COMEX (5,000 Troy oz; \$/troy oz)

Sett. days

price change High Low Vol

Jul 425.4 -1.5 425.4 425.3 25 120

Aug 425.4 -1.5 425.4 425.3 25 120

Sep 425.4 -1.5 425.4 425.3 25 120

Oct 425.4 -1.5 425.4 425.3 25 120

Total 100 480

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Sett. days

price change High Low Vol

Sep 19.72 +0.09 19.72 19.71 36,525 94,198

Oct 19.72 +0.09 19.72 19.71 36,525 94,198

Nov 19.72 +0.09 19.72 19.71 36,525 94,198

Dec 19.72 +0.09 19.72 19.71 36,525 94,198

Total 144,183 377,589

HEATING OIL NYMEX (100,000 US gal; \$/gal)

Sett. days

price change High Low Vol

Sep 53.60 +0.22 53.60 53.50 1,791 23,979

Oct 53.60 +0.22 53.60 53.50 1,791 23,979

Nov 53.60 +0.22 53.60 53.50 1,791 23,979

Dec 53.60 +0.22 53.60 53.50 1,791 23,979

Total 5,373 69,936

GAS OIL NYMEX (100,000 US gal; \$/gal)

Sett. days

price change High Low Vol

Sep 165.25 +0.25 165.25 165.15 4,553 28,289

Oct 165.25 +0.25 165.25 165.15 4,553 28,289

Nov 165.25 +0.25 165.25 165.15 4,553 28,289

Dec 165.25 +0.25 165.25 165.15 4,553 28,289

Total 18,114 73,871

NATURAL GAS NYMEX (10,000 mmbtu; \$/mmbtu)

Sett. days

price change High Low Vol

Aug 2.185 +0.017 2.185 2.184 26,127 1,082

Sep 2.185 +0.017 2.185 2.184 26,127 1,082

Oct 2.185 +0.017 2.185 2.184 26,127 1,082

Nov 2.185 +0.017 2.185 2.184 26,127 1,082

Dec 2.185 +0.017 2.185 2.184 26,127 1,082

صبرنا من الامل

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INVESTMENT TRUSTS - Cont.[illegible]

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Net Income	100%	100%	100%
Capital	84	74	84
Surplus	26	26	26

[illegible]

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Q1 2006	Q2 2006	Q3 2006	Q4 2006	Q1 2007	Q2 2007	Q3 2007	Q4 2007	Q1 2008	Q2 2008	Q3 2008	Q4 2008	Q1 2009	Q2 2009	Q3 2009	Q4 2009	Q1 2010	Q2 2010	Q3 2010	Q4 2010	Q1 2011	Q2 2011	Q3 2011	Q4 2011	Q1 2012	Q2 2012	Q3 2012	Q4 2012	Q1 2013	Q2 2013	Q3 2013	Q4 2013	Q1 2014	Q2 2014	Q3 2014	Q4 2014	Q1 2015	Q2 2015	Q3 2015	Q4 2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	Q1 2026	Q2 2026	Q3 2026	Q4 2026	Q1 2027	Q2 2027	Q3 2027	Q4 2027	Q1 2028	Q2 2028	Q3 2028	Q4 2028	Q1 2029	Q2 2029	Q3 2029	Q4 2029	Q1 2030	Q2 2030	Q3 2030	Q4 2030	Q1 2031	Q2 2031	Q3 2031	Q4 2031	Q1 2032	Q2 2032	Q3 2032	Q4 2032	Q1 2033	Q2 2033	Q3 2033	Q4 2033	Q1 2034	Q2 2034	Q3 2034	Q4 2034	Q1 2035	Q2 2035	Q3 2035	Q4 2035	Q1 2036	Q2 2036	Q3 2036	Q4 2036	Q1 2037	Q2 2037	Q3 2037	Q4 2037	Q1 2038	Q2 2038	Q3 2038	Q4 2038	Q1 2039	Q2 2039	Q3 2039	Q4 2039	Q1 2040	Q2 2040	Q3 2040	Q4 2040	Q1 2041	Q2 2041	Q3 2041	Q4 2041	Q1 2042	Q2 2042	Q3 2042	Q4 2042	Q1 2043	Q2 2043	Q3 2043	Q4 2043	Q1 2044	Q2 2044	Q3 2044	Q4 2044	Q1 2045	Q2 2045	Q3 2045	Q4 2045	Q1 2046	Q2 2046	Q3 2046	Q4 2046	Q1 2047	Q2 2047	Q3 2047	Q4 2047	Q1 2048	Q2 2048	Q3 2048	Q4 2048	Q1 2049	Q2 2049	Q3 2049	Q4 2049	Q1 2050	Q2 2050	Q3 2050	Q4 2050	Q1 2051	Q2 2051	Q3 2051	Q4 2051	Q1 2052	Q2 2052	Q3 2052	Q4 2052	Q1 2053	Q2 2053	Q3 2053	Q4 2053	Q1 2054	Q2 2054	Q3 2054	Q4 2054	Q1 2055	Q2 2055	Q3 2055	Q4 2055	Q1 2056	Q2 2056	Q3 2056	Q4 2056	Q1 2057	Q2 2057	Q3 2057	Q4 2057	Q1 2058	Q2 2058	Q3 2058	Q4 2058	Q1 2059	Q2 2059	Q3 2059	Q4 2059	Q1 2060	Q2 2060	Q3 2060	Q4 2060	Q1 2061	Q2 2061	Q3 2061	Q4 2061	Q1 2062	Q2 2062	Q3 2062	Q4 2062	Q1 2063	Q2 2063	Q3 2063	Q4 2063	Q1 2064	Q2 2064	Q3 2064	Q4 2064	Q1 2065	Q2 2065	Q3 2065	Q4 2065	Q1 2066	Q2 2066	Q3 2066	Q4 2066	Q1 2067	Q2 2067	Q3 2067	Q4 2067	Q1 2068	Q2 2068	Q3 2068	Q4 2068	Q1 2069	Q2 2069	Q3 2069	Q4 2069	Q1 2070	Q2 2070	Q3 2070	Q4 2070	Q1 2071	Q2 2071	Q3 2071	Q4 2071	Q1 2072	Q2 2072	Q3 2072	Q4 2072	Q1 2073	Q2 2073	Q3 2073	Q4 2073	Q1 2074	Q2 2074	Q3 2074	Q4 2074	Q1 2075	Q2 2075	Q3 2075	Q4 2075	Q1 2076	Q2 2076	Q3 2076	Q4 2076	Q1 2077	Q2 2077	Q3 2077	Q4 2077	Q1 2078	Q2 2078	Q3 2078	Q4 2078	Q1 2079	Q2 2079	Q3 2079	Q4 2079	Q1 2080	Q2 2080	Q3 2080	Q4 2080	Q1 2081	Q2 2081	Q3 2081	Q4 2081	Q1 2082	Q2 2082	Q3 2082	Q4 2082	Q1 2083	Q2 2083	Q3 2083	Q4 2083	Q1 2084	Q2 2084	Q3 2084	Q4 2084	Q1 2085	Q2 2085	Q3 2085	Q4 2085	Q1 2086	Q2 2086	Q3 2086	Q4 2086	Q1 2087	Q2 2087	Q3 2087	Q4 2087	Q1 2088	Q2 2088	Q3 2088	Q4 2088	Q1 2089	Q2 2089	Q3 2089	Q4 2089	Q1 2090	Q2 2090	Q3 2090	Q4 2090	Q1 2091	Q2 2091	Q3 2091	Q4 2091	Q1 2092	Q2 2092	Q3 2092	Q4 2092	Q1 2093	Q2 2093	Q3 2093	Q4 2093	Q1 2094	Q2 2094	Q3 2094	Q4 2094	Q1 2095	Q2 2095	Q3 2095	Q4 2095	Q1 2096	Q2 2096	Q3 2096	Q4 2096	Q1 2097	Q2 2097	Q3 2097	Q4 2097	Q1 2098	Q2 2098	Q3 2098	Q4 2098	Q1 2099	Q2 2099	Q3 2099	Q4 2099	Q1 2100	Q2 2100	Q3 2100	Q4 2100	Q1 2101	Q2 2101	Q3 2101	Q4 2101	Q1 2102	Q2 2102	Q3 2102	Q4 2102	Q1 2103	Q2 2103	Q3 2103	Q4 2103	Q1 2104	Q2 2104	Q3 2104	Q4 2104	Q1 2105	Q2 2105	Q3 2105	Q4 2105	Q1 2106	Q2 2106	Q3 2106	Q4 2106	Q1 2107	Q2 2107	Q3 2107	Q4 2107	Q1 2108	Q2 2108	Q3 2108	Q4 2108	Q1 2109	Q2 2109	Q3 2109	Q4 2109	Q1 2110	Q2 2110	Q3 2110	Q4 2110	Q1 2111	Q2 2111	Q3 2111	Q4 2111	Q1 2112	Q2 2112	Q3 2112	Q4 2112	Q1 2113	Q2 2113	Q3 2113	Q4 2113	Q1 2114	Q2 2114	Q3 2114	Q4 2114	Q1 2115	Q2 2115	Q3 2115	Q4 2115	Q1 2116	Q2 2116	Q3 2116	Q4 2116	Q1 2117	Q2 2117	Q3 2117	Q4 2117	Q1 2118	Q2 2118	Q3 2118	Q4 2118	Q1 2119	Q2 2119	Q3 2119	Q4 2119	Q1 2120	Q2 2120	Q3 2120	Q4 2120	Q1 2121	Q2 2121	Q3 2121	Q4 2121	Q1 2122	Q2 2122	Q3 2122	Q4 2122	Q1 2123	Q2 2123	Q3 2123	Q4 2123	Q1 2124	Q2 2124	Q3 2124	Q4 2124	Q1 2125	Q2 2125	Q3 2125	Q4 2125	Q1 2126	Q2 2126	Q3 2126	Q4 2126	Q1 2127	Q2 2127	Q3 2127	Q4 2127	Q1 2128	Q2 2128	Q3 2128	Q4 2128	Q1 2129	Q2 2129	Q3 2129	Q4 2129	Q1 2130	Q2 2130	Q3 2130	Q4 2130	Q1 2131	Q2 2131	Q3 2131	Q4 2131	Q1 2132	Q2 2132	Q3 2132	Q4 2132	Q1 2133	Q2 2133	Q3 2133	Q4 2133	Q1 2134	Q2 2134	Q3 2134	Q4 2134	Q1 2135	Q2 2135	Q3 2135	Q4 2135	Q1 2136	Q2 2136	Q3 2136	Q4 2136	Q1 2137	Q2 2137	Q3 2137	Q4 2137	Q1 2138	Q2 2138	Q3 2138	Q4 2138	Q1 2139	Q2 2139	Q3 2139	Q4 2139	Q1 2140	Q2 2140	Q3 2140	Q4 2140	Q1 2141	Q2 2141	Q3 2141	Q4 2141	Q1 2142	Q2 2142	Q3 2142	Q4 2142	Q1 2143	Q2 2143	Q3 2143	Q4 2143	Q1 2144	Q2 2144	Q3 2144	Q4 2144	Q1 2145	Q2 2145	Q3 2145	Q4 2145	Q1 2146	Q2 2146	Q3 2146	Q4 2146	Q1 2147	Q2 2147	Q3 2147	Q4 2147	Q1 2148	Q2 2148	Q3 2148	Q4 2148	Q1 2149	Q2 2149	Q3 2149	Q4 2149	Q1 2150	Q2 2150	Q3 2150	Q4 2150	Q1 2151	Q2 2151	Q3 2151	Q4 2151	Q1 2152	Q2 2152	Q3 2152	Q4 2152	Q1 2153	Q2 2153	Q3 2153	Q4 2153	Q1 2154	Q2 2154	Q3 2154	Q4 2154	Q1 2155	Q2 2155	Q3 2155	Q4 2155	Q1 2156	Q2 2156	Q3 2156	Q4 2156	Q1 2157	Q2 2157	Q3 2157	Q4 2157	Q1 2158	Q2 2158	Q3 2158	Q4 2158	Q1 2159	Q2 2159	Q3 2159	Q4 2159	Q1 2160	Q2 2160	Q3 2160	Q4 2160	Q1 2161	Q2 2161	Q3 2161	Q4 2161	Q1 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2255	Q1 2256	Q2 2256	Q3 2256	Q4 2256	Q1 2257	Q2 2257	Q3 2257	Q4 2257	Q1 2258	Q2 2258	Q3 2258	Q4 2258	Q1 2259	Q2 2259	Q3 2259	Q4 2259	Q1 2260	Q2 2260	Q3 2260	Q4 2260	Q1 2261	Q2 2261	Q3 2261	Q4 2261	Q1 2262	Q2 2262	Q3 2262	Q4 2262	Q1 2263	Q2 2263	Q3 2263	Q4 226
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HEALTH CARE - Contd**HEALTH CARE - Contd**[illegible]

1000

A black and white photograph of a large, rectangular, textured object, possibly a piece of wood or stone, with a rough, uneven surface. The object is oriented vertically and appears to be part of a larger structure or installation.

INSURANCE

[illegible]

Gardmore Env Pac	28	95	119
Gardmore Enterprise	28	28	28

[illegible]

Anderson High Inc	12/25/84	1-15	1501
Harrison Japan Sals	12/25/84	1-15	1501

[illegible]

2nd Ende 2009	1121	1121
Kapazität Super	1122	1122

[illegible]

State	Year	52 week	Yr	Dis
Alabama	1990	100	100	100
Alaska	1990	100	100	100
Arizona	1990	100	100	100
Arkansas	1990	100	100	100
California	1990	100	100	100
Colorado	1990	100	100	100
Connecticut	1990	100	100	100
Delaware	1990	100	100	100
District of Columbia	1990	100	100	100
Florida	1990	100	100	100
Georgia	1990	100	100	100
Hawaii	1990	100	100	100
Idaho	1990	100	100	100
Illinois	1990	100	100	100
Indiana	1990	100	100	100
Iowa	1990	100	100	100
Kansas	1990	100	100	100
Kentucky	1990	100	100	100
Louisiana	1990	100	100	100
Maine	1990	100	100	100
Maryland	1990	100	100	100
Massachusetts	1990	100	100	100
Michigan	1990	100	100	100
Minnesota	1990	100	100	100
Mississippi	1990	100	100	100
Missouri	1990	100	100	100
Montana	1990	100	100	100
Nebraska	1990	100	100	100
Nevada	1990	100	100	100
New Hampshire	1990	100	100	100
New Jersey	1990	100	100	100
New Mexico	1990	100	100	100
New York	1990	100	100	100
North Carolina	1990	100	100	100
North Dakota	1990	100	100	100
Ohio	1990	100	100	100
Oklahoma	1990	100	100	100
Oregon	1990	100	100	100
Pennsylvania	1990	100	100	100
Rhode Island	1990	100	100	100
South Carolina	1990	100	100	100
South Dakota	1990	100	100	100
Tennessee	1990	100	100	100
Texas	1990	100	100	100
Utah	1990	100	100	100
Vermont	1990	100	100	100
Virginia	1990	100	100	100
Washington	1990	100	100	100
West Virginia	1990	100	100	100
Wisconsin	1990	100	100	100
Wyoming	1990	100	100	100

[illegible]

LONDON STOCK EXCHANGE

Equities off as CBI survey fails to reassure

MARKET REPORT

By Peter John

The rise of sterling against the D-Mark continued to exert its grip on exporters and restrained early attempts to push the Footsie higher.

The impact of the UK currency standing solidly above DM3.00, its highest level for almost eight years, outweighed earlier economic optimism drifting over from the US.

Then, when New York opened lower on profit-taking, Footsie fell back to close a net 11.6 lower at 4,862.9.

The FTSE 350 fell 3.4 to 4,478.4

and the SmallCap dropped 3.0 to 2,187.6. Overall trading volume was 812m shares by 6pm.

Initially, London wallowed in directionless intra-market trading, which led the Footsie down 19 points in the first half hour of trading. It rapidly bounced back to a net gain of 23 points as figures showed the UK trade deficit had narrowed to £506m in May from £969m in April.

Dealers were principally looking for a pointer from the Confederation of British Industry's quarterly industrial trends survey.

But when the data came out, they merely confirmed the growing split between exporters and

domestic retailers. The CBI said export orders in the four months to July fell at their fastest rate since Oct 1991, while domestic demand grew at its fastest rate since April 1995.

The survey also showed that export optimism was at its lowest level since October 1990.

However, there was some comfort from the view that sterling's strength was likely to be offset by the need for higher base rates.

And the survey added that profit margins were being helped by improved output prices and restrained labour costs.

Footsie began to creep higher throughout lunchtime, with gen-

uine buying in some of the big domestic earners such as Centrica and Railtrack.

NatWest Securities believes the currency issue will be central to market psychology for some time and has raised its short-term sterling/D-Mark target from DM2.55 to DM3.30.

Mr David McBain, UK strategist at NatWest, argues that if the pound hits that level, forecasts will have to be re-examined.

"We saw a welter of profit downgrades in May and June. But companies could be faced with a year-end average of DM3.00, which is a chunky rate. We are set fair for another batch of downgrades," he said.

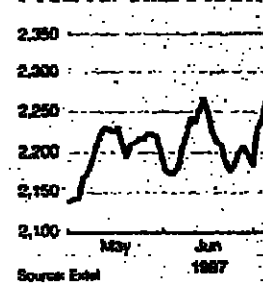
The signals were there in an interim results statement from ICI, which highlighted currency-related losses.

Although analysts were not actually cutting forecasts there was a feeling that some were starting to sharpen their knives.

In late UK trading, there was further pressure from a slide in the Dow Jones Industrial average, which reacted to a larger than expected fall in US unemployment figures.

The Dow was off 70 points during its first hour of trading, losing some of the gains recorded after Tuesday's Humphrey Hawkins testimony by the chairman of the US Federal Reserve.

FTSE All-Share Index



Equity shares traded



Indices and ratios

FTSE 100	4862.9	-11.6	FT 30	2078.5	-12.5
FTSE 250	4478.4	-3.4	FTSE Non-Fin p/e	13.40	19.41
FTSE 350	2333.3	-4.9	FTSE 100/FT Sep	48.78.0	-17.0
FTSE All-Share	2278.04	-4.8	10 yr Gilt yield	5.13	7.00
FTSE All-Share yield	3.41	3.40	Long gilt yield	5.13	7.00

Best performing sectors

1 Gas Distribution	+1.2
2 Life Assurance	+1.2
3 Retailers: Food	+1.1
4 Breweries: Pubs & Rest	+0.9
5 Leisure & Hotels	+0.9

Worst performing sectors

1 Extractive Inds	-1.2
2 Telecommunications	-1.1
3 Chemicals	-1.0
4 Banks: Retail	-1.0
5 Retailers: General	-1.0

Forecast cuts at Boots

By Joel Kibazo and Martin Brice

Profit-taking and disappointment with first quarter trading data sent retailer Boots tumbling.

One analyst called the 7.2 per cent sales improvement (or 5.1 per cent on a like-for-like basis) at Boots the Chemist "as good a number as they have produced in recent years".

But there was disappointment in the performance of the Do It All division and the Boots Healthcare International subsidiary.

The shares fell sharply on the trading news that was published as the group held its annual meeting. By the close they had fallen 29 to 78p, the worst performer in the FTSE 100.

Previously, bullish brokers rushed to downgrade current year profit expectations to between £570m and £573m. BZW was said to have moved its recommendation from a "buy" to a "hold" while SGST is understood to have advised clients to switch out of Boots to Kingfisher.

James Capel and Merrill Lynch also advised clients this week to take profits in the stock. Dealers further attributed the day's slide to general profit-taking.

The stock out performed

the market by 11 per cent. But, if Kingfisher was an initial beneficiary of a switch out of Boots, the benefits proved short-lived. The shares lost their initial gains after the company confirmed recent press speculation that it is in talks to buy the 74 per cent stake in BUT, the French furniture and electrical goods retailer, which it does not already own.

While the bulls of the stock saw the announcement as a positive move that could provide synergies with Darty, its existing electrical retailer in France, concerns that Kingfisher might overpay to win control of the group soon cast a shadow over the stock.

The shares closed 15 off at 701.1p, having traded 2.2m by the close of the session.

Biocompatibles continued its fall, off 17 to 980p, on fears that the delay in finalising an agreement with Johnson & Johnson meant the licensing talks had floundered.

Volumes were small, however, and the shares are finding favour among some investors. Mr Nigel Barnes at Merrill Lynch is bullish on the stock and told clients: "The recent price weakness is unjustified and presents an exceptional opportunity to acquire a fundamental holding in one of the most exciting healthcare companies in Europe."

The delay in finalising a deal is said to be due to the late inclusion in the talks of the subject of J & J marketing some Biocompatibles products, which Mr Barnes says "significantly increases

FT 30 INDEX

	Jul 24	Jul 23	Jul 22	Jul 21	Jul 18	Yr ago	High	Low
FT 30	3075.5	3088.0	3072.5	3061.5	3105.7	2692.8	3128.1	2668.8
Ord. div. yield	3.57	3.55	3.58	3.60	3.54	4.21	4.22	3.50
P/E ratio net	18.14	18.22	18.08	17.96	18.75	15.92	18.98	15.80
P/E ratio nil	17.95	18.03	17.90	17.78	18.56	15.76	18.78	15.71



NASDAQ NATIONAL MARKET[illegible]

4 per close July 2

[illegible]

Cyprus

EASDAQ is a fully regulated independent pan-European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members. EASDAQ

	off day				on day			
ActiCard	US\$3	0	8.25	3	Lemmat & Macpae	US\$39.125	-4.125	350
Aeromat Systems	US\$9.5	-4.125	95.805	11.125	9.375	Marcor Int'l	US\$9.5	0
CompuNet	FF13	-1	65.000	18	NTL	US\$22.25	0	11.75
Dr. Solomon's ADS	US\$36.875	-0.75	33.000	28.375	16.875	Peltech	US\$36.875	0
Extr. Network ADS	US\$7.25	0	12.25	5.375	Schreiber-Blockum	Sch1158	-5	20.700
Intelligence	US\$10.125	42.305	12.75	10.125	Typical Int'l	Sch3300	+10	325

	off day				on day			
ActiCard	US\$3	0	8.25	3	Lemmat & Macpae	US\$39.125	-4.125	350
Aeromat Systems	US\$9.5	-4.125	95.805	11.125	9.375	Marcor Int'l	US\$9.5	0
CompuNet	FF13	-1	65.000	18	NTL	US\$22.25	0	11.75
Dr. Solomon's ADS	US\$36.875	-0.75	33.000	28.375	16.875	Peltech	US\$36.875	0
Extr. Network ADS	US\$7.25	0	12.25	5.375	Schreiber-Blockum	Sch1155	-5	20.700
Intelligence	US\$10.125	42.305	12.75	10.125	Typical Int'l	Sch3300	+10	325

